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SERVICE SOLUTIONS SUCCESS



Emma Schwartz
President, Medical Center of the Americas Foundation
201 East Main, Suite 1514
El Paso, Texas 79901

August 25, 2011

Ms. Emma Schwartz:

The City of El Paso Department of Public Health wholly supports the Medical Center of the Americas (MCA) Foundation in its plan and vision for the use of its portion of the City of El Paso's Economic Development Impact Fund. The MCA Foundation has prepared a clear project-by-project strategy that achieves economic development and supports the mission of MCA Foundation. For the Department of Public Health, the plan is an exciting opportunity to see meaningful collaboration among the region's universities and to have their efforts trickle to businesses and the workforce. It is clear that the region is at a tipping point in terms of developing for itself a significant presence in the life sciences sector. The MCA Foundation is setting the stage for successful commercialization of biotech research in a way that is inclusive of the region's existing industrial and manufacturing assets. The Foundation's work for the establishment of a biotech cluster and "innovation pipeline" makes sense as the city aspires to achieve the kind of economic impact that can be far-reaching. The MCA's vision promises to have ripple effects that extend to health care, education, jobs and better wages, high level manufacturing and more.

The City of El Paso Department of Public Health commits its support to the MCA Foundation as it works to catapult the region onto the global marketplace for research and biomedical excellence.

Sincerely,

Michael Hill
Director



5115 El Paso Drive - El Paso, Texas 79905 - (915) 771-5702

Where Health Knows No Borders

Mayor
John F. Cook

City Council

District 1
Ann Morgan Lilly

District 2
Susie Byrd

District 3
Emma Acosta

District 4
Carl L. Robinson

District 5
Dr. Michael R. Noe

District 6
Eddie Holguin Jr.

District 7
Steve Ortega

District 8
Courtney Carlisle Noland

City Manager
Joyce A. Wilson

Public Health
Director
Michael Hill



Office of the Founding Dean and Vice President for Health Affairs

September 1, 2011

Emma Schwartz
President, Medical Center of the Americas Foundation
201 East Main, Suite 1514
El Paso, Texas 79901

Dear Ms. Emma Schwartz:

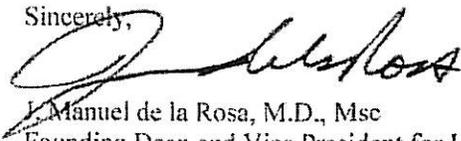
Texas Tech University Health Sciences Center, Paul L. Foster School of Medicine (PLFSOM) strongly supports the Medical Center of the Americas (MCA) Foundation in its plan and vision for the use of its portion of the City of El Paso's Economic Development Impact Fund. The MCA Foundation has prepared a clear project-by-project strategy which should achieve economic development and supports the mission of MCA Foundation. For Texas Tech University Health Sciences Center, Paul L. Foster School of Medicine the plan is an exciting opportunity to work collaboratively with other universities and stakeholders in the region to advance our respective institutional goals; translate research into real-world applications; capitalize on intellectual property; successfully create, expand and attract private biotech companies; and be globally competitive in the life sciences.

Translational research – or collaborative research conducted with a market aim to address an identified solution need – is the linchpin to achieving the kind of economic impact that can be far-reaching, causing ripple effects that extend to health care, education, jobs and better wages, high level manufacturing and more. PLFSOM commits its support to the MCA Foundation for the purpose of establishing a biotech innovation pipeline and catapulting the region onto the global marketplace for research and biomedical excellence. It's a proposition that is possible and PLFSOM looks forward to participating.

However, while Texas Tech University Health Sciences Center, Paul L. Foster School of Medicine strongly supports MCA's plan, University policy and State regulations require us to obtain approval prior to entering into financial arrangements as proposed. We anticipate full participation and extensive opportunity to review the financial proposals for building and supporting our dream of a medical center that will support education, research commercialization, and patient care.

We look forward to achieving our dream.

Sincerely,



J. Manuel de la Rosa, M.D., Msc
Founding Dean and Vice President for Health Affairs
Rick and Ginger Francis Endowed Chair
Paul L. Foster School of Medicine
Texas Tech University Health Sciences Center

COPY

JDB:ves

XC: Frank Stout, CFO, Finance & Administration, TTUHSC - PLFSOM
Charles Miller, Ph.D., Chair, Biomedical Sciences, TTUHSC - PLFSOM
Ede



September 21, 2011

Ms. Emma Schwartz
President
Medical Center of the Americas Foundation
201 East Main, Suite 1514
El Paso, Texas 79901

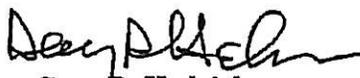
Dear Ms. Schwartz:

The Greater El Paso Chamber of Commerce supports the Medical Center of the Americas (MCA) Foundation in its plan and vision. The MCA Foundation has prepared clear project-by-project strategies that achieve economic development and support the mission of MCA Foundation. From The Chamber leadership's perspective, the plan provides an opportunity to see meaningful collaboration among the region's universities and to have those efforts result in significant and measurable economic development and well paid jobs to businesses and the workforce. It is clear that the region is at a tipping point in terms of developing for itself a significant presence in the life sciences sector. The MCA Foundation is setting the stage for successful commercialization of biotech research in a way that is inclusive of our existing industrial and manufacturing assets for the establishment of a biotech cluster and "innovation pipeline." We believe this is the linchpin to achieving the kind of economic impact that can be far-reaching, causing ripple effects that extend to health care, education, better wages, high level manufacturing and more.

The Chamber offers its qualified support to the MCA Foundation, provided that accountability metrics are established with clear time lines and measurable goals, and looks forward to a more active role going forward in the development of MCA Foundation projects.

Sincerely,


Richard E. Dayoub
President and CEO


Gary R. Hedrick
2011 Board Chair



Office of the President

MSC 3Z
New Mexico State University
P.O. Box 30001
Las Cruces, NM 88003-8001
575-646-2035, fax: 575-646-6334
president@nmsu.edu

September 15, 2011

Emma Schwartz, President
Medical Center of the Americas Foundation
201 East Main, Suite 1514
El Paso, TX 79901

Dear Emma:

New Mexico State University (NMSU) wholly supports the Medical Center of the Americas (MCA) Foundation in its plan and vision for the use of its portion of the City of El Paso's Economic Development Impact Fund. Although we realize that these funds must be spent in the City of El Paso, the development of the regional biomedical cluster through the proposed activities will greatly enhance NMSU's ability to successfully commercialize biotechnology that will contribute to the region's economic development. The MCA Foundation has prepared a clear project-by-project strategy that achieves economic development and supports the mission of MCA Foundation. For NMSU, the plan is an exciting opportunity to work collaboratively with other universities in the region to advance our respective institutional goals; translate research into real-world applications; capitalize on intellectual property; successfully create, expand and attract private biotech companies; and be globally competitive in the life sciences.

Translational research – or collaborative research conducted with a market aim to address an identified solution need – is the linchpin to achieving the kind of economic impact that can be far-reaching, causing ripple effects that extend to health care, education, jobs and better wages, high level manufacturing and more. NMSU commits its support to the MCA Foundation for the purpose of establishing a biotech innovation pipeline and catapulting the region onto the global marketplace for research and biomedical excellence. It's a proposition that is possible and NMSU looks forward to participating.

Sincerely,

A handwritten signature in cursive script, appearing to read 'Barbara Couture', written over a horizontal line.

NMSU President, Barbara Couture, Ph.D.

A handwritten signature in cursive script, appearing to read 'Vimal Chaitanya', written over a horizontal line.

NMSU VP for Research, Vimal Chaitanya, Ph.D.



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Emma Schwartz
President, Medical Center of the Americas Foundation
201 East Main, Suite 1514
El Paso, Texas 79901

August 22, 2011

Ms. Emma Schwartz:

Innovate El Paso (Trans-Pecos/El Paso RCIC) wholly supports the Medical Center of the Americas (MCA) Foundation in its plan and vision for the use of its portion of the City of El Paso's Economic Development Impact Fund. The MCA Foundation has prepared a clear project-by-project strategy that achieves economic development and supports the mission of MCA Foundation.

For Innovate El Paso, the plan is an exciting opportunity to see meaningful collaboration among the region's universities and to have their efforts reach previously untapped businesses and entrepreneurs. It is clear that the region is at a tipping point in terms of developing for itself a significant presence in the life sciences sector. The MCA Foundation is setting the stage for successful commercialization of biotech research in a way that is inclusive of our existing research, manufacturing, and workforce assets. We believe this is the linchpin to achieving the kind of economic impact that can be far-reaching, extending to health care, education, high level manufacturing, jobs and better wages, and more.

Innovate El Paso commits its support to the MCA Foundation as it works to catapult the region onto the global marketplace for research and biomedical excellence.

Sincerely,

Eli Velasquez
Executive Director
Innovate El Paso (Trans-Pecos/El Paso RCIC)