RESOLUTION

CITY CLERK DEPT.
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WHEREAS, on February 14, 2006, the City Council of the City of El Paso passed a resolution authorizing the Mayor to submit a "Petition and Request for Authorization to Form the Camino Real Regional Mobility Authority" to the Texas Transportation Commission; and

WHEREAS, on June 29, 2006, the Texas Transportation Commission adopted Minute Order No. 110573, which authorized the City of El Paso to create the Camino Real Regional Mobility Authority to directly benefit the State of Texas, the City of El Paso, and the traveling public through the improvement of the state's transportation systems in and around the City of El Paso; and

WHEREAS, the City Council of the City of El Paso now desires to create the Camino Real Regional Mobility Authority and to name its initial Board;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:

1. That pursuant to and in accordance with Chapter 370 of the Texas Transportation Code, Chapter 26 of Title 43 of the Texas Administrative Code, and Texas Transportation Commission Minute Order No. 110573, a copy of which is attached hereto and incorporated herein for all purposes, the City of El Paso hereby establishes the Camino Real Regional Mobility Authority; and

2. That the Camino Real Regional Mobility Authority shall have seven (7) initial board members. The Governor of the State of Texas shall appoint the chair, while the remaining six (6) initial board members shall be appointed by the City of El Paso in accordance with the Petition and Request for Authorization to Form the Camino Real Regional Mobility Authority, as approved by the Texas Transportation Commission; whereby the Mayor nominates three (3) potential Board members for each of the six (6) open positions and the City Council makes the appointment to each such open position; and

3. That, in accordance with Section 370.251 of the Texas Transportation Code, the terms of three (3) initial members appointed by the City shall terminate on February 1, 2008, while the remaining three (3) members appointed by the City shall terminate on February 1, 2009. The length of each initial board member's term has been determined by the drawing of lots. Thereafter, each appointment by the City shall be for a term of two (2) years, to expire on February 1; and

4. That the City of El Paso hereby appoints the following initial board members to the Camino Real Regional Mobility Authority:

(i) _____, whose term expires on February 1, 2008;
(ii) _____, whose term expires on February 1, 2008;
(iii) _____, whose term expires on February 1, 2008;
(iv) _____, whose term expires on February 1, 2009;
(v) _____, whose term expires on February 1, 2009; and
(vi) _____, whose term expires on February 1, 2009.

APPROVED THIS _____ DAY OF _____ 2007.

THE CITY OF EL PASO

_____
John F. Cook
Mayor

ATTEST:

_____
Richarda Duffy Momsen
City Clerk

APPROVED AS TO FORM:

Raymond L. Telles
Assistant City Attorney

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Pursuant to Chapter 370 of the Transportation Code, and 43 TAC Chapter 26 (RMA rules), the City of El Paso (city) petitioned the Texas Transportation Commission (commission) for authorization to form a regional mobility authority (RMA) in the city of El Paso. The original petition was filed on February 28, 2006.

By letter dated May 18, 2006, the Texas Department of Transportation (department) notified the city that the petition met the requirements of §26.11 of the RMA rules.

The petition identifies the completion of the outer Loop 375 by extending the existing terminus of the Loop 375 at the downtown area westward to Interstate-10 (I-10) at the US 85/NM 273 interchange, as the potential candidate project for development by the RMA. This project will increase mobility for the region through quality transportation infrastructure that allows for choices in reaching the region's transportation destinations.

The board of directors of the RMA, as set forth in the petition, will be composed of seven members, with six members appointed by the El Paso City Council, and the presiding officer, who will serve as chairperson, appointed by the Governor.

On June 12, 2006, the department conducted a public hearing in El Paso, pursuant to §26.12 of the RMA rules, to receive public comment on the proposed formation of the RMA. Notice of the public hearing was published in the *Texas Register* and in a newspaper of general circulation in El Paso County.

At the public hearing, fifteen individuals spoke in favor and five opposed the creation of the RMA. Nine individuals submitted written comments, eight in favor and one opposed to the creation of the RMA. The commission finds that the creation of the RMA has sufficient public support. The commission bases this finding on: (1) the resolution of support from the City Council of the City of El Paso; and (2) the support indicated at the public hearing and in the written comments.

The commission finds that creation of the RMA will result in direct benefits to the state, local governments, and the traveling public, and will improve the efficiency of the state's transportation systems. The RMA will benefit the state by constructing needed roadway projects, such as the projects identified in the city's petition, as the city's potential candidate projects. The RMA will benefit local governments by increasing local control over transportation planning and through additional transportation projects that may be funded through surplus revenue earned by the RMA. The traveling public will also benefit through improved mobility and traffic safety throughout the region encompassed by the RMA. The RMA will improve the efficiency of the state's transportation systems through the construction of the potential candidate project, which will enhance mobility and safety within these segments of the state highway system, and through the development and financing of additional projects in the future.

TEXAS TRANSPORTATION COMMISSION

EL PASO County

MINUTE ORDER

EL PASO District

The commission finds that the potential candidate project is consistent with the approved Texas Transportation Plan, included in the Statewide Transportation Improvement Program, and included in the approved plan of the Metropolitan Planning Organization. Subject to commission approval of the project under §26.31 of the RMA rules, the commission also finds that the project will benefit the traveling public.

IT IS THEREFORE ORDERED that the commission authorizes the creation of the RMA.

IT IS FURTHER ORDERED that the potential candidate project that may be developed, maintained, and operated by the RMA shall be the network identified above. This order does not constitute final commission approval of the project, which must be obtained under to Chapter 370 of the Transportation Code and the applicable provisions of the RMA rules.

IT IS FURTHER ORDERED that the initial board of directors shall be composed of seven members, with six members appointed by the El Paso City Council, and the presiding officer appointed by the Governor.

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Submitted and reviewed by:

Phillip E. Russell

Director, Texas Turnpike Authority Division

Recommended by:

M. W. Behrens

Executive Director

110573 JUN 29 06

Minute Number | Date Passed

CITY CLERK DEPT.
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Investment Builders, Inc.

Ike J. Monty – President

Ike J. Monty began his career in the construction and real estate industry in 1978. Since this time, he has owned and operated his own construction business. Mr. Monty is President of Investment Builders, Inc. where he oversees the construction and daily operations of multi-million dollar projects. Clients select Mr. Monty's company based on his long-standing commitment to service, exceptional industry knowledge, and proven ability to secure project financing.

Mr. Monty has extensive experience leading teams of more than 100 employees in complex building projects. He is well versed in all aspects of the building process, including real estate development, real estate financing, estimating, design, engineering, project management, project financing, and property management processes.

Investment Builders, Inc. has become a leading developer of residential housing complexes, military family housing complexes, luxury apartment complexes, and subdivision developments. Under Mr. Monty's leadership, Investment Builders, Inc. has developed more than 6,000 housing units; of which 2,100 units are managed by Investment Builders, Inc.'s own property management company. Some of the company's recent transactions, include:

- $35 million, 369 unit luxury apartment complex in El Paso, Texas
- $75 million USAF military project for 351 units in Buckley, Colorado
- $30 million USARMY military project for 200 units in Huntsville, Alabama
- $16.3 million 200 unit, multi-family home development in El Paso, Texas

Mr. Monty sits on the Board of Directors for the El Paso Country Day School and the Texas Affiliation of Affordable Housing Providers. He was a public interest director for the Federal Home Loan Bank of Dallas and is a past director for the El Paso Diabetes Association.

Mr. Monty holds a Bachelors of Multidisciplinary Studies with concentrations in: Philosophy, General Business, Economic and Finance. He also holds General Contracting Licenses in Texas, New Mexico, Arizona, and California, and a Brokers Real Estate License in Texas. Mr. Monty and his wife, Nancy, reside in El Paso, Texas. He has two sons, Aaron and Zachary.

STUART R. SCHWARTZ
Scott, Hulse, Marshall, Feuille, Finger & Thurmond, P.C.

EDUCATION:

B.A., Northwestern University, Evanston, Illinois (1976)
J.D., Southern Methodist University, Dallas, Texas (1979)

PROFESSIONAL ACTIVITIES:

Shareholder, Scott, Hulse, Marshall, Feuille, Finger and Thurmond, P.C.
Board Certified in Creditors' Rights Law, American Board of Legal Certification
Frequent Lecturer and Author at statewide continuing legal education courses sponsored by the State Bar of Texas and University of Houston Law Foundation
Co-Editor, Texas Collections Manual, State Bar of Texas (2001)

CIVIC ACTIVITIES:

El Paso County Commissioner (Appointed), February - December, 1994
Board Member, El Paso International Airport (Appointed), 1995-2000
Chairman, El Paso International Airport Board, 1999-2000
Co-Chairman, EPISD Bond Election ($150 Million), 1994
Committee Chair, EPISD Bond Election ($498 Million), 2000
President, Jewish Federation of El Paso, 1996-98

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J.O. Stewart, Jr. was born in 1934 and is a native El Pasoan of Scottish descent. Upon completion of high school in El Paso, J.O. attended and graduated from Baylor University in 1957, with a B.A. degree in business. He then returned to El Paso where he worked briefly for his father's company, J.O. Stewart Oil Company, as Vice President in sales and management. J.O. left his father's company to pursue his passion for music. J.O. moved to Detroit to work as a musician-writer-arranger for a Billy Graham-type organization. It was while J.O. was in Detroit that he met and later married Marlene. They later moved to California where they both attended graduate school at the University of Southern California.

In 1969, the young couple, with their one-year-old son, James, moved to El Paso. One year later, they started El Paso Disposal with only $5,000. The company expanded rapidly and became the major waste company in El Paso and Southern New Mexico. J.O.'s companies expanded into landfill operations, medical waste services, recycling, as well as numerous waste collection and hauling companies.

In September 1999, J.O. sold his companies to Waste Connections Inc., a publicly held company operating in the Western United States. Although selling the company was a difficult decision to make, J.O. knew it was the right time to begin another chapter in his life.

J.O. and Marlene have been, and continue to be, *very* involved in the community, in political causes, in their church, and in *numerous* charities.

At present, J.O.'s business efforts are focused on building low-cost housing and communities for disadvantaged people in third-world countries and overseeing the family's Foundation.

David Marcus is often recognized as the first person to take groundbreaking steps in bringing high profile personalities to El Paso for non-profit fundraising events. But he is also known for his tremendous community involvement, support to local non-profit organizations and his efforts to promote understanding and build relationships between the various religious and ethnic groups in our community. Marcus has been honored by many state and national organizations for his generous spirit. He was profiled in ***Philanthropy in Texas*** magazine as a "Big Thinker"; received the Public Service Award from the ***American Institute of Certified Public Accountants*** and the Distinguished Public Service Award from the ***Texas Society of Certified Public Accountants*** for his efforts. Among local recognitions, Marcus was named as "Humanitarian of the Year" by the ***Italian-American Cultural Society***, was named "Citizen of the Year" by the ***March of Dimes***, received the Humanitarian Award from the ***Black El Paso Democrats***, the Bravo Award from the ***League of Women Voters***, and was awarded the ***City of El Paso Mayor's Excellence Award by Mayor Carlos M. Ramirez***.

He is also credited with assuring that the future El Paso Holocaust Museum would be built in downtown El Paso, following a devastating fire at its old location. In the fall of 2001, he single handedly convinced the board of directors of the importance of locating the museum in the downtown area, against strong opposition. Though a new museum has yet to be built, it's generally conceded that, without his efforts, the museum would have been rebuilt in a location close to its original building on the Westside of El Paso and missed the opportunity to relocate to the museum district in the heart of the city.

Mr Marcus was the key organizer responsible for organizing fund raising events for various El Paso Non Profit organizations and together with his wife, Jeryl Marcus, organized the following events by bringing these noted world leaders and personalities to El Paso:

El Paso Counts:

Salman Rushdie, November, 2006

Hospice El Paso:

20th Anniversary celebration of Celebrity Waiters featuring Goldie Hawn, November, 2004

El Paso Holocaust Museum and Study Center:

New York Governor Mario Cuomo, 1996

General Colin L. Powell, USA (ret.), 1997

President Mikhail Gorbachev, Former Soviet Union, 1998

Christopher Reeve, 1999

General H. Norman Schwarzkopf, USA (ret.), 2000

President William J. Clinton, 2001

New York Mayor Rudolph Giuliani, 2002

Martin Luther King, Jr. Committee:

1998 Commemoration Featuring Mr. Morris Dees as keynote speaker

The YWCA of El Paso and El Paso Holocaust Museum:

Co-chaired and produced September 11, 2002 Commemorative featuring civil rights attorney Morris Dees, of the Southern Poverty Law Center

Temple Mt. Sinai 100th Anniversary Celebration:

Chaired 1998 Commemoration featuring Dr. Henry Kissinger

David Marcus Resume continued

His Current Associations include:

Board Member of United Way of El Paso
Board Member and Past President, **Hospice of El Paso**
Chairperson, Tourism/Quality of Life Cabinet, **El Paso Lyceum, City of El Paso**
Treasurer and Member of the Board of Directors, **Groundwork El Paso**, El Paso
Member of the Board of Directors, **Insights Science Center**, El Paso
Member of the Board of Trustees of **The Union of Reform Judaism**, (the national governing body of Reform Jewish Synagogues in the United States)

His Past Associations and accomplishments:

Member of the Board of Directors, **Amigo Airsho**, El Paso
Chairperson, **Center for Community Programs**, Dallas, Texas
State board member, **Texas Coalition for Holocaust Education**
Member, El Paso Chamber of Commerce – **25th Silver Anniversary Leadership El Paso Class**
Past President and board member, **The El Paso Holocaust Museum and Study Center**
Temple Mt. Sinai Synagogue, Member of Board of Trustees
Board Member **Jewish Federation of El Paso**
Board Member **Jewish Family and Children's Services**
City of El Paso, Union Plaza Task Force
City of El Paso, Districting Commissioner
City of El Paso Millennium Community Committee
City of El Paso, Public Utility Regulation Board
City of El Paso, International Bridge Commission
City of El Paso, Multi-Use Arena Committee
Board Member and Treasurer **El Paso Public Library Association**
Board Member **Big Brothers/Big Sisters of El Paso**
El Paso Chapter, Texas Society of CPA's, Taxpayer Education Committee
El Paso Economic Summit, February, 1998 - Border Health Institute Task Force
First Ladies Children's Summit, April 19 & 20, 1999

Mr. Marcus is the Managing Partner of **Marcus, Fairall, Bristol + Co., L.L.P., A firm of Certified Public Accountants**, and his area of expertise is "forensic Accounting/Auditing".

He was born in El Paso, Texas and is married to Jeryl Z. Marcus, who owns her own advertising and video production firm, "Impressions Advertising".

They have two children, Joseph Marcus, a senior at University of Texas at Austin, and Amanda Marcus,a freshman at the University of Texas at Austin.

MARISA BARRIO

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Professional Experience:

- **Law Offices of Scherr & Legate, PLLC**
  Human Resources Manager — Jan. 2007 - Present

  In charge of all law firm staff, generating and implementing office rules and regulations. Organize all office functions and events. Administrate all company insurance including professional liability, major medical and workers' compensation insurance.

- **National Hispanic Institute** — May 2005 - Present
  Project Administrator

  Work with The Young Leaders Conference (YLC) Group which allows high school freshmen the opportunity to test and improve their written and verbal communication skills through organized discussions in a debate forum about issues that impact today's Latino community domestically and globally.

- **Pack N Ship** — May 2001 - Oct. 2004
  Owner

  Packing, mailing and shipping services domestically and internationally.

- **Law Offices of Scherr, Legate & Ehrlich** — Sept. 1986 - April 2001
  Office Manager

Education:

- The University of Texas at El Paso
  Class of 1986 Bachelor of Arts in Political Science
- Loretto Academy
  Class of 1981

Marisa Barrio

Community Service:

- Adelante Con Ganas
  Grassroots campaign for voter awareness/registration in El Paso County
- Eliot Shapleigh for Texas Senate Campaign
  Member of Shapleigh Leadership Academy actively working on campaign
- Somos El Paso Coalition
  Citizens working in favor of the El Paso Downtown Revitalization Plan

- Fluent in both oral and written Spanish

References available upon request

CITY OF EL PASO
CAMINO REAL REGIONAL MOBILITY AUTHORITY
BOARD OF DIRECTORS
APPOINTMENT APPLICATION

(Applications must be submitted in this format. Please do not retype or reformat.)

Name: Tedd F. Richardson

Spouse's Name: Rosa M. Richardson

Home Telephone #: **Work Telephone#:** **Fax #:**

Email Address: **Cellular # (Optional):**

Present Job title & job description:

President of TFR Corp., El Campanerio LP and The Tejano Corp.
All three firms develop real estate.

Profession: Prime financier and real estate developer.

Home Address (Street/P.O. Box, City, State, ZIP)

Employer and Employer's Address: Self-employed

County: El Paso

EDUCATION/TRAINING:

High School or equivalent (G.E.D.): Wentworth Military Academy, Lexington, Mo. **Year Graduated:** 1950

Undergraduate School: **Year Graduated:**

Graduate School: **Year Graduated:**

Licenses/Certifications: **Year Obtained:**

Doc. No.: 23031
Doc. Name: CRRMA Board Application
Doc Author: RTEL

Name of Applicant Tedd F. Richardson

EMPLOYMENT AND CAREER HISTORY (include business, administrative & finance experience):

See attached letter of introduction dated July 5, 2006, from William H. Waddell, senior vice president, Bank of the West.

CURRENT PROFESSIONAL MEMBERSHIPS:

El Paso Central Business Association

PUBLIC SERVICE (include participation in local, state, federal governmental processes):

Currently serve on the:
-- Building and Standards Commission of the City of El Paso, chair
-- El Paso International Airport Board

I have also served on the El Paso City-County Health Board; Thomason Hospital Board; El Paso County Sheriff's Civil Service Commission; El Paso Zoning Board of Adjustment, chair; the committee that wrote El Paso County's code of ethics, chair; and the committee that oversaw El Paso's Revolving Loan Fund for small businesses, chair.

CIVIC PARTICIPATION:

See attached entry from the Nov. 15, 2001, Congressional Record, "Recognizing Tedd Richardson for his contributions."

Doc. No.: 23031
Doc. Name: CRRMA Board Application
Doc Author: RTEL

Name of Applicant Tedd F. Richardson

COMMUNITY LEADERSHIP ROLES:

-- Organized and financed a gun buy-back on April 16, 1994, that took 1,400 weapons off El Paso streets.
-- Sponsors "Senor Tedd's Christmas Party," which since 1980 provides gifts and seasonal entertainment for El Paso County children from low-income families.
-- Purchased playground equipment for the city park in Vinton.
-- Erected a "Welcome to El Paso" sign at personal expense on an Interstate-10 entrance ramp to downtown El Paso.

PUBLIC INFRASTRUCTURE DEVELOPMENT EXPERIENCE AND/OR KNOWLEDGE:

I have purchased hundreds of distressed residential properties in El Paso County at tax foreclosure sales, cleaned the lots, refurbished the buildings and sold them as affordable housing. I finance the sales so that low-income buyers can avoid the deal-killing credit checks that traditional lenders require.

BUSINESS ACHIEVENT (specifically entrepreneurial and investment):

By pursuing the line of business and financing mentioned above, hundreds of once-vacant, tax-delinquent properties are now producing revenue for local schools and governments.

NOTE: PLEASE ATTACH A RESUME

Doc. No.: 23091
Doc. Name: CRRMA Board Application
Doc Author: RTEL

Name of Applicant Tedd F. Richardson

Tedd F. Richardson

Early career on family ranch in Nebraska

Before attending Wentworth Military Academy in Missouri and after graduation in 1950, I worked on my father's cattle ranch in the Nebraska Sand Hills. We sold cattle to feed lots in eastern Nebraska and western Iowa. In addition, my father raised quarter horses and owned service stations in central and western Nebraska.

Highway/heavy construction

In the early 1960's, while still working on the family ranch, I founded Western Builders, a highway/heavy construction company. Western built portions of Interstate-80 through Nebraska and was the prime contractor on an expansion of Union Pacific's Bailey Yard, the world's largest railroad classification yard in North Platte, Nebr.

Cattle trade

In need of a new source of cattle for the ranch, I moved to El Paso in the late 1960's and began purchasing Mexican cattle from an office in the lobby of the Paso del Norte Hotel. For more than a decade, I annually purchased between 100,000 and 150,000 head.

Farming in El Paso's Lower Valley

In the mid 1970's, I moved the cattle office to my home on 50 acres in Socorro. I farmed the land, raising cotton, chile and milo-maize. To realize economies of scale, I acquired 16 other Lower Valley acreages.

Real estate development

In the late 1980's, I recognized a strong demand for affordable housing among Hispanic working families in the Lower Valley. I subdivided the 50 acres around my home and created the 72-lot Cotton Valley Estates subdivision. Since then, I've developed five more Lower Valley subdivisions: Rancho Mesquites, El Companario, El Presidio, The Tejano and Old Salt Wagon Trail. To provide water to the home owners in my subdivisions and elsewhere in the Lower Valley, I played a role in the establishment of the Lower Valley Water District.

Housing rehabilitation

Most recently, my wife, Rosa, and I have purchased hundreds of distressed residential properties at tax foreclosure sales, cleaned the lots, reconditioned the buildings and sold them as affordable housing. I personally finance the sales so low-income buyers do not have to undergo credit checks.

WAYNE WINDLE

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PERSONAL INFORMATION

Born June 28, 1937, Texarkana, Texas, married to Janice Woods Windle of Seguin, Texas; 3 children: **Wayne III, Virginia and Charles**.

EDUCATION

1955 Graduated from Texarkana, Texas High School
1958 Bachelor of Business Administration Degree from the University of Texas at Austin
1691 Law Degree from the University of Texas Law School

PRIOR AFFILIATIONS WITH THE CITY OF EL PASO

1975 to 1976 Served as Chairman of the Zoning Board of Adjustment
1976 to 1977 Served as general counsel to the City of El Paso on all matters involving utility regulations

PRIOR ELECTED OFFICES

Texas State Board of Education in 1978, 1980, 1982, and 1984

ENGAGED IN PRIVATE PRACTICE OF LAW

El Paso from 1961 to the present; Shareholder in the law firm of Scott, Hulse, Marshall, Feuille, Finger and Thurmond, P.C.

TRIED OR ARGUED CASES BEFORE THE FOLLOWING STATE COURTS

County and District Courts of El Paso, Hudspeth, and Culberson Counties; The El Paso Court of Appeals, and the Texas Supreme Court

TRIED OR ARGUED CASES BEFORE THE FOLLOWING FEDERAL COURTS

US Supreme Court (1965); Fifth Circuit US Court of Appeals; US Tax Court (1969); US District Court, Western District of Texas (1962); and, US District Court Southern District of California (1973)

PROFESSIONAL AFFILIATIONS

Past President of Texas Board of Trial Advocates (1966-1997); Past President of El Paso Bar Association (1992-1992); Past President of Texas Board of Trial Advocates; Past President of El Paso Trial Lawyers Association; Past President of Young Lawyers Association; Director American Board of Trial Advocates (1988-to present).

INSTRUCTOR FOR MASTERS IN TRIAL SEMINARS FOR AMERICAN BOARD OF TRIAL ADVOCATES

Gave final argument for defense in Santa Fe, New Mexico 1996, in Hot Springs, Arkansas 1997, in Dallas, Texas 1997, and in El Paso, Texas 1998.

Ann Herkenhoff

Ann Herkenhoff was born and raised in Albuquerque, NM. She graduated from the University of Colorado, Boulder, in 1988 with a Bachelor of Arts in International Relations. In 1987, Ann spent a semester working as an intern for Senator Pete V. Domenici's office in Washington D.C. Also during her undergraduate studies she participated in study abroad programs in Salzburg, Austria and Kassel, Germany.

In 1989, she moved to New York City to pursue a Masters of International Affairs at Columbia University (awarded 1991). She was a Fellow for the International Business Department at the School of International and Public Affairs, Columbia University and also served as the Chairperson of the International Business and Finance Association.

Ann's introduction to banking began in 1990 at Merrill Lynch Capital Markets Inc. in New York City as a credit intern. During the summer of 1990, she completed an internship at American Express Bank in Athens, Greece where she participated in a training program in the credit and corporate banking departments. In July 1991, Ann was hired as a bank examiner for the Federal Reserve Bank of New York.

Shortly after moving to El Paso in 1993, she began working as a credit analyst and later as a commercial and real estate loan officer for Sunwest Bank (now Bank of America). In 2000, Ann went to work for State National Bank in El Paso as a Senior Vice President and commercial loan officer.

In 2003, Ann was hired by City Bank Texas as an Executive Vice President to open a full-service banking location in El Paso. Ann is a loan officer specializing in commercial and real estate lending.

Ann has been involved in homeless and housing-related issues in El Paso and is currently serving as the President of the Board of Directors of the Opportunity Center for the Homeless. Ann also has been a member of the Board of Directors of Tierra Madre, a self-help construction program providing environmentally sensitive housing in Sunland Park, NM. Ann has also served as a member of the Board of Directors of the El Paso Coalition for Homeless. She graduated from Leadership El Paso in 2001.

Ann Rush

SKILLS SUMMARY

Senior Vice President and commercial real estate lender with extensive experience in personnel management. Skilled in financial analysis. Experienced in developing new business for the bank.

EMPLOYMENT

Senior Vice President April 2005-present
City Bank Texas
El Paso, TX

- Manages bank branch with 7 employees.
- Originates and services all loans for City Bank El Paso East, with emphasis on large commercial real estate projects.
- Responsible for opening the new branch in 2006.
- Responsible for business development for the branch.

Senior Vice President July 2002-April 2005
City Bank Texas
Forney, TX

- Handled all aspects of the branches lending function
- Responsible for increasing loan portfolio in excess of $30 million within a two year time period.

State National Bank April 1997-July 2002
Vice President
El Paso, TX

- Oversaw the El Paso and New Mexico credit department, effectively managing 12-15 employees, coordinating with loan officers in seven branches.
- In charge of working out problem assets.

First National Bank of Fabens August 1979-April 1997
Vice President, Cashier and Controller
El Paso, TX

- Oversaw all operational functions of the bank including teller, new accounts, human resources, data processing, and accounting.
- Started out as a file clerk, learning all aspects of the banking industry, and working up to Vice President.

EDUCATION

Attended Northwestern Oklahoma State University
Alva, OK

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Brenda Ehrlich (Mrs. Herbert Ehrlich)

Education
University of Texas at El Paso—Bachelor of Science in Education

Employment
Coldwell Banker de Wetter Hovious 1988 to the present
Multi million dollar associate
Texas Department of Human Services
Independent contractor for disputed custody evaluations
Texas Department of Human Services
Caseworker
Texas Department of Health Austin, Texas
Chemistry laboratory
El Paso Independent School District
Chemistry teacher

Volunteer Experience
El Paso Jewish Federation Housing
Founding member and current trustee A privately operated HUD funded living facility for the elderly
El Paso Section, National Council of Jewish Women
Past president involvement with or co-chaired committees resulting in the formation of :
*KCOS
Auction co chairperson
*Visiting Nurses Association
Board member
*Jewish Community Center Pre school
Junior League of El Paso
Board member and current sustaining member
Insights Science Museum
Volunteer
Drive A Meal
Volunteer
YWCA
Program vice-president
Girl Scouts
Board member and City Cookie Chairperson
Lighthouse for the Blind
Board member and chairperson Radio Reading Service
El Paso Children's Day Care Association
Board member
Texas State Advisory Committee on Volunteerism for the Department of Human Services
B'nai Zion Synagogue
Board member and officer
El Paso Jewish Federation
Board member and officer

Awards
Hannah G. Solomon Award for Public Service
Governor's Award for outstanding volunteer project through the YWCA

CURRICULUM VITAE

CITY CLERK DEPT.
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HERAMB KUMAR SINGH, M.D.

INTERVENTIONAL RADIOLOGY

PROFESSIONAL PREPARATION:

Doctor of Medicine
Meharry Medical College, Nashville, TN
Graduated – May 26, 1985
07/1978-05/1985

Bachelor of Arts in Biology with Honors
Clark University, Worchester, MA
Graduated – January 1978
09/1974-01/1978

High School Diploma
St. Andrew's Parish High School
Charleston, SC
Graduated – June 1974

PROFESSIONAL EXPERIENCE:

Interventional and General Radiology
Border Radiology Consultants, P.C.
Memorial Medical Center
2450 S. Telshor Boulevard
Las Cruces, New Mexico 88011-5076
Corporate President
May 2004 – November 15, 2006

Interventional and General Radiology
El Paso/Vinton Diagnostic, P.A.
Vinton, TX 79821
El Paso, TX 79907
November 1997 – Present

Interventional and General Radiology
Staff
Rankin County Hospital
Rankin, Texas
11/2003 - Present

Interventional and General Radiology
Active Staff
Highland Regional Hospital
El Paso, TX
2000 – Present

Interventional and General Radiology
El Paso Specialty Hospital
El Paso, Texas
August 2001 – Present
Director of Radiology

Interventional and General Radiology
Provisional
Thomason Hospital
El Paso, TX
November 1997 – Present

Interventional and General Radiology
Culberson County Hospital
Van Horn, TX
1999 - 2005

Interventional and General Radiology
Active Staff
Director of Radiology
Radiology Safety Officer
Southwestern General Hospital
El Paso, TX
November 1997 – June 2004

Interventional and General Radiology
Texas Tech Lubbock
Lubbock, TX
2001 – 2003

Interventional and General Radiology
Provisional
William Beaumont Army Medical Center
El Paso, TX
November 1997 – Present –Provisional

Interventional and General Radiology
Columbia Medical Center-East
Active Staff
El Paso, TX
November 1997 – 2002

Interventional and General Radiology
Active Staff
Columbia Medical Center-West
El Paso, TX
July 1994 – November 1997

Interventional and General Radiology
Active Staff
McLaren Regional Medical Center
Flint, MI
July 1, 1992 – June 30, 1994
Associate Staff
Department of Radiology

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The Washington Hospital
Washington, PA 15301
July 1991 – June 30, 1992

Fellowship – Interventional Radiology
Presbyterian University of Pittsburgh
Pittsburgh, PA 15213
July 1990 – June 1991

Residency – Radiology
Columbia University
College of Physicians and Surgeons
Harlem Hospital Center
New York, NY 10037
July 1986 – July 1990

Internship – General Surgery
Columbia University
College of Physicians and Surgeons
Harlem Hospital Center
New York, NY 10037
July 1985 – June 1986

PROFESSIONAL LICENSE:

Medical Licenses
State of New Mexico – MD2004-0072 2004 to Present
State of Texas - J7197 (active) 1994 to Present
State of Michigan -060225 (inactive) 7/1992 – 6/1994
State of Tennessee -16571 (inactive) 5/1985 – 7/1985
State of New York -168324 (inactive) 7/1990 –7/1985
State of Pennsylvania - 041562L (inactive) 7/1990 – 6/1992
State of West Virginia - WV16438 (inactive) 7/1990 – 6/1992

BOARD CERTIFICATION

American Board of Certification in Radiology
Certificate Number 96-152

PROFESSIONAL ORGANIZATIONS:

Member/ Governing Board of El Paso Greater Chamber of Commerce
2007

Member/ Advisory Board of Directors – El Paso Chamber of Commerce
2002 - Present

Member - The El Paso County Medical Society
2002 – Present

Past President – The El Paso County Medical Society- 2006

Member – Art and Museum Advisory Board for the City of El Paso
December 2001 – Present

Chair-Elect, Healthcare Council of the Greater El Paso Chamber of Commerce
2006

Board of Directors, Greater El Paso Chamber of Commerce
January 2003 – Present

Member – Board of Health Caucus representing El Paso
2006

Delegate/Membership Committee – Texas Medical Association
2001- Present

Chair-Elect – Healthcare Council, The Greater El Paso Chamber of Commerce
2006

Medical Director of Radiology- Memorial Medical Center, Las Cruces, New Mexico
2004 – 2006

Member – Executive Committee, El Paso Specialty Hospital
2001 - Present

Appointment to El Paso County Healthcare District Board of Managers
May 2002 – April 2004

Chairman of the Board of Managers-El Paso County Healthcare District
August 2003 – April 2004

Member – Planning & Development Committee, El Paso County Hospital District
June 17, 2002 – April 2004

Executive Committee – Southwestern General Hospital
2001 – 2004

Director of Radiology- Southwestern General Hospital
2002 – 2004

Executive Committee / Secretary – Highlands Regional Rehabilitation Hospital
2001 – 2003

Chairman, Southwest Hindu Temple Society
2006

Member – Society of Interventional and Cardiovascular Radiology

Member – El Paso Medical School Blue Ribbon Committee
Deans Advisory Subcommittee
July 2002-April 2004

Member – Radiological Society of America

Member – American Roentgen Ray Society

Member – American College of Radiology

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Member – Harlem Hospital Medical Board
1988-1989

Member – Executive Committee of the Medical Board
Harlem Hospital Center
1988-1989

Delegate – Committee of Interns and Residents
Harlem Hospital Center
1986-1990

President – Harlem Hospital House Staff
1987-1989

Member of the Board of Trustee – American Medical Student Association
1980-1982

PROFESSIONAL PUBLICATIONS:

Singh, H.K. : Red Cell Acid Phosphatase – Honor thesis for AB Biology, Clark University, Worchester, MA., December 1977.

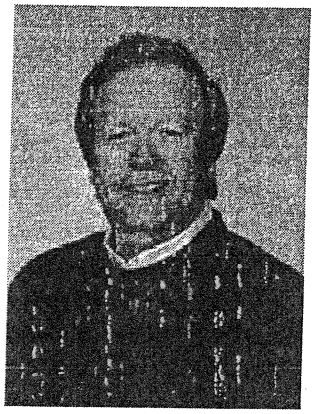
Aquino, N. Morton, R.C., and Singh, H.: "Wandering Spleen: Presenting as an Adnexal Mass", Journal of Nattional Medical Association. Vol 81, No. 3, 1990, p 331.

Beajow, M.; Singh, H.K. ; Wiese, D.A.; Pandyan , J.R.; "Bleeding Jejunal Leiomyoma: A New Approach". The American Journal of Gastroenterology. Vol 90, No. 1, 1995, p 131.

Acknowledgment: "Catheter D-directed Thromolysis for lower Extremity Deep Venous Thromosis: Report of a National Multicenter Registry". Vascular and interventional Radiology, Vol 221, No. 1, April 1999, pg 39.

PERSONAL INFORMATION:

REFERENCES UPON REQUEST



Tanny Berg

Mr. Tanny Berg has been an active commercial real estate developer and investor for over thirty years. A resident of El Paso since 1952, Mr. Berg received his Bachelor of Business Arts Degree with an emphasis in Accounting from the University of Texas at El Paso in 1970 and immediately joined Jack Berg Sales Company, an international importer and distributor of electronics, founded by his father, the late Jack S. Berg, in 1952. Through the last thirty years, Mr. Berg owns or is a partner in Berg Properties, Berg Investment Company, Baruch Properties LP, B/W Joint Venture, Micropartners LP, Micropartners West LP, The Shalom Group LP, and EP Shalom LP, which entities control many shopping centers, office parks, hotels, industrial developments, and downtown redevelopment projects in El Paso, Texas. In addition, Mr. Berg has been very active in various civic and not for profit associations. He was a founder and past chair for 16 years of the Central Business Association, a downtown consortium dedicated to urban revitalization, as well as past chairman of the board of the El Paso Hispanic Chamber of Commerce, the El Paso Child Crisis Center, Las Palmas Medical Center of El Paso, and Unite El Paso - to name just a few organizations. In addition, Mr. Berg is serving or has served on the governing or advisory boards of KCOS Public Television, the El Paso International Airport, the El Paso Tax Increment Financing Board, the City of El Paso Industrial Bond Advisory Board, Wells Fargo Bank Board of El Paso, the El Paso/Juarez World Trade Center, the El Paso Downtown Management District, the El Paso Times Advisory Board, the Rio Grande Girl Scouts Council, the Children's Trust Fund of Texas, the UTEP Alumni Association, and IHS Hospital Corporation in El Paso as well as many others. Mr. Berg has been interviewed on the "MacNeil/Lehrer Report" news program on PBS and has been quoted in the national publication "The Economist" on business issues relating to the border. Mr. Berg was also a founder and past chair of the El Paso Hebrew Day School, past president of Congregation B'nai Zion in El Paso, and on the National Board of Directors of the United Synagogue of America. In 2002, Mr. Berg was named the United States Small Business Association's Regional Small Business Advocate of the Year.

2/28/2007

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YUSUF ELIAS FARRAN, P.E., R.S.

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Special Accomplishments:

- Utilized excellent negotiation skills to effectuate a **$1.0 million** cost reduction in an U. S. Army Corps of Engineers contract.
- Successfully negotiated and implemented an agreement regarding regional sustainable water development between El Paso Water Utilities and USIBWC.

Environmental Engineer, Environmental Management Division 1991 to 1995
U. S. Section, International Boundary and Water Commission El Paso, Texas

Administered Water Quality Monitoring programs to include collection of surface and ground water, and sediment samples in coordination with toxicity surveys along international boundary. Conducted technical studies related to environmental conditions pertaining to water quality. Served on special projects concerning water system compliance with applicable regulations, cholera sampling and analysis programs. Served on the USIBWC response team that deals with fish kills, hazardous waste and oil spills, and other environmental emergencies. Reviewed and evaluated recommendations, engineering studies, and water pollution investigations.

Special Accomplishments:

- Represented USIBWC on El Paso, Texas Mayor's Environmental Issues Round Table.
- Assisted in coordinating memorandum of agreement between U. S. Environmental Protection Agency and office of U. S. Geological Survey concerning monitoring of water quality of the Tijuana, Lower Colorado, and Rio Grande rivers.

Sanitary Engineer 1989 to 1991
Texas Department of Health, Division of Water Hygiene Austin, Texas

Reviewed engineering drawings, specifications, reports, and other planning materials related to On-Site Sewerage Facilities (OSSF) to ensure compliance with departmental rules, construction standards, and engineering practices. Provided technical assistance to engineers, government officials, and general public concerning general sanitation and OSSF. Provided presentations and seminars to schools and state environmental health associations.

Special Accomplishments:

- Authored Subsection 301.18 of Texas Administrative Code related to design criteria and construction standards for OSSF on recharge zones of Edwards Aquifer in Texas.
- Appointed Executive Secretary of Texas On-site Wastewater Treatment Research Council by Texas Commissioner of Health.

Public Health Engineer, Engineering Division 1986 to 1989
El Paso City-County Health and Environment District El Paso, Texas

Served as advisor to El Paso City and county officials on issues concerning wastewater facilities, water system sanitation, general sanitation, comprehensive urban planning, occupational health, and radiation and noise control. Ensured compliance with rules and regulations pertaining to county OSSF program and assisted engineers in design process. Performed technical reviews of all OSSF for residential subdivisions, trailer parks, businesses and institutional establishments.

CIVIC ACTIVITIES

- Appointed by Governor Rick Perry in October 2006 as a Commissioner to the Texas Commission on Fire Protection.
- Current board member of the City of El Paso Ethics Review Commission since May 2006.
- Current board member of El Paso City/County Board of Health as appointed by El Paso County Commissioners Court and El Paso City Council since 2000.
- Current board member of the National Society and Texas Society of Professional Engineers.
- Current board member of El Paso Community College Foundation since 2001
- Served for two years as board member of El Paso City Water Conservation Advisory Board as appointed by the City Council of El Paso. 2003-2005
- Served for two years as board member of El Paso City Plumbing and HVAC Board of Appeals as appointed by the City Council of El Paso. 2002-2004

YUSUF ELIAS FARRAN, P.E., R.S.

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QUALIFICATIONS

Highly motivated responsible professional with over 20 years of Civil, Environmental, and Sanitary Engineering experience. Registered Professional Engineer in Texas since 1991 and Registered Sanitarian in Texas since 1990. Excellent knowledge of United States/Mexico border issues based on 20 years of professional engineering experience at all governmental levels. Skilled in Management, Supervision and Problem Solving. Excellent interpersonal, communication and organizational skills. Thrive on new challenges and goal oriented. Impeccable work ethic.

EDUCATION

Master of Science in Civil/Environmental Engineering
University of Texas at El Paso, El Paso, Texas

Bachelor of Science in Mechanical Engineering
University of Texas at El Paso, El Paso, Texas

PROFESSIONAL EXPERIENCE

Canutillo Independent School District — Canutillo, Texas
Executive Director of Facilities and Transportation — February 2006 to Present
Provide leadership, coordination and collaboration in the development and implementation of high performance standards and progress-monitoring systems in the oversight of Facilities/Construction, Maintenance, Transportation and Security/Safety. Provide technical assistance; manage projects and services in support of District and campus needs to achieve District objectives and Board of Trustee goals.

Construction Administrator — March 2004 to January 2006
Directed, maintained and monitored all construction and renovation projects in the District. Supervised the District maintenance/facilities department ensuring the safe and efficient operation of all facilities and grounds.

Ysleta Independent School District — El Paso, Texas
Construction Project Manager — December 2001 to February 2004
Served as the Construction Project Manager for the District. Supervised new construction projects and ensured that all projects are in compliance with all the planning and zoning requirements.

Farran Engineering Consulting Firm — El Paso, Texas
President — January 2000 to November 2001
Provided consulting services to engineers, architects, contractors and regulatory agencies on project management, construction management, and sanitary and environmental engineering.

Professor — 1994 to Present
University of Phoenix and El Paso Community College — El Paso, Texas & Santa Teresa, NM
Present Mathematics instruction to college students on a part-time basis. Develop course content, prepare and present instruction, examinations, and oversee class exercises.

Division Engineer, Environmental Management Division — 1995 to 1999
U. S. Section, International Boundary and Water Commission — El Paso, Texas
Served as Chief Environmental Compliance Officer for USIBWC. Responsible for management, oversight, and coordination of all internal and external environmentally related Commission operations. Served as technical advisor to the United States Commissioner on all environmental aspects of Commission engineering, planning, and designs. Hired, trained, supervised, and evaluated personnel. Served as Cost Center Manager.

RAFAEL ADAME

PERSONAL OVERVIEW

- Energetic and hard working bilingual, Hispanic executive
- Self starter and highly motivated to succeed & results driven
- Proven ability to lead teams who is innovative & solutions oriented with expertise in account development
- Highly developed persuasive personal communication skills
- Qualified with over 36 years of proven success in ownership/management of retail, direct and outsourcing sales/solutions in the United States and Mexico
- Always maintain high professional standards and integrity

RELEVANT SKILLS & ABILITIES

Sales & Managerial Strengths

- Knowledge of sales and marketing environments in the business community.
- Proven success in management of complex sales involving detailed planning with all levels of management, employees and clients.
- Ability to work, manage, & influence at all levels across multiple organizations.
- Cooperative leader and team member under multiple organizational structures.
- Consistent embracer and strong adapter of and for change.

Communication & Interpersonal Skills

- Supervised staff; consistently maintain a positive work environment
- Communicate well with a wide variety of people
- Enjoy assisting clients and sales representatives with their concerns
- Experienced public speaker
- Proficient at facilitation skills and seeking solutions for customer and staff problems

EDUCATION

B.B.A. Computer Science/Marketing Option
The University of Texas at El Paso, 1980

EMPLOYMENT HISTORY & ACCOMPLISHMENTS

DTSI, Director for Business Development **2001 to present**

- Promoted to position when DTSI acquired Rio Grande Computerland
- Responsible for maintaining existing market share & generating incremental growth from current customer base
- Develop & execute market strategy to gain new market share within Federal space.

Accomplishment: Have grown revenue by 2X in existing customer base.

Rio Grande Computerland, Executive Vice President **1995 to 2001**

- Responsible for developing & executing corporate sales & marketing strategy
- Charged with conducting evaluation & assessment to reach revenue metrics
- Tasked with creating cost effective compensation plans for both sales executives & individual sales metrics

Federal Systems Group/ d.b.a. FSG, President **1993 to 1995**

- Responsible for operational units, Corporate P & I, recruiting, staffing, sales & marketing departments

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EMPLOYMENT HISTORY & ACCOMPLISHMENTS (continued)

Compatible Micro Solutions, Executive Vice President **1991 to 1993**

- Responsible for sales of IT products & services to federal, state & local government entities & private sector in the El Paso/Las Cruces region.
- Conducted all financial reporting for the area including corporate profit & loss statements for all sales & marketing activities, including staffing & overhead.

Accomplishment: Was instrumental in leading company efforts to penetrate Ft. Bliss market and awarding of a Tier III task order for service & support of all PC's at the installation.

Apple Computer, Inc., Reseller Account Executive **1985 to 1991**

- Responsible for direct sales, marketing & supervision of Apple sales in the region
- Implemented marketing programs & service functions to Apple Resellers at principal & storefront levels
- Introduced minority Reseller tactics for broadening customer base to include accounts outside assigned geographic region while maximizing Reseller revenue for established accounts

Accomplishments: Promoted after reaching Apple Computer's elite Golden Apple status with a yearly performance reaching 150% of assigned goal. Earned Apple's Reseller Rep for Western Operation & led the Phoenix District to the #1 ranking for all Apple U.S.A. in 1988.

Computer Technology Associates, Store Manager **1980 to 1985**

- Responsible for the development, execution & administration of a marketing plan to reverse negative sales & profit spiral.
- Created & managed the highly successful Mexican market by promoting & fostering relations with Mexican business & education sectors.

Accomplishments: Achieved record sales growth of 6X & elevated store to #1 ranking in profitability for 2 years. Developed store into the premier Education Leader with a 90% market share by focusing on untapped education market.

COMMUNITY INVOLVEMENT & VOLUNTEERISM

Committed to giving back to community which improve the quality of life for all citizens. Have been involved in efforts for over 40 years. Highlights include:

Greater El Paso Chamber of Commerce Executive Committee member, Board of Directors	1993 to present
Hispanic Chamber of Commerce Committee Chair, Board of Directors	1995 to present
Paso Del Norte Group Founding member	2004 to present
El Paso Community College Foundation Vice Chair	2004 to present
Ysleta Independet School District Foundation Founding member, current President	2003 to present
Boys & Girls Club of El Paso, former Board President	
United Way of El Paso Allocation Chair	

ADDITIONAL SKILLS

Fully bilingual
Highly established computer skills

PERSONAL INTERESTS

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DTSI, Director for Business Development	2001 to present
Rio Grande Computerland, Executive Vice President	1995 to 2001
Federal Systems Group/ d.b.a. FSG, President	1993 to 1995
Compatible Micro Solutions, Executive Vice President	1991 to 1993
Apple Computer, Inc., Reseller Account Executive	1985 to 1991
Computer Technology Associates, Store Manager	1980 to 1985

For details about positions and accomplishments, see attached resume.

Greater El Paso Chamber of Commerce Executive Committee member, Board of Directors	1995 to present
Hispanic Chamber of Commerce Committee Chair, Board of Directors	1995 to present
Paso Del Norte Group Founding member	2004 to present
Regional Economic Development Corporation	2004 to present

City of El Paso Airport Board	Appointed by Rep. Cook
City of El Paso Cable Commission	Appointed by Rep. Sumrall
City of El Paso Public Utility Regulation Board/Chair	Appointed by Rep. Sumrall
County of El Paso Civil Service Commission	Appointed by County Judge Briones
County of El Paso Risk Pool Commission	Appointed by County Judge Briones

El Paso Community College Foundation, current Vice Chair
Ysleta Independent School District Foundation, current Chair
Boys & Girls Clubs of El Paso, Board of Directors, founding member of Foundation, current Chair
Medical Center of the Americas, founding member, current Board of Directors
El Paso Independent School District Foundation, founding member, served as President
Rotary Club of El Paso, Board of Directors, Civic Committee Chair
United Way Allocations Committee Chair
American Cancer Society, Board of Directors
El Paso Symphony Orchestra, Board of Directors
Sun Bowl Team Luncheon Chair

Dr. Tony Payan

EDUCATION

GEORGETOWN UNIVERSITY
Philosophiae Doctor (2001) Government (International Relations)
Dissertation: *Cops, Soldiers and Diplomats: Bureaucratic Politics and Organizational Culture in the War on Drugs*

UNIVERSITY OF DALLAS GRADUATE SCHOOL OF MANAGEMENT
Masters in Business Administration, Cum Laude (1994)
International Business

UNIVERSITY OF DALLAS
B.A. Philosophy: Summa cum Laude (1992)
B.A. Classics: Summa cum Laude (1992)

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PROFESSIONAL EXPERIENCE

GEORGETOWN UNIVERSITY
Instructor (1998-2000)
Courses:
- International Relations
- Intelligence
- U.S. Foreign Policy
- American Government and Politics

WORLD BANK
World Bank Consultant (1999)
Coordinator of an international on-line dialogue on poverty and development for the Development Forum of the World Bank

THE UNIVERSITY OF TEXAS AT EL PASO
Assistant Professor of Political Science (Fall 2001- Present)
Courses:
- American Government and Politics (Undergraduate)
- Foreign Policy of the United States (Undergraduate and Graduate)
- International Politics (Undergraduate)
- International Regimes (Undergraduate)
- The Inter-American System: Organization of American States (Undergraduate)
- International Law (Undergraduate)
- International Law and Organizations (Graduate)
- Border Issues and Topics (Graduate)
- Qualitative Methods Research Seminar (Graduate)
- Research in Latin American and Border Studies (Graduate)
- University 1301 (Undergraduate)

UNIVERSIDAD AUTÓNOMA DE CIUDAD JUÁREZ

Faculty Member of the Social Sciences Doctorate Program

PUBLICATIONS

ARTICLES

"United States International Anti-Narcotics Policy: Lessons from Mexico" in *National Security Studies Quarterly*, (April 1997), 71-90

"Quo Vadis Taiwan?" in *Cambridge Review of International Affairs*, Vol. 14, No. 2 (April 2001), 187-200—in collaboration with Dr. Stephen Gibert

"The State of Affairs: Drugs and the U.S.-Mexico Border," in of the *South Atlantic Quarterly* on the U.S.-Mexico Border, 105:5 (Fall 2006)

BOOK CHAPTERS

"Ciudad Juárez y El Paso: tan cerca y tan lejos: Estudio sobre las estadísticas delictivas en la Región Paso del Norte" in *Gobernabilidad en la Región Paso del Norte*, María del Socorro Tabuenca and Tony Payan, editors (Ciudad Juárez, Chihuahua, México: Ediciones y Gráficos Eón, 2004)

"The Costs of Homeland Security" in *European Union and North American Border Security Policies in Comparative Perspective*, Emmanuel Brunet-Jailly, editor (Ottawa: University of Ottawa Press 2006)

BOOKS

Gobernabilidad o Ingobernabilidad en la Región Paso del Norte (Ciudad Juárez, Chihuahua: El Colegio de la Frontera Norte, 2004), co-edited with Dr. Maria Socorro Tabuenca

Cops, Soldiers, and Diplomats: Explaining Agency Behavior in the Drug War (Lanham, MD: Lexington Books, 2006)

The Three U.S.-Mexico Border Wars: Drugs, Immigration and Homeland Security (Westport, CT: Praeger, 2006)

PAPERS IN PROGRESS

The Panopticon Border: The Use of Technology on the U.S.-Mexico Border

Better Bureaucracies, Better Criminals: How U.S. Border Strategies Produce Stronger Criminal Networks

México Viejo, México Nuevo: Hacia Una Nueva Política Exterior

The Constitutional Aspects of United States and Mexican Foreign Policies

Violence on the U.S.-Mexico Border

BOOKS IN PROGRESS

A Brincos y Sombrerazos: Mexican Foreign Policy under Vicente Fox: 2000-2006

La Democracia Bárbara: Reflexiones desde donde termina la cultura y comienza la carne asada. With Raúl Ruiz Gómez, Ramón Ortiz and Francisco Ortiz Bello

Just Water: The Past, Present and Future Water Resource Management in the Region Paso del Norte. With Dr. Irasema Coronado

Lineae Terrarum: Border Studies Today, several volumes co-edited with Dr. Tony Kruszewski, Dr. Kathy Staudt and Dr. Irasema Coronado

GRANTS RECEIVED

Georgetown University Fellowship 1995-2000	
1999 Mellon Dissertation Fellowship Grant	$1000.00
2003 Office of Research and Sponsored Projects	$2500.00
2004 Office of Research and Sponsored Projects	$2700.00

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GRANTS PENDING

The Mexico North Research Network	$ 5,000.00
Woodrow Wilson Center—Latin American Program	$10,000.00
Homeland Security Department—Consortium Grant	$220,000.00
Una Chapman Cox Foundation	$160,000.00

CONFERENCES

Coloquio Internacional Migraciones y Fronteras. Universidad de Ciencias y Artes de Chiapas. Tuxtla Gutiérrez, Chiapas. Noviembre 14-17, 2006. Paper: *Conferencia Magistral Migraciones y Fronteras.*

Nacional Hispanic Institute. Austin, Texas. November 11, 2006. Presentation: *Hispanic Youth Leadership Challenge for the 21st Century.*

BRIT VIII Border Regions in Transition. Lublin, Poland and Lviv, Ukraine. September 20-25, 2006. Paper: *The Panopticon Border and the State of Exception on the U.S.-Mexico Boundary*

American Political Science Association. Philadelphia, PA. August 30-September 3, 2006. *A Short Course on Borders*

Seminario Permanente sobre Procesos Electorales en México: El voto de los mexicanos en el extranjero. Tijuana, Baja California. August 25, 2006. Paper: *Sin Querer Queriendo: Explaining Why the Mexican Vote Abroad Failed*

Association of Borderlands Studies. Phoenix, AZ. April 17-20, 2006. Paper: *Better Criminals, Better Bureaucracies: How U.S. Anti-Criminal Policies Make Better Criminal Networks*

LINEAE TERRARUM: International Borders. El Paso, Texas; Ciudad Juárez, Chihuahua; Las Cruces, New Mexico. March 26-20, 2006. Co-Chairman and Organizer

European Union and North American Border Security in Comparative Perspective. Victoria, British Columbia. December 3-5, 2005. Paper: *The Costs of Homeland Security*

XXX Coloquio sobre Relaciones Internacionales de la Universidad Nacional Autónoma de México. México City, México. May 21-24, 2005. Paper: *The State of U.S.-Mexico Relations/El estado de las relaciones México-Estados Unidos*

Crossing Border: U.S.-Latin American Relations. San Francisco, CA. March 2-4, 2005. Paper: *The Three Border Wars: Homeland Security*

BRIT VII Border Regions in Transition. Jerusalem, Israel. January 9-15, 2006. Paper: *Who Governs? Agency and Interests in Cross Border Governance*

Reunión Preparatoria de El Colegio de la Frontera Norte. Tijuana, Baja California, México. December 6, 2004. Presentation: *Hacia una agenda inicial de investigación regional/transfronteriza*

American Political Science Association. Chicago, ILL. September 2-7, 2004. Paper: *Foreign Policy Attitudes on the U.S.-Mexico Border*

Border Security: The New Realities. El Paso, Texas. May 24-25, 2004. Paper: *Border Communities and the New Homeland Security Landscape*

Toward a New Theory for Religion as Art. Albuquerque, NM. May 12-14, 2004. Paper: *The Spirit of Guadalupe: Immigration, Economics and Human Rights*

Association of Borderlands Studies. Salt Lake City, UT. April 21-24, 2004. Paper: *Technology and the New Security Environment on the Border*

Midwestern Political Science Association. Chicago, ILL. April 15-19, 2004. Paper: *Foreign Policy Attitude Formation on the U.S.-Mexico Border: A Survey*

Western Political Science Association. Portland, OR. March 11-14, 2004. Paper: *Foreign Policy Attitudes at the Border: A Survey*

Citizens United for the Rehabilitation of Errants. Washington, DC. June 12-15, 2001. Paper: *Criminal Justice: An Update on Deportable Prisoners*

Citizens United for the Rehabilitation of Errants. New York City. October 4-10, 2001. Paper: *Legal Recourses of Deportable Prisoners.*

International Security Studies Section. Arlington, VA. November 11-13, 1999. Paper: *Making War or Making Love: Predicting Stability and Conflict in Asia and Europe*

American Political Science Association. Washington, DC; Boston, MA; Chicago, ILL; and Philadelphia, PA. 1995, 1996, 1997, 1998, 1999 and 2000. Various papers as a graduate student

PRESENTATIONS

II Coloquio Sobre Migraciones y Fronteras. Presentation: The Past and the Future of the U.S.-Mexico Border Through Its Great Eras. San Cristobal de las Casas, Chiapas, Mexico. November 14-17, 2006.

University of West Georgia and Kennesaw State University. Presentation: The Three U.S.-Mexico Border Wars: Drugs, Immigration and Homeland Security. Atlanta, Georgia. November 2 and 3, 2006.

I Coloquio sobre la reforma electoral en el Estado de Chihuahua. Presentation: Las Candidaturas Independientes. Cámara Nacional de Comercio/Universidad Autónoma de Chihuahua/Asociación de Periodistas de Ciudad Juárez. Ciudad Juárez, Chihuahua, México. October 26, 2006.

Foro Estudiantil Fronterizo/1st Border Social Forum. Presentation: Migration on the U.S.-Mexico Border. October 11, 2006.

Colloquium on "Farmingville." Universidad Autónoma de Ciudad Juárez. Ciudad Juárez, Chihuahua, México. August 23, 2006

Mayor's Congreso on Immigration Reform. El Paso, Texas. August 16, 2006. Presentation: Three U.S.-Mexico Border Wars: Immigration

Center for Civic Engagement. Results of the Mexico Presidential and the Implications for U.S.-Mexico Relations 2006-2012. El Paso, Texas. The University of Texas at El Paso. July 12, 2006.

The Three U.S.-Mexico Border Wars: Drugs, Immigration and Homeland Security. Book Presentation: El Paso, Texas. The University of Texas at El Paso's Blumberg Auditorium. June 7, 2006

VII Feria Binacional del Libro Paso del Norte. Ciudad Juárez, Chihuahua, México. May 18-20, 2005. Presentation: Gobernabilidad o Ingobernabilidad en la Región Paso del Norte

Saint Mary's University. San Antonio, Texas. April 5, 2006. Presentation: *Good Fences Make Good Neighbors.*

John Benn Shepherd Public Leadership Institute. Upward Bound Program. January 14, 2006. Presentation: *Federal, State and Local Politics*

Club Rotario Juárez Campestre. Presentation: "Mirando al futuro: las consecuencias de la reelección de George W. Bush para las relaciones México-Estados Unidos. November 26, 2004.

Center for Life Long Learning, The University of Texas at El Paso. Various presentations on U.S.-Mexico Relations, Border Issues, and Foreign Policy topics. El Paso, Texas. 2003-2006.

POLITICAL, ACADEMIC and PROFESSIONAL ACTIVITIES

Advisor for The University of Texas at El Paso's Model Organization of American States Team, 2001-Present.

Campaign Consultant for the 2002 Mayoral Race in Ciudad Juárez, Chihuahua, Mexico.

Campaign Manager for the 2003 Federal Congressional Elections, 4th Federal District of Chihuahua, Mexico.

Academic Advisor to The University of Texas at El Paso's International Relations Society. 2003-Present.

Editor-in-Chief of the *Journal of Law and Border Studies*, The University of Texas at El Paso Center for Law and Border Studies. 2003-Present.

Member of the Board of Directors of *Nóesis*, the academic quarterly journal of the Universidad Autónoma de Ciudad Juárez.

Co-host of the Talk Show "Realidades." Monday through Friday 5:00 PM. Radio Station: 860 AM. 2004.

Secretary of the Association of Border Journalists, Ciudad Juárez, Chihuahua, Mexico. April 2004-present.

Member of the Border Forum, a UTEP team of scholars that organized the "Lineae Terrarum: International Borders Conference." This conference, which took place in March 2006, covered border theory, border health, border security, border trade and commerce, and other important topics in various panels over several days. This project should result in the publication of a series on border theories and border theory application along borderlines in five continents.

Member of the organization "Ciudadanos por una Mejor Administración Pública." This organization creates and applies evaluative methodologies to local government performance and transparency in order to achieve a more effective public administration in Ciudad Juárez.

Advisor to The University of Texas at El Paso's Model United Nations Team. 2005.

Co-host of the Talk Show "2006: Nueva Era México," on the Presidential Elections of 2006 (2006-Present)

ACHIEVEMENTS

Phi Beta Kappa, 1991-Present
Georgetown Fellow, 1994-2000
Mellon Fellowship, 1999
Various Other Awards

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MEMBERSHIPS

American Political Science Association (APSA)
Western Political Science Association (WPSA)
Midwestern Political Science Association (MPSA)
Association of Borderlands Studies (ABS)
Club de Periodistas Fronterizos, AC
Ciudadanos por una Mejor Administración Pública, AC. (CIMAP)

VOLUNTEER WORK AND ACTIVITIES

Member of the Board of Directors of CURE, an organization seeking prison reform, 1998-present

Member of CIMAP (Ciudadanos por una Mejor Administración Pública - Citizens for a Better Public Administration). Ciudad Juárez, Chihuahua, México. 2002-Present.

Founder and Director of FIND-CURE, a Chapter of National CURE that looks after the rights of foreign prisoners, 2003-Present

REVIEWER WORK

Journal of Borderlands Studies
Geopolitics
Journal of Law and Border Studies
The University of Arizona Press

EDITORIAL BOARD SERVICE

Journal of Law and Border Studies, Co-Editor-in-Chief (2003-2005)
Noésis: Revista de Ciencias Sociales y Humanidades (2005-Present)

SKILLS

Languages: Bilingual in English and Spanish (written and simultaneous translations);
Other languages in different degrees of fluency: Greek, Latin, French, Italian and German.

Belen B. Robles, President & CEO, Belen Robles & Associates

Belen B. Robles is the history making first woman president of the nation's oldest and largest Hispanic civil rights organization. Robles, an active member of LULAC for over 40 years has held several elected and appointed positions on both the local and national level. She has been recognized as an outstanding leader in helping Hispanic American obtain civil rights and social justice for themselves and their families. Throughout her four decades of community involvement, Ms. Robles has played an active role in ensuring that the culture, history and economic conditions of her constituents are not overlooked in the corridors of power. As Immediate Past National President, she is a member of the LULAC National Board and the LULAC National Executive Committee.

Career History

1999 to Present as President and CEO of Belen Robles and Associates, a consulting firm that offers major corporations, industries and government agencies consultation services on Hispanic issues, public relations, image-enhancement marketing, and diversity training.

Forty-one years of hands on, in-depth experience in the Immigration and Naturalization Service and U. S. Customs Service. For sixteen years she was a Senior Customs Officer of a U. S. Customs District that included New Mexico and West Texas and was responsible for the procurement, contracts, equipment, personnel and administration of a budget of over $45 million dollars annually. The various management positions she held with U. S. Customs Service included, Chief Inspector for Cargo Operations, Assistant Deputy District Director for Inspection and Control, Chief Inspector, Bridge of the Americas, and El Paso International Airport and Foreign Trade Zone Supervisor.

Education

Graduated from Bowie High School
1971-1994 On-going training on law, law enforcement techniques, Specialized Enforcement Techniques, courses
1978-1994 two and four week annual training on Management, Enforcement Techniques, Human Resources, Budget, Labor-Management, EEO

Family

Ramiro Robles, husband; children, Mary Helen LoPresti, Carlos and Ramiro, Jr.

Languages

Fluent in English and Spanish

Community Involvement

President, International Hispanic Cultural Institute, Inc.
Chair, LULAC National Education Service Centers (LNESC)
Chair, Paso al Norte Immigration Museum Board
Chair, National SER Jobs for Progress
Member of the Board, Hispano-American Biomedical Association, Inc.
Member of Advisory Board, Wells Fargo Bank
Member of the Board, Rainbow-Push Coalition
Director, El Paso Hispanic Chamber of Commerce
Member of the Board, National Border Leadership Institute
Member of the Board, National Association for Corporate Responsibility
Member of the Board, National Hispanic Leadership Agenda
Member of the Board, Mexico-America Bi-National Solidarity Foundation
Representative, International Summit of the Americas, Miami, Florida
Representative, Women's Global Summit, London, England
Member, Israel Orientation Tour for U.S. Women Leaders
Honorary Member, Rotary International
Presenter, President's Commission on Women in American History
Guest, White House State Dinner for the President of Mexico

Federal Involvement

Member, Commission for Better U.S.-Mexico Relations
Advisor, Cabinet-level Hearings on Mexican American Affairs
Panel Member, INS/Border Patrol Merger
Co-Chair, National EEO Conference
Chair, National Advisory Committee to INS Commissioner
Member, Decennial Census Advisory Committee to the Secretary of Commerce

Awards and Accomplishments

- Inducted in to the El Paso Women Hall of Fame (2004)
- El Paso "Hispanos Truinfadors" Award (2003)

- National Hispana Leaderdership Panelist for, "A Latina Celebration" (2003)
- U.S. Hispanic Leadership Institute National Hero Award (2000)
- Hispanic Magazine Leadership for Community Service (1997)
- Governor of Puerto Rico, Governor's Service Award (1996)
- El Paso Greater Chamber of Commerce, Community Leader Award (1996)
- El Paso Association of Jewish Women 's Women in Leadership Award (1996)
- Mayor of El Paso, Conquistador Award (1995)
- Who's Who in the World of Women (1995)
- Inducted in to the National LULAC Women's Hall of Fame (1992)
- U. S. Customs Outstanding Performance Award (1990)
- U. S. Customs Commissioner's Unit Citation (1989)
- Outstanding Women in Federal Service Award (1986)
- U. S. Customs Commissioner's Unit Citation (1986)
- Chamizal Medallion presented by President Lyndon B. Johnson (1968)
- Received numerous plaques and other momentous in recognition by mayors, and other elected officials for outstanding service rendered to their constituents during the LULAC National Presidency

SCOTT A. MCLAUGHLIN

PROFESSIONAL PROFILE

- Senior Level Manager with more than 19 years experience in the transportation industry.
- Responsible for directing and overseeing all company functions including, sales, accounting, operations, human resources, safety, marketing, maintenance and recruiting.
- Results oriented achiever with strong interpersonal skills and excellent track record for identifying opportunities for sustained profitable growth.

PROFESSIONAL EXPERIENCE

President, Stagecoach Cartage & Distribution, LP, El Paso, Texas, 1988 - Present
1988-1991 – Sales Manager, 1991- 1994 – Vice President, 1994 to Present – President

- Developed, implemented and directed company functions and processes to grow annual revenue from 4 million in FY 1988 to 34 Million FY 2006.
- Directed the selection, implementation and customization of company software platforms as well as oversee all company IT functions.
- Oversee purchasing and utilization for over 200 power units and 300 trailers.
- Oversee and direct strategic planning.
- Direct the management of over 300 company employees in four corporate locations.
- Responsible for management of major accounts.
- Select and oversee purchasing of all company facilities and real estate.

Account Manager, J.B. Hunt Transport, Lowell Arkansas, 1987-1988

- Completed management training program that covered all phases of company operations, including operations, sales, finance, safety, claims and maintenance.
- Accepted a corporate account manager position to oversee the logistics and load matching for all inbound tractors into Ohio and West Virginia.

EDUCATION

- *Bachelor of Arts in Marketing*, Texas A&M University, College Station, Texas 1987
    - Member of Corp of Cadets, Ross Volunteers, various clubs and organizations
- *Master of Business Administration*, University of Texas at El Paso, El Paso, Texas 1995

Professional Certifications:

- Licensed U.S. Customs Broker, License 15612, El Paso, Texas 1997
- U.S. Army Airborne School Graduate, Fort Benning, Georgia, 1984

CIVIC

- Chase Bank Advisory Board
- Young Presidents Organization – Chapter Chair
- Paso Del Norte Group
- Texas A&M Club – El Paso
- Lector – Immaculate Conception Church – 1998-2000