

PUBLIC SERVICE BOARD GENERAL DUTIES, RESPONSIBILITIES AND EXPECTATIONS

Public Service Board

The Public Service Board is a Board of Trustees which has been vested since 1952 with the management and control of the El Paso Water Utilities System. The Board consists of seven members including the Mayor who is ex-officio with voting authority. Trustee is a legal term that refers to a person or Board that is a holder of title to property on behalf of a beneficiary. Trustees have certain duties, some of which are fiduciary or duties of special trust, and include a duty of loyalty, defense of the trust, not to be in conflict of interest, and administer the trust in the best interest of the beneficiary, in this case the ratepayers of the system. The ownership of the system remains in the City of El Paso but the complete management, control and operation of the system is vested in the Public Service Board. To the extent permitted by municipal law, the Board operates the system with the same freedom and in the same manner as the directors of a private corporation. The Board adopts Rules and Regulations for the operation of the system which has the same effect of City Ordinances.

Board Terms and Composition

- Board members must be citizens of the United States and El Paso County residents.
- Board members can serve two four-year terms, except for the Mayor who serves while in office.
- A Board member whose term has expired serves until his/her successor qualifies, or until sixty days have passed, whichever event occurs first. After that time, the Board member has no further power to vote or participate in a Board proceeding.
- Requisite qualifications include:
 1. College degree preferred and a minimum of 4 years experience in their respective field
 2. Community involvement experience
 3. No conflicts of interest such as real estate sales and management, land development, other water boards or other utilities (employment, elected or appointed).
 4. Abide by a specified code of ethics
 5. No current political office held
- The Board consists of seven members representing the following areas of expertise:
 1. Financial Management
 2. General Business Management
 3. Engineering
 4. Environmental or Health
 5. Consumer or Citizen Advocacy
 6. Communications, Public Administration or Education
 7. City Government (represented by the Mayor as Ex-officio member)

New Member Training Required

- Internal Orientation (Water Utilities, Finance, and Legal)
- Ethics and Open Meetings Act regulations
- Public Information Act

Attendance of Meetings

- Board members must commit time for attendance of scheduled Board meetings the second Wednesday of each month with meetings beginning at 9:00 a.m. unless otherwise posted. (Approximately 12 regular meetings per year). Meetings last 4-5 hours.
- Attend approximately three scheduled budget meetings held in November and December.
- Attend special Board meetings (emergency or urgent public necessity, etc.) as needed and scheduled by the Board Chair, and in his/her absence, by the Vice Chair.
- Attend committee meetings as assigned. (Finance and Investment Committees; Architect/Engineer Selection Committee; PSB Selection Committee, etc.)
- Attend meetings and receive phone calls and emails, etc., to discuss any items of concern from management.
- Attend special functions such as ribbon cuttings, grand openings, etc.
- Travel may also be required to attend conferences, meetings with legislators and staffers, etc.
- Any member of the Board, other than the Mayor of the City of El Paso, which shall be continuously absent from all meetings of the Board for a period of three consecutive months, shall, unless he or she shall have been granted a leave of absence by the unanimous vote of the remaining members of the Board, be considered to have vacated his or her office.

Compensation

Board members receive \$20.00 for regular or Special Board meetings with the exception of the Mayor who receives no compensation from the Utility; payments to members are processed quarterly.

Preparation for Board Meetings

- Board Books will be delivered (to home or office) to each PSB member at least 4 days before the meeting.
- In order to make an informed decision, PSB members are expected to become familiar with PSB agenda items by reviewing backup information located in Board Books before each meeting.
- If there are questions on any item on the agenda or regarding the backup information, bring it to the attention of management before the meeting.

Powers and Immunities

- El Paso City Ordinance No. 752 adopted, May 22, 1952, established a board of trustees known as the Public Service Board. The PSB was given the complete management and control of the city's Water and Wastewater Utility System. All subsequent bond ordinances contain such language. The PSB adopts a strategic plan, adopts an annual operating and capital budget and sets rates and fees. The Utility must comply with the "flow of funds" and "debt service coverage"

requirements as set out in the bond ordinances. The PSB hires an independent auditor to review, audit and report on the Comprehensive Annual Financial Report prepared by the Finance Department. The Fiscal Year begins March 1st and ends February 28th or 29th of the following year.

- The PSB is a component part of the City of El Paso. This includes the power to buy or lease property; to levy and collect water, reclaimed water, stormwater, and wastewater fees or rates; to operate and maintain its water, reclaimed stormwater, and wastewater systems; to let contracts for construction of public facilities; and to pass Rules and Regulations for the regulation of the system.
- The operation of the system is a governmental function under the Texas Tort Claims Acts.
- The PSB approves its annual budget and has complete authority over expenditures and application of revenue, therefore being observant of its fiduciary duty. Individual audit fiscal year March 1st – February 28th or 29th.
- The PSB is directed to operate and manage the system with the same freedom and in the same manner as the directors of a private corporation.

PSB AREAS OF EXPERTISE, EDUCATION AND EXPERIENCE

Communications, Public Administration or Education:

Communications:

- Knowledge in public relations practices; experience is preferred in marketing, finance, economics, strategic planning or project management.

Possesses strong communication skills, articulates clearly both with the written and spoken word, good listening skills, gives feedback, and communicates to resolve conflict; creates, implements and oversees communications programs. Experience in one or more of the following: advertising, education, marketing, television, promotions, public relations, pricing, and product development.

or

- Knowledge or experience in the development, implementation and study of branches of government policy; collects and analyzes data (statistics), monitors budgets, drafts legislation, develops policy, and executes legally-mandated government activities.

Experience in serving the public in fields such as marketing, public relations, advertising, public policy, and education. Knowledge in the field of economics, sociology, administrative law, management, education or related field.

or

- Training and experience in the field of education; expert in the theories or administration of education.

Bachelor's degree and four years experience preferred in business or public administration, communications or marketing, or education. Community involvement experience that accents demonstrated leadership; no conflicts of interest; abide by a specified code of ethics; and no current political office held.



November 28, 2011

HAND-DELIVERED

Ms. Paula Apodaca
Consumer Affairs Officer
El Paso Water Utilities
1154 Hawkins Blvd.
El Paso, TX 79936

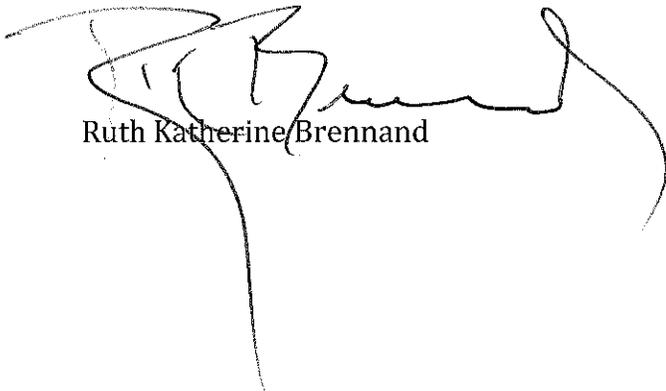
Re: PSB Vacancy

Dear Ms. Apodaca,

Through this correspondence I hereby request to be considered to serve a second term on the Public Service Board in the capacity of Communications, Public Administration, or Education. I have attached my resume. Please submit this information to the PSB Selection Committee for consideration.

If you should have questions or concerns, please let me know.

Sincerely,



Ruth Katherine Brennand

RUTH KATHERINE BRENNAND

Education

University of Texas at Austin: Plan II, BA degree,
Highest Honors; University of Vienna, Austria
(Liberal Arts Post Graduate Degree;) University of
Texas at El Paso, MBA Degree, 4.0 GPA
(Concentration: Finance)

Teaching Experience

University of Texas at El Paso: Corporate Finance;
Money and Banking; Investments; Macro-Economics;
Micro-Economics.
Guest Lecturer Webster University, Ft. Bliss campus
UT Austin : French

Related Experience

Math tutor at mid-school and high school levels in both
public and private schools;
Co-created the Volunteers in Public Schools program
in El Paso;
Handled in-service training programs for teachers;
Trained volunteers for testing and tutoring programs;
Conducted seminars on long-range planning, financial
planning, political process, board training, marketing
and audience building for non profit arts organizations.

Businesses Owned

Abbey Lane Gallery (Colorado) (1978-1989)
The Old Firehouse Bed & Breakfast and Ice Cream
Parlour (Colorado) (1989-2002)

Past Board Affiliations

El Paso City Charter Commission, Executive Comm.
Co-Chair and Finance Chair (City-wide election)
4 Centuries '81 Consultant and Organizer
West Texas Council on Alcoholism
El Paso Council on Alcoholism (Chair)
Aliviane (Chair) (Drug Education/Rehab)
Mayor's Advisory Council on Drug Abuse
Junior League of El Paso (Board of Managers)
Originated/created the Junior League "Christmas Fair"
Festival Theatre of El Paso (Chair, Co-Founder)

Past Bd. Affiliations con't

Creede Repertory Theatre, Creede, Colorado
Volunteers in Public Schools (Co-creator and Chair)
YWCA Credit Counseling Service Board
Omar N. Bradley River Park Project
Mass Transit Authority Interim Board (Chair)
Sun City Area Transit Advisory Board
El Paso Community Foundation (Co-creator and Founder)

Americana Museum
Zarzuela of El Paso (Founder and Chair)
El Paso Women's Political Caucus
Industrial Development Corporation
Renaissance 400
El Paso Cultural Planning Project (Founder/Exec. Dir.)
United Way (Budget)
Texas Lyceum Advisory Board
Texas Asso. For Promotion of the Arts (State appointment)

UT Austin Centennial Commission
(Board of Regents appointment)

Leadership Texas (Board)
Leadership America (Initial Board)
El Paso Public Arts Commission
International Hispanic Cultural Institute (Board)
President's Associates Board (UTEP)
El Paso Community Foundation Investment Committee
Aliviane (Board Chair)

Current Involvements

Museums and Cultural Affairs Board (City of El Paso)
Public Arts Committee
El Paso Museum of Art Foundation (Board)
Los Paisanos de El Chamizal (Immed. Past chair)
UT Austin Fine Arts Advisory Board
UT Austin Centennial Commission Advisory Board
UT Austin "Commission of 125"
ArtSpace Project (Downtown)
Public Service Board of El Paso

Memberships

Executive Forum
Junior League of El Paso (Sustainer)
Leadership Texas
Leadership America
Paso Del Norte Group (former member)

Selected Awards

**REACH Award (Recognized Achievement by Women:
Professional category)
El Paso Women's Political Caucus (Woman of the Year)
"Yellow Rose of Texas" Volunteer Award (Governor's
Office)
Outstanding Volunteer (Coors Brewery)
Outstanding Service Award (Aliviane)
Boy Scouts of America (Recognition of Achievement)
Outstanding Contribution to the Aging (Council on Aging)
Outstanding Contribution to the Arts (Council on the Arts)**

El Paso Commission for Women Hall of Fame

**Conquistador Award, City of El Paso (2003)
El Paso Community Foundation (Great Gift Designation)
Women of Impact Award (2011)**

Parents: Howard and Juanita Fulwiler (Deceased)

**Children: Kaylee Brennand- Bloomfield (Avon, Colorado)
Beverly Brennand Rasmussen (Edwards, Colorado)
Susan Brennand Birdsey (Rifle, Colorado)
James Fulwiler Brennand (Creede, Colorado)**

**Grandchildren: Luke Rasmussen
Elisse Rasmussen
Cole Birdsey
Kaitlin Birdsey
Kyote James Brennand
Devon Bloomfield**

July 23, 2011

Paula Apodaca

From: Jack Schmitt <jackschmitt2621@att.net>
Sent: Monday, November 28, 2011 9:48 AM
To: Paula Apodaca
Subject: Application for El Paso Water Utilities Public Service Board Position
Attachments: Schmitt -- EPWU PSB Ltr 28Nov11.docx; Schmitt Resume Nov2011.docx

Dear Ms. Apodaca,

I am writing to submit my application to fill the vacancy on the El Paso Water Utilities Public Service Board (PSB).

Attached are my cover letter and resume highlighting my extremely strong qualifications to fill this position.

Please let me thank you and the PSB Selection Committee in advance for your consideration, and I look forward to hearing back from you.

Please acknowledge receipt.

Thank you,
Jack Schmitt

JOHN K. (JACK) SCHMITT

November 28, 2011

Paula Apodaca
Consumer Affairs Officer
El Paso Water Utilities
1154 Hawkins Blvd.
El Paso, TX 79925

Dear Ms. Apodaca,

I am writing to submit my application to fill the vacancy on the El Paso Water Utilities Public Service Board (PSB).

My twenty plus years of proven industry and Army executive leadership and management experience coupled by working with local communities provide a solid underpinning that will enable me to excel in serving on the PSB. I have consistently demonstrated superb strategic planning, tactical project execution, and expert communications skills in successfully accomplishing tasks and assignments. This together with my goal oriented mission success approach, keen desire to excel, and ability to deliver quality results makes me an exceptionally strong candidate for this position. Furthermore, as a local Boeing corporate executive I have participated in and sponsored numerous civic and military activities – developing and maintaining sound relations with the El Paso community.

I am extremely interested in further supporting the El Paso community by serving on the PSB and helping the board to meet its organizational goals and objectives. I clearly have the right credentials to fill the position, and attached is my resume that fully highlights my qualifications.

Please let me thank you and the PSB Selection Committee in advance for your consideration, and I look forward to hearing back from you.

Sincerely,

/signed/

John K. Schmitt

JOHN K. (JACK) SCHMITT

OBJECTIVE

To serve on the Public Service Board and assist the board in the accomplishment of its duties and responsibilities.

SUMMARY

Over 20 years of proven industry and military leadership and management experience in top-level operations and executive-level decision making positions. Particular expertise demonstrated in strategic planning, financial and acquisition management, training and education, and communications. Distinct ability to transform strategic vision into executable plans and to successfully accomplish the tasks within allocated resources. Innovative problem solving abilities that produce optimum solutions and achieve maximum results. Influential communications skills from the executive level to the shop floor.

ACHIEVEMENTS

STRATEGIC PLANNING

- Developed business unit new business strategy and plans to enter markets and for incorporation into annual Long Range Business Plans.
- Led Department of Army teams in the development and implementation of Army modernization strategies and plans to support Army transformation.

FINANCIAL AND ACQUISITION MANAGEMENT

- Managed business unit and program multi-million dollar new business projects' planning and execution within cost and schedule.
- Executed fiscal responsibilities for annual budgets exceeding tens of millions of dollars – consistently within balance. Identified efficiencies to reduce a business site's multi-million dollar operating budget by 20% yet achieve 100% of objectives.

TRAINING AND EDUCATION

- Taught, coached and mentored men and women in the art and science of leadership, management and work force skills for over two decades.
- Instituted training programs for supervisors, managers, and leaders to increase productivity; established methods to evaluate effective results.

COMMUNICATIONS

Prepared and expertly presented professional briefings and directed capabilities demonstrations of programs to the Army, OSD and Congressional leadership to support furthering a program position and growing new business.

PROFESSIONAL EXPERIENCE

Director, Force Modernization Strategy & Technology Development, Future Combat Systems (FCS) and later Brigade Combat Team Modernization (BCTM) programs, the Boeing Company, September 2006 to Present

- Led teams to integrate, synchronize and support successive 2007 through 2011 FCS and BCTM program execution of training, test and evaluation, and logistics activities with the U.S. Army Training and Doctrine Command's (TRADOC's) Brigade Modernization Command – formerly the Future Force Integration Directorate – and 2/1 Armored Division, the Army Evaluation Task Force.
- Developed and implemented the plan to stand up and operate the Boeing El Paso, TX FCS Site in conjunction with establishing activities on Fort Bliss, TX and White Sands Missile Range, NM; growing from six to over 160 personnel with associated facilities to support program activities.

- Provided corporate leadership participation in and sponsorship of El Paso civic and military activities.

Director, Force Development, FCS, The Boeing Company, July 2003 to September 2006

Led FCS warfighting operational and organizational concepts and requirements development and refinement with TRADOC and directed operational systems engineering in support of the FCS Lead Systems Integrator Integrated Product Teams (IPT's) to design, develop, test, and field the FCS Brigade Combat Team. Managed a staff of 110 personnel and an annual budget of \$36M – achieving all cost, schedule, and performance goals.

Director, System of Systems Engineering and Integration (SSEI), FCS, The Boeing Company, April 2002 to July 2003

Established the SSEI IPT, and developed and implemented the system of systems engineering processes to design and develop the FCS Family of Systems during the Engineering and Manufacturing Development phase of the multi-billion dollar per year FCS program. Achieved cost, schedule, and performance goals in directing a staff of 90 personnel with an annual budget of \$32M.

Deputy Program Manager, FCS, The Boeing Company, November 2001 to April 2002

Participated in leading the Boeing/SAIC team that developed the winning proposal for the \$154M Concept and Technology Development phase of the FCS Program.

Vice President, Army Systems Integration, Burdeshaw Associates, Ltd., August 2000 to November 2001

As a defense consultant executive, brought together, participated in and led teams in providing value-added solutions for improving Fortune 500 company business plans to penetrate Army markets. Developed a strong client base and increased new business for command, control, communications, computers, intelligence, surveillance and reconnaissance (C4ISR) and aviation programs.

Assistant Chief of Staff for Operations, Kosovo Forces (KFOR), Kosovo, October 1999 to May 2000

Deployed as Chief Operations Officer to KFOR and managed a multinational staff of over 300 personnel for a force of 48,000 soldiers. Directed military operations that restored security in country; and provided strategic planning, direction and oversight for the International Community to carry out humanitarian, social, and economic programs.

Director, Army Digitization Office, Office of the Deputy Chief of Staff for Operations and Plans, Headquarters, Department of the Army, Washington, DC, 1998 to 2000

Directed a staff of 50 personnel and a budget of \$42M in coordinating with all major commands and units in the Army, joint services, and international military forces to synchronize and integrate requirements, programs, force structure, and funding to ensure the effective equipping of trained and ready forces for Army XXI.

Deputy Commanding General, Fort Carson at Fort Carson, Colorado, 1996 to 1998

Managed a medium-sized city as Chief Operating Officer. Organized, equipped, and trained military organizations of 4th Infantry Division and 3d Armored Cavalry Regiment; improved the quality of life for military personnel and families; and administered an operating budget of \$210M within corporate financial metrics. Directed reengineering of installation business processes, and against Malcolm Baldrige criteria won the Commander-in-Chief's Army Communities of Excellence Award and the President's Award for Achievement.

EDUCATION & TRAINING

Master of Science in Systems Management, University of Southern California

Bachelor of Science in Chemistry, Saint Bonaventure University

Industrial College of the Armed Forces: a 10 month top-level Executive Management Course

Paula Apodaca

From: Jack Schmitt <jackschmitt2621@att.net>
Sent: Monday, November 28, 2011 10:29 AM
To: Paula Apodaca
Subject: RE: Application for El Paso Water Utilities Public Service Board Position

Paula,

Thanks for acknowledging receipt.

Jack Schmitt

From: Paula Apodaca [<mailto:papodaca@EPWU.org>]
Sent: Monday, November 28, 2011 10:14 AM
To: 'Jack Schmitt'
Subject: RE: Application for El Paso Water Utilities Public Service Board Position

Mr. Schmitt,

This is to let you know that I am in receipt of your application to serve on the Public Service Board. Your application will be provided to the PSB Selection Committee for review. We will let you know if you are one of the three nominations that will be going to the City Council for consideration.

Paula Lisko Apodaca

Consumer Affairs Officer
El Paso Water Utilities
1154 Hawkins Boulevard, El Paso, Texas 79925
P.O. Box 511, El Paso, Texas 79961
☎ (915)594-5658 | 📠 (915)594-5699
✉ papodaca@epwu.org | 🌐 www.epwu.org

From: Jack Schmitt [<mailto:jackschmitt2621@att.net>]
Sent: Monday, November 28, 2011 9:48 AM
To: Paula Apodaca
Subject: Application for El Paso Water Utilities Public Service Board Position

Dear Ms. Apodaca,

I am writing to submit my application to fill the vacancy on the El Paso Water Utilities Public Service Board (PSB).

Attached are my cover letter and resume highlighting my extremely strong qualifications to fill this position.

Please let me thank you and the PSB Selection Committee in advance for your consideration, and I look forward to hearing back from you.

Please acknowledge receipt.

Thank you,
Jack Schmitt

January 9, 2012

Ms. Paula Apodaca, Consumer Affairs Officer
El Paso Water Utilities
1154 Hawkins Blvd.
El Paso, TX 79925

Dear Ms. Apodaca,

It is with a deep sense of commitment to the future of our great city that I submit my resume for consideration for the vacancy to serve on the Public Service Board (PSB).

I believe that my love for this community, my experience as a business owner and financial advisor, and extensive record of public service uniquely qualifies me to serve on the board.

I was born and raised in this community and have seen the tremendous growth that has transpired over the last four and a half decades. I have also seen the challenges that such growth presents. I chose to stay in El Paso and begin my practice as a financial advisor 23 years ago. This career has taught me a multitude of skills in assisting our clients formulate, implement, and monitor their financial plans to ensure attainment of their goals. This process requires the skills to listen to a client's objectives and concerns, analyze their current financial position, and develop strategies to meet those needs. As their financial advocate, it is sometimes necessary to address difficult topics that require one to take a very complex situation and simplify the solution to create action and a sense of positive resolution by the client. My career as a financial advisor has also allowed me the opportunity to gain valuable and extensive experience in the communication and marketing fields. I have conducted seminars at local venues, in addition to giving key note presentations to various civic and non-profit organizations throughout town. I have also written articles on various financial planning topics, and have been a featured expert on local television and radio shows.

As founding partner of Strategic Wealth Advisors, I have led the creation of our vision and strategic plan. I have also been intimately involved in the branding of our firm, to include: creating a marketing plan that consists of client communications, building brand awareness, and planning client events.

I also have a strong belief that it is important to give back to our community to help make this a better place for our kids. To that end, I have tried to get involved and give of my time, talents, and treasures in a wide range of organizations. I feel that this sense of a servant attitude could be of benefit and complement the tremendous amount of talent that already exists on the board.

Thank you in advance for consideration.

Henry Gallardo

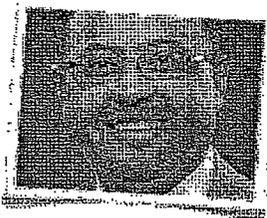
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Henry Gallardo

Profile

I am a lifelong El Pasoan who is deeply committed to the long term success of our community.

Experience



FOUNDING PARTNER, DIRECTOR OF INVESTMENT
PORTFOLIO MANAGEMENT, STRATEGIC WEALTH
ADVISORS, EL PASO, TX - FEB. 2008- PRESENT

As founding partner I am involved in the creation of our firm's vision and in the strategic planning of our growth. My role also entails the management of our branding plan to include public relations, marketing, and advertising.

FAX

915-842-9532

EMAIL

Ngallardo@sw-advisors.com

WEB

www.sw-advisors.com

As Director of Investment Portfolio Management I create and oversee the investment portfolios of our clients. This also involves selecting and deselectioning investment managers and making tactical recommendations based on perceived opportunities.

As a financial advisor I work closely with our clients to understand their specific goals, objectives and concerns. I then develop and implement strategies to meet those objectives.

VICE PRESIDENT/ FINANCIAL ADVISOR, G.P. GRAHAM CAPITAL MANAGEMENT GROUP, EL PASO, TX - NOV. 1989- JAN. 2008

As Vice President and member of management team, I worked to create visibility for the firm through various media outlets. I also was a part of the strategic planning team that established short and long term goals and assisted in the implementation and monitoring of such plans.

As a financial advisor I worked closely with my clients to understand their specific goals, objectives and concerns. I then developed and implemented strategies to meet those objectives.

Education

University of Texas at El Paso, El Paso, TX- 1982-1985

Hardin Simmons University, Abilene, TX- 1983-1985

Riverside High School, El Paso, TX- 1978-1982

Professional Skills

Through my work, I have extensive experience in listening to a situation, evaluating the options and then formulating and implementing a solution. I have a thorough understanding of modern portfolio theory and analyzing and evaluating various investment options. I have good communication skills and the ability to work through tough situations and create consensus. I also possess experience in developing marketing and public relations plans.

Community Involvement

Upper Rio Grande Workforce Solutions Board- Current Board Vice Chair,
Past Chair of Economic Development Committee

Hispanic Chamber of Commerce- Current Treasurer

Community En Accion- Current Chair of Finance Committee

Foundation for the Diocese of El Paso- Current Executive Board Member

Communities in Schools- Current Board Member

Boys & Girls Club of El Paso- Past Chair

Paso Del Norte Group- Current Member

St. Luke's Catholic Parish- Current Choir Director

ACTS St. Matthews/ St. Lukes- Current Member of Music Ministry

Paula Apodaca

From: Gabbi Rodriguez <grodriguez@sw-advisors.com>
Sent: Monday, January 09, 2012 4:13 PM
To: Paula Apodaca
Cc: Henry Gallardo
Subject: Public Service Board Consideration - Henry Gallardo
Attachments: Gallardo, Henry Letter & Resume.pdf

Ms. Apodaca,

As per Henry Gallardo, please see the attached document in reference to the Public Service Board. Feel free to contact me should you have any difficulty opening the attachment.

Kind Regards,

Gabbi Rodriguez
Executive Assistant



STRATEGIC WEALTH ADVISORS

Henry Gallardo • Monica Narvaez, CFP® CIBC • Bobby Bianco

Terrace Gardens Office Park
600 Sunland Park, Building One, Ste 100
El Paso, Texas 79912
(915) 532-8885 Office
(915) 842-9532 fax
www.sw-advisors.com

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Paula Apodaca

From: Paula Apodaca
Sent: Monday, January 09, 2012 4:32 PM
To: 'Henry Gallardo'
Subject: RE: PSB Vacancy

Mr. Gallardo,

I am in receipt of the email from Gabbi with your cover letter and resume attached. Thank you for your interest in serving on the Public Service Board.

Paula Lisko Apodaca

Consumer Affairs Officer
El Paso Water Utilities
1154 Hawkins Boulevard, El Paso, Texas 79925
P.O. Box 511, El Paso, Texas 79961
☎ (915)594-5658 | 📠 (915)594-5699
✉ papodaca@epwu.org | 🌐 www.epwu.org

From: Henry Gallardo [<mailto:hgallardo@sw-advisors.com>]
Sent: Monday, January 09, 2012 4:13 PM
To: Paula Apodaca
Subject: PSB Vacancy

Hi Paula,

I have asked my assistant Gabbi to forward to you my resume and cover letter. Truth be told, it has been quite a while since I prepared one, so I might be a little rusty. Let me know if it meets your approval. Thanks again for your consideration.

Regards,

Henry

Henry Gallardo
Partner & Director of Investment Management



STRATEGIC WEALTH ADVISORS

Henry Gallardo • Monica Narvaez CFP® CLU • Bobby Blanco CFP®

Terrace Gardens Office Park
600 Sunland Park, Building One, Ste 100
El Paso, Texas 79912
(915) 532-8885 Office
(915) 842-9532 fax
(915) 422-8885 cell

hgallardo@sw-advisors.com

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