

# RESOLUTION

CITY CLERK DEPT.  
07 MAR -1 PM 3:29

**WHEREAS**, on February 14, 2006, the City Council of the City of El Paso passed a resolution authorizing the Mayor to submit a “Petition and Request for Authorization to Form the Camino Real Regional Mobility Authority” to the Texas Transportation Commission; and

**WHEREAS**, on June 29, 2006, the Texas Transportation Commission adopted Minute Order No. 110573, which authorized the City of El Paso to create the Camino Real Regional Mobility Authority to directly benefit the State of Texas, the City of El Paso, and the traveling public through the improvement of the state’s transportation systems in and around the City of El Paso; and

**WHEREAS**, the City Council of the City of El Paso now desires to create the Camino Real Regional Mobility Authority and to name its initial Board;

**NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF EL PASO:**

1. That pursuant to and in accordance with Chapter 370 of the Texas Transportation Code, Chapter 26 of Title 43 of the Texas Administrative Code, and Texas Transportation Commission Minute Order No. 110573, a copy of which is attached hereto and incorporated herein for all purposes, the City of El Paso hereby establishes the Camino Real Regional Mobility Authority; and
2. That the Camino Real Regional Mobility Authority shall have seven (7) initial board members. The Governor of the State of Texas shall appoint the chair, while the remaining six (6) initial board members shall be appointed by the City of El Paso in accordance with the Petition and Request for Authorization to Form the Camino Real Regional Mobility Authority, as approved by the Texas Transportation Commission; whereby the Mayor nominates three (3) potential Board members for each of the six (6) open positions and the City Council makes the appointment to each such open position; and
3. That, in accordance with Section 370.251 of the Texas Transportation Code, the terms of three (3) initial members appointed by the City shall terminate on February 1, 2008, while the remaining three (3) members appointed by the City shall terminate on February 1, 2009. The length of each initial board member’s term has been determined by the drawing of lots. Thereafter, each appointment by the City shall be for a term of two (2) years, to expire on February 1; and

4. That the City of El Paso hereby appoints the following initial board members to the Camino Real Regional Mobility Authority:

- (i) \_\_\_\_\_, whose term expires on February 1, 2008;
- (ii) \_\_\_\_\_, whose term expires on February 1, 2008;
- (iii) \_\_\_\_\_, whose term expires on February 1, 2008;
- (iv) \_\_\_\_\_, whose term expires on February 1, 2009;
- (v) \_\_\_\_\_, whose term expires on February 1, 2009; and
- (vi) \_\_\_\_\_, whose term expires on February 1, 2009.

APPROVED THIS \_\_\_\_\_ DAY OF \_\_\_\_\_ 2007.

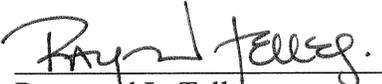
THE CITY OF EL PASO

\_\_\_\_\_  
John F. Cook  
Mayor

ATTEST:

\_\_\_\_\_  
Richarda Duffy Momsen  
City Clerk

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Raymond L. Telles  
Assistant City Attorney

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EL PASO County

MINUTE ORDER

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EL PASO District

Pursuant to Chapter 370 of the Transportation Code, and 43 TAC Chapter 26 (RMA rules), the City of El Paso (city) petitioned the Texas Transportation Commission (commission) for authorization to form a regional mobility authority (RMA) in the city of El Paso. The original petition was filed on February 28, 2006.

By letter dated May 18, 2006, the Texas Department of Transportation (department) notified the city that the petition met the requirements of §26.11 of the RMA rules.

The petition identifies the completion of the outer Loop 375 by extending the existing terminus of the Loop 375 at the downtown area westward to Interstate-10 (I-10) at the US 85/NM 273 interchange, as the potential candidate project for development by the RMA. This project will increase mobility for the region through quality transportation infrastructure that allows for choices in reaching the region's transportation destinations.

The board of directors of the RMA, as set forth in the petition, will be composed of seven members, with six members appointed by the El Paso City Council, and the presiding officer, who will serve as chairperson, appointed by the Governor.

On June 12, 2006, the department conducted a public hearing in El Paso, pursuant to §26.12 of the RMA rules, to receive public comment on the proposed formation of the RMA. Notice of the public hearing was published in the *Texas Register* and in a newspaper of general circulation in El Paso County.

At the public hearing, fifteen individuals spoke in favor and five opposed the creation of the RMA. Nine individuals submitted written comments, eight in favor and one opposed to the creation of the RMA. The commission finds that the creation of the RMA has sufficient public support. The commission bases this finding on: (1) the resolution of support from the City Council of the City of El Paso; and (2) the support indicated at the public hearing and in the written comments.

The commission finds that creation of the RMA will result in direct benefits to the state, local governments, and the traveling public, and will improve the efficiency of the state's transportation systems. The RMA will benefit the state by constructing needed roadway projects, such as the projects identified in the city's petition, as the city's potential candidate projects. The RMA will benefit local governments by increasing local control over transportation planning and through additional transportation projects that may be funded through surplus revenue earned by the RMA. The traveling public will also benefit through improved mobility and traffic safety throughout the region encompassed by the RMA. The RMA will improve the efficiency of the state's transportation systems through the construction of the potential candidate project, which will enhance mobility and safety within these segments of the state highway system, and through the development and financing of additional projects in the future.

TEXAS TRANSPORTATION COMMISSION

EL PASO County

MINUTE ORDER

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EL PASO District

The commission finds that the potential candidate project is consistent with the approved Texas Transportation Plan, included in the Statewide Transportation Improvement Program, and included in the approved plan of the Metropolitan Planning Organization. Subject to commission approval of the project under §26.31 of the RMA rules, the commission also finds that the project will benefit the traveling public.

IT IS THEREFORE ORDERED that the commission authorizes the creation of the RMA.

IT IS FURTHER ORDERED that the potential candidate project that may be developed, maintained, and operated by the RMA shall be the network identified above. This order does not constitute final commission approval of the project, which must be obtained under to Chapter 370 of the Transportation Code and the applicable provisions of the RMA rules.

IT IS FURTHER ORDERED that the initial board of directors shall be composed of seven members, with six members appointed by the El Paso City Council, and the presiding officer appointed by the Governor.

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Submitted and reviewed by:

*Philip E. Crumell*  
Director, Texas Turnpike Authority  
Division

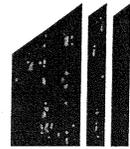
Recommended by:

*M. W. Behrens*  
Executive Director  
**110573 JUN 29 06**

Minute Number      Date Passed

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**Investment  
Builders, Inc.**



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## **Ike J. Monty – President**

Ike J. Monty began his career in the construction and real estate industry in 1978. Since this time, he has owned and operated his own construction business. Mr. Monty is President of Investment Builders, Inc. where he oversees the construction and daily operations of multi-million dollar projects. Clients select Mr. Monty's company based on his long-standing commitment to service, exceptional industry knowledge, and proven ability to secure project financing.

Mr. Monty has extensive experience leading teams of more than 100 employees in complex building projects. He is well versed in all aspects of the building process, including real estate development, real estate financing, estimating, design, engineering, project management, project financing, and property management processes.

Investment Builders, Inc. has become a leading developer of residential housing complexes, military family housing complexes, luxury apartment complexes, and subdivision developments. Under Mr. Monty's leadership, Investment Builders, Inc. has developed more than 6,000 housing units; of which 2,100 units are managed by Investment Builders, Inc.'s own property management company. Some of the company's recent transactions, include:

- \$35 million, 369 unit luxury apartment complex in El Paso, Texas
- \$75 million USAF military project for 351 units in Buckley, Colorado
- \$30 million USARMY military project for 200 units in Huntsville, Alabama
- \$16.3 million 200 unit, multi-family home development in El Paso, Texas

Mr. Monty sits on the Board of Directors for the El Paso Country Day School and the Texas Affiliation of Affordable Housing Providers. He was a public interest director for the Federal Home Loan Bank of Dallas and is a past director for the El Paso Diabetes Association.

Mr. Monty holds a Bachelors of Multidisciplinary Studies with concentrations in: Philosophy, General Business, Economic and Finance. He also holds General Contracting Licenses in Texas, New Mexico, Arizona, and California, and a Brokers Real Estate License in Texas. Mr. Monty and his wife, Nancy, reside in El Paso, Texas. He has two sons, Aaron and Zachary.

**STUART R. SCHWARTZ**

Scott, Hulse, Marshall, Feuille, Finger & Thurmond, P.C.

**EDUCATION:**

B.A., Northwestern University, Evanston, Illinois (1976)  
J.D., Southern Methodist University, Dallas, Texas (1979)

**PROFESSIONAL ACTIVITIES:**

Shareholder, Scott, Hulse, Marshall, Feuille, Finger and Thurmond, P.C.  
Board Certified in Creditors' Rights Law, American Board of Legal Certification  
Frequent Lecturer and Author at statewide continuing legal education courses  
sponsored by the State Bar of Texas and University of Houston Law Foundation  
Co-Editor, Texas Collections Manual, State Bar of Texas (2001)

**CIVIC ACTIVITIES:**

El Paso County Commissioner (Appointed), February - December, 1994  
Board Member, El Paso International Airport (Appointed), 1995-2000  
Chairman, El Paso International Airport Board, 1999-2000  
Co-Chairman, EPISD Bond Election (\$150 Million), 1994  
Committee Chair, EPISD Bond Election (\$498 Million), 2000  
President, Jewish Federation of El Paso, 1996-98

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David Marcus is often recognized as the first person to take groundbreaking steps in bringing high profile personalities to El Paso for non-profit fundraising events. But he is also known for his tremendous community involvement, support to local non-profit organizations and his efforts to promote understanding and build relationships between the various religious and ethnic groups in our community. Marcus has been honored by many state and national organizations for his generous spirit. He was profiled in *Philanthropy in Texas* magazine as a “Big Thinker”; received the Public Service Award from the *American Institute of Certified Public Accountants* and the Distinguished Public Service Award from the *Texas Society of Certified Public Accountants* for his efforts. Among local recognitions, Marcus was named as “Humanitarian of the Year” by the *Italian-American Cultural Society*, was named “Citizen of the Year” by the *March of Dimes*, received the Humanitarian Award from the *Black El Paso Democrats*, the Bravo Award from the *League of Women Voters*, and was awarded the *City of El Paso Mayor’s Excellence Award by Mayor Carlos M. Ramirez*.

He is also credited with assuring that the future El Paso Holocaust Museum would be built in downtown El Paso, following a devastating fire at its old location. In the fall of 2001, he single handedly convinced the board of directors of the importance of locating the museum in the downtown area, against strong opposition. Though a new museum has yet to be built, it’s generally conceded that, without his efforts, the museum would have been rebuilt in a location close to its original building on the Westside of El Paso and missed the opportunity to relocate to the museum district in the heart of the city.

Mr Marcus was the key organizer responsible for organizing fund raising events for various El Paso Non Profit organizations and together with his wife, Jeryl Marcus, organized the following events by bringing these noted world leaders and personalities to El Paso:

**El Paso Counts:**

Salman Rushdie, November, 2006

**Hospice El Paso:**

20<sup>th</sup> Anniversary celebration of Celebrity Waiters featuring Goldie Hawn, November, 2004

**El Paso Holocaust Museum and Study Center:**

New York Governor Mario Cuomo, 1996

General Colin L. Powell, USA (ret.), 1997

President Mikhail Gorbachev, Former Soviet Union, 1998

Christopher Reeve, 1999

General H. Norman Schwarzkopf, USA (ret.), 2000

President William J. Clinton, 2001

New York Mayor Rudolph Giuliani, 2002

**Martin Luther King, Jr. Committee:**

1998 Commemoration Featuring Mr. Morris Dees as keynote speaker

**The YWCA of El Paso and El Paso Holocaust Museum:**

Co-chaired and produced September 11, 2002 Commemorative featuring civil rights attorney Morris Dees, of the Southern Poverty Law Center

**Temple Mt. Sinai 100<sup>th</sup> Anniversary Celebration:**

Chaired 1998 Commemoration featuring Dr. Henry Kissinger

David Marcus Resume continued

**His Current Associations include:**

Board Member of United Way of El Paso

Board Member and Past President, **Hospice of El Paso**

Chairperson, Tourism/Quality of Life Cabinet, **El Paso Lyceum, City of El Paso**

Treasurer and Member of the Board of Directors, **Groundwork El Paso**, El Paso

Member of the Board of Directors, **Insights Science Center**, El Paso

Member of the Board of Trustees of **The Union of Reform Judaism**, (the national governing body of Reform Jewish Synagogues in the United States)

**His Past Associations and accomplishments:**

Member of the Board of Directors, **Amigo Airsho**, El Paso

Chairperson, **Center for Community Programs**, Dallas, Texas

State board member, **Texas Coalition for Holocaust Education**

Member, El Paso Chamber of Commerce – **25<sup>th</sup> Silver Anniversary Leadership El Paso Class**

Past President and board member, **The El Paso Holocaust Museum and Study Center**

**Temple Mt. Sinai Synagogue**, Member of Board of Trustees

Board Member **Jewish Federation of El Paso**

Board Member **Jewish Family and Children's Services**

**City of El Paso, Union Plaza Task Force**

**City of El Paso, Districting Commissioner**

**City of El Paso Millennium Community Committee**

**City of El Paso, Public Utility Regulation Board**

**City of El Paso, International Bridge Commission**

**City of El Paso, Multi-Use Arena Committee**

Board Member and Treasurer **El Paso Public Library Association**

Board Member **Big Brothers/Big Sisters of El Paso**

**El Paso Chapter, Texas Society of CPA's, Taxpayer Education Committee**

**El Paso Economic Summit, February, 1998 - Border Health Institute Task Force**

**First Ladies Children's Summit, April 19 & 20, 1999**

Mr. Marcus is the Managing Partner of **Marcus, Fairall, Bristol + Co., L.L.P., A firm of Certified Public Accountants**, and his area of expertise is "forensic Accounting/Auditing".

He was born in El Paso, Texas and is married to Jeryl Z. Marcus, who owns her own advertising and video production firm, "Impressions Advertising".

They have two children, Joseph Marcus, a senior at University of Texas at Austin, and Amanda Marcus, a freshman at the University of Texas at Austin.

J.O. Stewart, Jr. was born in 1934 and is a native El Pasoan of Scottish descent. Upon completion of high school in El Paso, J.O. attended and graduated from Baylor University in 1957, with a B.A. degree in business. He then returned to El Paso where he worked briefly for his father's company, J.O. Stewart Oil Company, as Vice President in sales and management. J.O. left his father's company to pursue his passion for music. J.O. moved to Detroit to work as a musician-writer-arranger for a Billy Graham-type organization. It was while J.O. was in Detroit that he met and later married Marlene. They later moved to California where they both attended graduate school at the University of Southern California.

In 1969, the young couple, with their one-year-old son, James, moved to El Paso. One year later, they started El Paso Disposal with only \$5,000. The company expanded rapidly and became the major waste company in El Paso and Southern New Mexico. J.O.'s companies expanded into landfill operations, medical waste services, recycling, as well as numerous waste collection and hauling companies.

In September 1999, J.O. sold his companies to Waste Connections Inc., a publicly held company operating in the Western United States. Although selling the company was a difficult decision to make, J.O. knew it was the right time to begin another chapter in his life.

J.O. and Marlene have been, and continue to be, *very* involved in the community, in political causes, in their church, and in *numerous* charities.

At present, J.O.'s business efforts are focused on building low-cost housing and communities for disadvantaged people in third-world countries and overseeing the family's Foundation.

# MARISA BARRIO

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## Professional Experience:

- **Law Offices of Scherr & Legate, PLLC**  
Human Resources Manager Jan. 2007 - Present  

In charge of all law firm staff, generating and implementing office rules and regulations. Organize all office functions and events. Administrate all company insurance including professional liability, major medical and workers' compensation insurance.
- **National Hispanic Institute** May 2005 - Present  
Project Administrator  

Work with The Young Leaders Conference (YLC) Group which allows high school freshmen the opportunity to test and improve their written and verbal communication skills through organized discussions in a debate forum about issues that impact today's Latino community domestically and globally.
- **Pack N Ship** May 2001 - Oct. 2004  
Owner  

Packing, mailing and shipping services domestically and internationally.
- **Law Offices of Scherr, Legate & Ehrlich** Sept. 1986 - April 2001  
Office Manager

## Education:

- The University of Texas at El Paso  
Class of 1986 Bachelor of Arts in Political Science
- Loretto Academy  
Class of 1981

**Marisa Barrio**

**Community Service:**

- Adelante Con Ganas  
Grassroots campaign for voter awareness/registration in El Paso County
- Eliot Shapleigh for Texas Senate Campaign  
Member of Shapleigh Leadership Academy actively working on campaign
- Somos El Paso Coalition  
Citizens working in favor of the El Paso Downtown Revitalization Plan
  
- Fluent in both oral and written Spanish

References available upon request

**CITY OF EL PASO  
CAMINO REAL REGIONAL MOBILITY AUTHORITY  
BOARD OF DIRECTORS  
APPOINTMENT APPLICATION**

**(Applications must be submitted in this format. Please do not retype or reformat.)**

**Name:** Tedd F. Richardson

**Spouse's Name:** Rosa M. Richardson

**Home Telephone #:** \_\_\_\_\_ **Work Telephone#:** \_\_\_\_\_ **Fax #:** \_\_\_\_\_

**Email Address:** \_\_\_\_\_ **Cellular # (Optional):** \_\_\_\_\_

**Present Job title & job description:**  
President of TFR Corp., El Campanerio LP and The Tejano Corp.  
All three firms develop real estate.

**Profession:** Prime financier and real estate developer.

**Home Address (Street/P.O. Box, City, State, ZIP)** \_\_\_\_\_ **Employer and Employer's Address:**  
Self-employed

\_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

**County:** El Paso

**EDUCATION/TRAINING:**

**High School or equivalent (G.E.D.):** Wentworth Military Academy, Lexington, Mo. **Year Graduated:** 1950

**Undergraduate School:** \_\_\_\_\_ **Year Graduated:** \_\_\_\_\_

**Graduate School:** \_\_\_\_\_ **Year Graduated:** \_\_\_\_\_

**Licenses/Certifications:** \_\_\_\_\_ **Year Obtained:** \_\_\_\_\_

Doc. No.: 23031  
Doc. Name: CRRMA Board Application  
Doc Author: RTEL

Name of Applicant Tedd F. Richardson

**EMPLOYMENT AND CAREER HISTORY (include business, administrative & finance experience):**

See attached letter of introduction dated July 5, 2006, from William H. Waddell, senior vice president, Bank of the West.

**CURRENT PROFESSIONAL MEMBERSHIPS:**

El Paso Central Business Association

**PUBLIC SERVICE (include participation in local, state, federal governmental processes):**

Currently serve on the:

- Building and Standards Commission of the City of El Paso, chair
- El Paso International Airport Board

I have also served on the El Paso City-County Health Board; Thomason Hospital Board; El Paso County Sheriff's Civil Service Commission; El Paso Zoning Board of Adjustment, chair; the committee that wrote El Paso County's code of ethics, chair; and the committee that oversaw El Paso's Revolving Loan Fund for small businesses, chair.

**CIVIC PARTICIPATION:**

See attached entry from the Nov. 15, 2001, Congressional Record, "Recognizing Tedd Richardson for his contributions."

**COMMUNITY LEADERSHIP ROLES:**

- Organized and financed a gun buy-back on April 16, 1994, that took 1,400 weapons off El Paso streets.
- Sponsors "Senor Tedd's Christmas Party," which since 1980 provides gifts and seasonal entertainment for El Paso County children from low-income families.
- Purchased playground equipment for the city park in Vinton.
- Erected a "Welcome to El Paso" sign at personal expense on an Interstate-10 entrance ramp to downtown El Paso.

**PUBLIC INFRASTRUCTURE DEVELOPMENT EXPERIENCE AND/OR KNOWLEDGE:**

I have purchased hundreds of distressed residential properties in El Paso County at tax foreclosure sales, cleaned the lots, refurbished the buildings and sold them as affordable housing. I finance the sales so that low-income buyers can avoid the deal-killing credit checks that traditional lenders require.

**BUSINESS ACHIEVEMENT (specifically entrepreneurial and investment):**

By pursuing the line of business and financing mentioned above, hundreds of once-vacant, tax-delinquent properties are now producing revenue for local schools and governments.

**NOTE: PLEASE ATTACH A RESUME**

## **Tedd F. Richardson**

### **Early career on family ranch in Nebraska**

Before attending Wentworth Military Academy in Missouri and after graduation in 1950, I worked on my father's cattle ranch in the Nebraska Sand Hills. We sold cattle to feed lots in eastern Nebraska and western Iowa. In addition, my father raised quarter horses and owned service stations in central and western Nebraska.

### **Highway/heavy construction**

In the early 1960's, while still working on the family ranch, I founded Western Builders, a highway/heavy construction company. Western built portions of Interstate-80 through Nebraska and was the prime contractor on an expansion of Union Pacific's Bailey Yard, the world's largest railroad classification yard in North Platte, Nebr.

### **Cattle trade**

In need of a new source of cattle for the ranch, I moved to El Paso in the late 1960's and began purchasing Mexican cattle from an office in the lobby of the Paso del Norte Hotel. For more than a decade, I annually purchased between 100,000 and 150,000 head.

### **Farming in El Paso's Lower Valley**

In the mid 1970's, I moved the cattle office to my home on 50 acres in Socorro. I farmed the land, raising cotton, chile and milo-maize. To realize economies of scale, I acquired 16 other Lower Valley acreages.

### **Real estate development**

In the late 1980's, I recognized a strong demand for affordable housing among Hispanic working families in the Lower Valley. I subdivided the 50 acres around my home and created the 72-lot Cotton Valley Estates subdivision. Since then, I've developed five more Lower Valley subdivisions: Rancho Mesquites, El Companario, El Presidio, The Tejano and Old Salt Wagon Trail. To provide water to the home owners in my subdivisions and elsewhere in the Lower Valley, I played a role in the establishment of the Lower Valley Water District.

### **Housing rehabilitation**

Most recently, my wife, Rosa, and I have purchased hundreds of distressed residential properties at tax foreclosure sales, cleaned the lots, reconditioned the buildings and sold them as affordable housing. I personally finance the sales so low-income buyers do not have to undergo credit checks.

# WAYNE WINDLE

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## PERSONAL INFORMATION

Born June 28, 1937, Texarkana, Texas, married to Janice Woods Windle of Seguin, Texas; 3 children: **Wayne III, Virginia and Charles.**

## EDUCATION

1955 Graduated from Texarkana, Texas High School  
1958 Bachelor of Business Administration Degree from the University of Texas at Austin  
1691 Law Degree from the University of Texas Law School

## PRIOR AFFILIATIONS WITH THE CITY OF EL PASO

1975 to 1976 Served as Chairman of the Zoning Board of Adjustment  
1976 to 1977 Served as general counsel to the City of El Paso on all matters involving utility regulations

## PRIOR ELECTED OFFICES

Texas State Board of Education in 1978, 1980, 1982, and 1984

## ENGAGED IN PRIVATE PRACTICE OF LAW

El Paso from 1961 to the present; Shareholder in the law firm of Scott, Hulse, Marshall, Feuille, Finger and Thurmond, P.C.

## TRIED OR ARGUED CASES BEFORE THE FOLLOWING STATE COURTS

County and District Courts of El Paso, Hudspeth, and Culberson Counties; The El Paso Court of Appeals, and the Texas Supreme Court

## TRIED OR ARGUED CASES BEFORE THE FOLLOWING FEDERAL COURTS

US Supreme Court (1965); Fifth Circuit US Court of Appeals; US Tax Court (1969); US District Court, Western District of Texas (1962); and, US District Court Southern District of California (1973)

## PROFESSIONAL AFFILIATIONS

Past President of Texas Board of Trial Advocates (1966-1997); Past President of El Paso Bar Association (1992-1992); Past President of Texas Board of Trial Advocates; Past President of El Paso Trial Lawyers Association; Past President of Young Lawyers Association; Director American Board of Trial Advocates (1988-to present).

## INSTRUCTOR FOR MASTERS IN TRIAL SEMINARS FOR AMERICAN BOARD OF TRIAL ADVOCATES

Gave final argument for defense in Santa Fe, New Mexico 1996, in Hot Springs, Arkansas 1997, in Dallas, Texas 1997, and in El Paso, Texas 1998.

### Ann Herkenhoff

Ann Herkenhoff was born and raised in Albuquerque, NM. She graduated from the University of Colorado, Boulder, in 1988 with a Bachelor of Arts in International Relations. In 1987, Ann spent a semester working as an intern for Senator Pete V. Domenici's office in Washington D.C. Also during her undergraduate studies she participated in study abroad programs in Salzburg, Austria and Kassel, Germany.

In 1989, she moved to New York City to pursue a Masters of International Affairs at Columbia University (awarded 1991). She was a Fellow for the International Business Department at the School of International and Public Affairs, Columbia University and also served as the Chairperson of the International Business and Finance Association.

Ann's introduction to banking began in 1990 at Merrill Lynch Capital Markets Inc. in New York City as a credit intern. During the summer of 1990, she completed an internship at American Express Bank in Athens, Greece where she participated in a training program in the credit and corporate banking departments. In July 1991, Ann was hired as a bank examiner for the Federal Reserve Bank of New York.

Shortly after moving to El Paso in 1993, she began working as a credit analyst and later as a commercial and real estate loan officer for Sunwest Bank (now Bank of America). In 2000, Ann went to work for State National Bank in El Paso as a Senior Vice President and commercial loan officer.

In 2003, Ann was hired by City Bank Texas as an Executive Vice President to open a full-service banking location in El Paso. Ann is a loan officer specializing in commercial and real estate lending.

Ann has been involved in homeless and housing-related issues in El Paso and is currently serving as the President of the Board of Directors of the Opportunity Center for the Homeless. Ann also has been a member of the Board of Directors of Tierra Madre, a self-help construction program providing environmentally sensitive housing in Sunland Park, NM. Ann has also served as a member of the Board of Directors of the El Paso Coalition for Homeless. She graduated from Leadership El Paso in 2001.

Ann Rush

**SKILLS SUMMARY**

Senior Vice President and commercial real estate lender with extensive experience in personnel management. Skilled in financial analysis. Experienced in developing new business for the bank.

**EMPLOYMENT**

**Senior Vice President** April 2005-present  
**City Bank Texas**

*El Paso, TX*

- Manages bank branch with 7 employees.
- Originates and services all loans for City Bank El Paso East, with emphasis on large commercial real estate projects.
- Responsible for opening the new branch in 2006.
- Responsible for business development for the branch.

**Senior Vice President** July 2002-April 2005  
**City Bank Texas**

*Forney, TX*

- Handled all aspects of the branches lending function
- Responsible for increasing loan portfolio in excess of \$30 million within a two year time period.

**State National Bank** April 1997-July 2002  
**Vice President**

*El Paso, TX*

- Oversaw the El Paso and New Mexico credit department, effectively managing 12-15 employees, coordinating with loan officers in seven branches.
- In charge of working out problem assets.

**First National Bank of Fabens** August 1979-April 1997  
**Vice President, Cashier and Controller**

*El Paso, TX*

- Oversaw all operational functions of the bank including teller, new accounts, human resources, data processing, and accounting.
- Started out as a file clerk, learning all aspects of the banking industry, and working up to Vice President.

**EDUCATION**

**Attended Northwestern Oklahoma State University**  
*Alva, OK*

Brenda Ehrlich (Mrs. Herbert Ehrlich)

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Education

University of Texas at El Paso—Bachelor of Science in Education

Employment

Coldwell Banker de Wener Hovious 1988 to the present

Multi million dollar associate

Texas Department of Human Services

Independent contractor for disputed custody evaluations

Texas Department of Human Services

Caseworker

Texas Department of Health Austin, Texas

Chemistry laboratory

El Paso Independent School District

Chemistry teacher

Volunteer Experience

El Paso Jewish Federation Housing

Founding member and current trustee A privately operated HUD funded living facility for the elderly

El Paso Section, National Council of Jewish Women

Past president involvement with or co-chaired committees resulting in the formation of:

\*KCCOS

Auction co chairperson

\*Visiting Nurses Association

Board member

\*Jewish Community Center Pre school

Junior League of El Paso

Board member and current sustaining member

Insights Science Museum

Volunteer

Drive A Meal

Volunteer

YWCA

Program vice-president

Girl Scouts

Board member and City Cookie Chairperson

Lighthouse for the Blind

Board member and chairperson Radio Reading Service

El Paso Children's Day Care Association

Board member

Texas State Advisory Committee on Volunteerism for the Department of Human Services

B'nai Zion Synagogue

Board member and officer

El Paso Jewish Federation

Board member and officer

Awards

Hannah G. Solomon Award for Public Service

Governor's Award for outstanding volunteer project through the YWCA

HERAMB KUMAR SINGH, M.D.

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**INTERVENTIONAL RADIOLOGY****PROFESSIONAL PREPARATION:**

Doctor of Medicine  
Meharry Medical College, Nashville, TN  
Graduated – May 26, 1985  
07/1978-05/1985

Bachelor of Arts in Biology with Honors  
Clark University, Worcester, MA  
Graduated – January 1978  
09/1974-01/1978

High School Diploma  
St. Andrew's Parish High School  
Charleston, SC  
Graduated – June 1974

**PROFESSIONAL EXPERIENCE:**

Interventional and General Radiology  
Border Radiology Consultants, P.C.  
Memorial Medical Center  
2450 S. Telshor Boulevard  
Las Cruces, New Mexico 88011-5076  
Corporate President  
May 2004 – November 15, 2006

Interventional and General Radiology  
El Paso/Vinton Diagnostic, P.A.  
Vinton, TX 79821  
El Paso, TX 79907  
November 1997 – Present

Interventional and General Radiology  
Staff  
Rankin County Hospital  
Rankin, Texas  
11/2003 - Present

Interventional and General Radiology  
Active Staff  
Highland Regional Hospital  
El Paso, TX  
2000 – Present

Interventional and General Radiology  
El Paso Specialty Hospital  
El Paso, Texas  
August 2001 – Present  
Director of Radiology

Interventional and General Radiology  
Provisional  
Thomason Hospital  
El Paso, TX  
November 1997 – Present

Interventional and General Radiology  
Culberson County Hospital  
Van Horn, TX  
1999 - 2005

Interventional and General Radiology  
Active Staff  
Director of Radiology  
Radiology Safety Officer  
Southwestern General Hospital  
El Paso, TX  
November 1997 – June 2004

Interventional and General Radiology  
Texas Tech Lubbock  
Lubbock, TX  
2001 – 2003

Interventional and General Radiology  
Provisional  
William Beaumont Army Medical Center  
El Paso, TX  
November 1997 – Present –Provisional

Interventional and General Radiology  
Columbia Medical Center-East  
Active Staff  
El Paso, TX  
November 1997 – 2002

Interventional and General Radiology  
Active Staff  
Columbia Medical Center-West  
El Paso, TX  
July 1994 – November 1997

Interventional and General Radiology  
Active Staff  
McLaren Regional Medical Center  
Flint, MI  
July 1, 1992 – June 30, 1994  
Associate Staff  
Department of Radiology

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The Washington Hospital  
Washington, PA 15301  
July 1991 – June 30, 1992

Fellowship – Interventional Radiology  
Presbyterian University of Pittsburgh  
Pittsburgh, PA 15213  
July 1990 – June 1991

Residency – Radiology  
Columbia University  
College of Physicians and Surgeons  
Harlem Hospital Center  
New York, NY 10037  
July 1986 – July 1990

Internship – General Surgery  
Columbia University  
College of Physicians and Surgeons  
Harlem Hospital Center  
New York, NY 10037  
July 1985 – June 1986

**PROFESSIONAL LICENSE:**

Medical Licenses

State of New Mexico – MD2004-0072 2004 to Present  
State of Texas - J7197 (active) 1994 to Present  
State of Michigan -060225 (inactive) 7/1992 – 6/1994  
State of Tennessee -16571 (inactive) 5/1985 – 7/1985  
State of New York -168324 (inactive) 7/1990 –7/1985  
State of Pennsylvania - 041562L (inactive) 7/1990 – 6/1992  
State of West Virginia - WV16438 (inactive) 7/1990 – 6/1992

**BOARD CERTIFICATION**

American Board of Certification in Radiology  
Certificate Number 96-152

**PROFESSIONAL ORGANIZATIONS:**

Member/ Governing Board of El Paso Greater Chamber of Commerce  
2007

Member/ Advisory Board of Directors – El Paso Chamber of Commerce  
2002 - Present

Member - The El Paso County Medical Society  
2002 – Present

Past President – The El Paso County Medical Society- 2006

Member – Art and Museum Advisory Board for the City of El Paso  
December 2001 – Present

Chair-Elect, Healthcare Council of the Greater El Paso Chamber of Commerce  
2006

Board of Directors, Greater El Paso Chamber of Commerce  
January 2003 – Present

Member – Board of Health Caucus representing El Paso  
2006

Delegate/Membership Committee – Texas Medical Association  
2001- Present

Chair-Elect – Healthcare Council, The Greater El Paso Chamber of Commerce  
2006

Medical Director of Radiology- Memorial Medical Center, Las Cruces, New Mexico  
2004 – 2006

Member – Executive Committee, El Paso Specialty Hospital  
2001 - Present

Appointment to El Paso County Healthcare District Board of Managers  
May 2002 – April 2004

Chairman of the Board of Managers-El Paso County Healthcare District  
August 2003 – April 2004

Member – Planning & Development Committee, El Paso County Hospital District  
June 17, 2002 – April 2004

Executive Committee – Southwestern General Hospital  
2001 – 2004

Director of Radiology- Southwestern General Hospital  
2002 – 2004

Executive Committee / Secretary – Highlands Regional Rehabilitation Hospital  
2001 – 2003

Chairman, Southwest Hindu Temple Society  
2006

Member – Society of Interventional and Cardiovascular Radiology

Member – El Paso Medical School Blue Ribbon Committee  
Deans Advisory Subcommittee  
July 2002-April 2004

Member – Radiological Society of America

Member – American Roentgen Ray Society

Member – American College of Radiology

Member – Harlem Hospital Medical Board  
1988-1989

Member – Executive Committee of the Medical Board  
Harlem Hospital Center  
1988-1989

Delegate – Committee of Interns and Residents  
Harlem Hospital Center  
1986-1990

President – Harlem Hospital House Staff  
1987-1989

Member of the Board of Trustee – American Medical Student Association  
1980-1982

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**PROFESSIONAL PUBLICATIONS:**

Singh, H.K. : Red Cell Acid Phosphatase – Honor thesis for AB Biology, Clark University, Worcester, MA., December 1977.

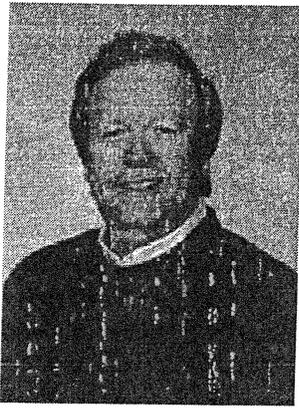
Aquino, N. Morton, R.C., and Singh, H.: “Wandering Spleen: Presenting as an Adnexal Mass”, Journal of National Medical Association. Vol 81, No. 3, 1990, p 331.

Beajow, M.; Singh, H.K. ; Wiese, D.A.; Pandyan , J.R.; “Bleeding Jejunal Leiomyoma: A New Approach”. The American Journal of Gastroenterology. Vol 90, No. 1, 1995, p 131.

Acknowledgment: “Catheter D-directed Thrombolysis for lower Extremity Deep Venous Thromosis: Report of a National Multicenter Registry”. Vascular and interventional Radiology, Vol 221, No. 1, April 1999, pg 39.

**PERSONAL INFORMATION:**

**REFERENCES UPON REQUEST**



### **Tanny Berg**

Mr. Tanny Berg has been an active commercial real estate developer and investor for over thirty years. A resident of El Paso since 1952, Mr. Berg received his Bachelor of Business Arts Degree with an emphasis in Accounting from the University of Texas at El Paso in 1970 and immediately joined Jack Berg Sales Company, an international importer and distributor of electronics, founded by his father, the late Jack S. Berg, in 1952. Through the last thirty years, Mr. Berg owns or is a partner in Berg Properties, Berg Investment Company, Baruch Properties LP, B/W Joint Venture, Micropartners LP, Micropartners West LP, The Shalom Group LP, and EP Shalom LP, which entities control many shopping centers, office parks, hotels, industrial developments, and downtown redevelopment projects in El Paso, Texas. In addition, Mr. Berg has been very active in various civic and not for profit associations. He was a founder and past chair for 16 years of the Central Business Association, a downtown consortium dedicated to urban revitalization, as well as past chairman of the board of the El Paso Hispanic Chamber of Commerce, the El Paso Child Crisis Center, Las Palmas Medical Center of El Paso, and Unite El Paso - to name just a few organizations. In addition, Mr. Berg is serving or has served on the governing or advisory boards of KCOS Public Television, the El Paso International Airport, the El Paso Tax Increment Financing Board, the City of El Paso Industrial Bond Advisory Board, Wells Fargo Bank Board of El Paso, the El Paso/Juarez World Trade Center, the El Paso Downtown Management District, the El Paso Times Advisory Board, the Rio Grande Girl Scouts Council, the Children's Trust Fund of Texas, the UTEP Alumni Association, and IHS Hospital Corporation in El Paso as well as many others. Mr. Berg has been interviewed on the "MacNeil/Lehrer Report" news program on PBS and has been quoted in the national publication "The Economist" on business issues relating to the border. Mr. Berg was also a founder and past chair of the El Paso Hebrew Day School, past president of Congregation B'nai Zion in El Paso, and on the National Board of Directors of the United Synagogue of America. In 2002, Mr. Berg was named the United States Small Business Association's Regional Small Business Advocate of the Year.

2/28/2007

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**Keith A. Mahar**

**Work Experience**

**Managing Partner - EP Promotions**

2006- Present

El Paso, TX

- Produce the Legacies of Legends Boxing event, which was televised on both Azteca America and HBO
- Produce all boxing events for Julio Cesar Chavez, Jr. nationwide in 2007

**Owner - Blu, Six Tapas & Bar, Bar 26, The Garage Tequila Bar, Downtown Sports Bar & Grill**

2003-Present

El Paso, TX

- Open and maintain several bars and restaurants in El Paso
- Employ and manage over 150 employees
- Produce and promote music events
- Host and cater business receptions and dinners

**Publisher - El Paso Media Group**

2003-Present

El Paso, TX

- Manage editorial and sales staff of 15
- Provide financial support and forecasting for group investments
- Employ team of freelance writers and photographers

**Consultant - Direct General**

2004-2005

Memphis, TX

- Provide insurance business insight and advice to Unico's new parent company
- Maintain full travel schedule to do on-site consulting work and training

**Owner & President - Unico California**

2004-2005

San Diego, CA

- Own and manage four retail insurance stores in San Diego County
- Grew and sold store to a publicly traded company after 2 years

**Territory Manager - Unistar Auto Insurance**

1998-2004

TX, FLA, CA

- Manage over 250 retail locations in three states
- Obtain California retail locations as part of a buyout
- Oversee the sale of Unistar to Direct General

**Owner and President - Lone Star Insurance**

1996-1998

El Paso, TX

- Start the agency with one store and grew it into four retail locations
- Oversee the sale of the agency to a publicly traded company

- Grow agency into \$8 million in annual sales in three years

**General Sales Manager - Fred Loya Insurance**

1984-1996

TX

- Grow company from one store to 47 retail locations in seven cities in Texas
- Oversee and manage all 47 stores

**Public Service**

Director - El Paso Magazine Fund for the Arts

Member - Sunturian

Board Member - Boys and Girls Clubs

Board Member - Central Business Association

**Professional References**

Rudolfo Mata, Attorney

Henry Gallardo, GP Graham Capital Group

Renard Johnson, METI Corp.

Edward Escudero, CFO Petro

Monica Vargas  
Vice President, Ancillary Services



January 8, 2007

Mayor John F. Cook  
2 Civic Center Plaza  
El Paso, TX 79901-1196

Dear Mayor Cook:

I am pleased to submit this letter of interest to participate in the Camino Real Regional Mobility Authority Board. Thank you for giving me an opportunity to participate on this board that will strengthen our community and produce long-term benefits for the city of El Paso.

My experience, skills, and abilities include:

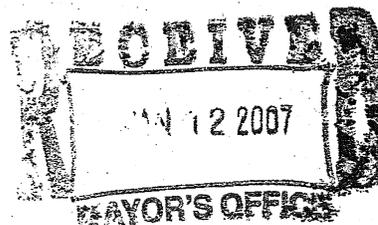
- 8 years of experience in the healthcare industry, 5 years as a Vice President;
- \$60 million operating budget;
- MSA in Healthcare Administration, BA Business Administration
- Experience working effectively in a dynamic, multi-tasking environment
- Member of the American College of Healthcare Executives (ACHE)
- Member of the National Association of Female Executives (NAFE)
- Member of Rotary Club of El Paso
- United Way of El Paso Board member
- Featured in May, 2004 issue of "Latina" magazine as part of "Mujeres on the Move" article

The enclosed resume provides more details on the above, as well as on other experience, skills, and abilities that I possess. If you have any questions, please contact me at

Sincerely,

A handwritten signature in cursive script, appearing to read "Monica Vargas".

Monica Vargas  
Vice President Ancillary Services, SPHN



## Monica C. Vargas

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### EXPERIENCE

#### **Sierra Providence Health Network, El Paso, Texas**

*Vice President, Ancillary Services*

April 2004 – Present

- Manage operations and physician relations for two acute care facilities and one rehab facility for the following departments: Laboratory, Respiratory, Pharmacy, Eastside outpatient imaging & surgery center, Westside outpatient imaging center, 3 Sierra Teen Health Resource Centers, Border Children's Health Center and the PBX operators for all facilities.
- Scope includes \$60 million operating budget, 466 FTEs and 1 million outpatient visits
- Developed and executed TotalCare business plan approved by board; managed construction of new facility (\$13 million).
- Expanded children's services in spina bifida and mental health evaluation.
- Forged strong collaborative relationships with major clinical chairpersons and key members of the medical staff.

#### *Assistant Vice President, Diagnostic & Therapeutic Services*

September 2001 – April 2004

- Responsible for strategic and operational direction for the Breast Center. The scope will include a multidisciplinary approach to breast cancer diagnosis and treatment and will include patient advocacy.
- Oversee departmental operations and physician relations for the services of the Outpatient Diagnostic Center/Breast Center, Border Children's Health Center and two Sierra Teen Health Resource Centers.
- Prepare and monitor operating and capital budgets for the departments listed above. Evaluate operational efficiency.

#### **Presbyterian Hospital of Dallas, Dallas, Texas**

*Administrative Director, Women's Specialty and Psychiatry Services:*

October 1999 – August 2001

- Coordinate the planning and product development process for the Women's Specialty product lines. Anticipate marketplace changes and transition programs and services to move product lines toward peak performance. Develop new products and services to stimulate volume growth.
- Coordinate full implementation of new programs like Recurrent Pregnancy Loss Program, Endocrinology Laboratory, Donor Egg Program and Breast Health Program. Ensure operational systems are in place for program success.
- Oversee departmental operations and physician relations for the Women's Diagnostic & Breast Center, the ARTS program, Sleep Medicine Institute, Eating Disorders Program, Day Hospital, Inpatient and Outpatient Psychiatry Services. Initiate and apply improvement strategies to maximize productivity, patient satisfaction, and financial performance.

- Prepare and monitor operating and capital budgets for designated department; evaluate operation proposals from profit/loss perspective; assess and report product line profitability and volume trends.

*Effective June 2001:*

- Assumed operational and business development responsibilities for Women's Health Centers, Pediatric Health Center and the Presbyterian Community Medical Center.

**Texas Health Resources, Dallas, Texas**

*Administrative Fellow:* January 1999 – September 1999

Completed nine-month post-graduate fellowship at Presbyterian Hospital of Dallas. Reported directly to the Chief Executive Officer/President and was delegated new project and program initiatives.

*Administrative Resident:* January 1998 – December 1998

Completed hospital and system level rotations at Presbyterian Hospital of Dallas, member rural hospitals, long-term care facility, Harris Methodist Health Plan and joint venture entities. Regularly attended hospital and system leadership, Board of Trustees, and Medical Board meetings.

**EDUCATION**

**Master of Science in Healthcare Administration** – December 1998  
Trinity University, San Antonio, Texas

**Bachelors of Business Administration** – May 1996  
Loyola Marymount University, Los Angeles, California  
*Cum Laude*

**PROFESSIONAL AFFILIATIONS & COMMUNITY INVOLVMENT**

United Way of El Paso County, Board Member 2004 to present  
Rotary Club of El Paso, Member 2004 - present  
Susan G. Komen National Hispanic/Latina Advisory Council, Member 2003 to 2006  
American College of Healthcare Executives, Member  
National Association of Female Executives, Member  
Beta Gamma Sigma, Member  
Medical Explorer Post, Advisor 2004  
Leadership El Paso Graduate Class of 2003

**ADDITIONAL QUALIFICATIONS**

Bilingual: fluent in speaking, reading and writing Spanish

# RAFAEL ADAME

## PERSONAL OVERVIEW

- Energetic and hard working bilingual, Hispanic executive
- Self starter and highly motivated to succeed & results driven
- Proven ability to lead teams who is innovative & solutions oriented with expertise in account development
- Highly developed persuasive personal communication skills
- Qualified with over 36 years of proven success in ownership/management of retail, direct and outsourcing sales/solutions in the United States and Mexico
- Always maintain high professional standards and integrity

## RELEVANT SKILLS & ABILITIES

### Sales & Managerial Strengths

- Knowledge of sales and marketing environments in the business community.
- Proven success in management of complex sales involving detailed planning with all levels of management, employees and clients.
- Ability to work, manage, & influence at all levels across multiple organizations.
- Cooperative leader and team member under multiple organizational structures.
- Consistent embracer and strong adapter of and for change.

### Communication & Interpersonal Skills

- Supervised staff; consistently maintain a positive work environment
- Communicate well with a wide variety of people
- Enjoy assisting clients and sales representatives with their concerns
- Experienced public speaker
- Proficient at facilitation skills and seeking solutions for customer and staff problems

## EDUCATION

B.B.A. Computer Science/Marketing Option  
The University of Texas at El Paso, 1980

## EMPLOYMENT HISTORY & ACCOMPLISHMENTS

### **DTSI, Director for Business Development** **2001 to present**

- Promoted to position when DTSI acquired Rio Grande Computerland
  - Responsible for maintaining existing market share & generating incremental growth from current customer base
  - Develop & execute market strategy to gain new market share within Federal space.
- Accomplishment:** Have grown revenue by 2X in existing customer base.

### **Rio Grande Computerland, Executive Vice President** **1995 to 2001**

- Responsible for developing & executing corporate sales & marketing strategy
- Charged with conducting evaluation & assessment to reach revenue metrics
- Tasked with creating cost effective compensation plans for both sales executives & individual sales metrics

### **Federal Systems Group/ d.b.a. FSG, President** **1993 to 1995**

- Responsible for operational units, Corporate P & I, recruiting, staffing, sales & marketing departments

**EMPLOYMENT HISTORY & ACCOMPLISHMENTS (continued)**

**Compatible Micro Solutions, Executive Vice President** 1991 to 1993  
 CITY CLERK DEPT  
 07 MAR - EL PASO, TEXAS  
 • Responsible for sales of IT products & services to federal, state & local government entities & private sector in the El Paso/Las Cruces region.  
 • Conducted all financial reporting for the area including corporate profit & loss statements for all sales & marketing activities, including staffing & overhead.  
**Accomplishment:** Was instrumental in leading company efforts to penetrate Ft. Bliss market and awarding of a Tier III task order for service & support of all PC's at the installation.

**Apple Computer, Inc., Reseller Account Executive** 1985 to 1991  
 • Responsible for direct sales, marketing & supervision of Apple sales in the region  
 • Implemented marketing programs & service functions to Apple Resellers at principal & storefront levels  
 • Introduced minority Reseller tactics for broadening customer base to include accounts outside assigned geographic region while maximizing Reseller revenue for established accounts  
**Accomplishments:** Promoted after reaching Apple Computer's elite Golden Apple status with a yearly performance reaching 150% of assigned goal. Earned Apple's Reseller Rep for Western Operation & led the Phoenix District to the #1 ranking for all Apple U.S.A. in 1988.

**Computer Technology Associates, Store Manager** 1980 to 1985  
 • Responsible for the development, execution & administration of a marketing plan to reverse negative sales & profit spiral.  
 • Created & managed the highly successful Mexican market by promoting & fostering relations with Mexican business & education sectors.  
**Accomplishments:** Achieved record sales growth of 6X & elevated store to #1 ranking in profitability for 2 years. Developed store into the premier Education Leader with a 90% market share by focusing on untapped education market.

**COMMUNITY INVOLVEMENT & VOLUNTEERISM**

Committed to giving back to community which improve the quality of life for all citizens. Have been involved in efforts for over 40 years. Highlights include:

- Greater El Paso Chamber of Commerce 1993 to present  
Executive Committee member, Board of Directors
- Hispanic Chamber of Commerce 1995 to present  
Committee Chair, Board of Directors
- Paso Del Norte Group 2004 to present  
Founding member
- El Paso Community College Foundation 2004 to present  
Vice Chair
- Ysleta Independet School District Foundation 2003 to present  
Founding member, current President
- Boys & Girls Club of El Paso, former Board President
- United Way of El Paso Allocation Chair

**ADDITIONAL SKILLS**

Fully bilingual  
Highly established computer skills

**PERSONAL INTERESTS**

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DTSI, Director for Business Development	2001 to present
Rio Grande Computerland, Executive Vice President	1995 to 2001
Federal Systems Group/ d.b.a. FSG, President	1993 to 1995
Compatible Micro Solutions, Executive Vice President	1991 to 1993
Apple Computer, Inc., Reseller Account Executive	1985 to 1991
Computer Technology Associates, Store Manager	1980 to 1985

For details about positions and accomplishments, see attached resume.

Greater El Paso Chamber of Commerce Executive Committee member, Board of Directors	1995 to present
Hispanic Chamber of Commerce Committee Chair, Board of Directors	1995 to present
Paso Del Norte Group Founding member	2004 to present
Regional Economic Development Corporation	2004 to present

City of El Paso Airport Board	Appointed by Rep. Cook
City of El Paso Cable Commission	Appointed by Rep. Sumrall
City of El Paso Public Utility Regulation Board/Chair	Appointed by Rep. Sumrall
County of El Paso Civil Service Commission	Appointed by County Judge Briones
County of El Paso Risk Pool Commission	Appointed by County Judge Briones

El Paso Community College Foundation, current Vice Chair  
Ysleta Independent School District Foundation, current Chair  
Boys & Girls Clubs of El Paso, Board of Directors, founding member of Foundation, current Chair  
Medical Center of the Americas, founding member, current Board of Directors  
El Paso Independent School District Foundation, founding member, served as President  
Rotary Club of El Paso, Board of Directors, Civic Committee Chair  
United Way Allocations Committee Chair  
American Cancer Society, Board of Directors  
El Paso Symphony Orchestra, Board of Directors  
Sun Bowl Team Luncheon Chair

*Dr. Tony Payan*

**EDUCATION**

***GEORGETOWN UNIVERSITY***

*Philosophiae Doctor* (2001) Government (International Relations)

Dissertation: *Cops, Soldiers and Diplomats: Bureaucratic Politics and Organizational Culture in the War on Drugs*

***UNIVERSITY OF DALLAS GRADUATE SCHOOL OF MANAGEMENT***

Masters in Business Administration, Cum Laude (1994)

International Business

***UNIVERSITY OF DALLAS***

B.A. Philosophy: Summa cum Laude (1992)

B.A. Classics: Summa cum Laude (1992)

**PROFESSIONAL EXPERIENCE**

***GEORGETOWN UNIVERSITY***

Instructor (1998-2000)

Courses:

International Relations

Intelligence

U.S. Foreign Policy

American Government and Politics

***WORLD BANK***

World Bank Consultant (1999)

Coordinator of an international on-line dialogue on poverty and development for the Development Forum of the World Bank

***THE UNIVERSITY OF TEXAS AT EL PASO***

Assistant Professor of Political Science (Fall 2001- Present)

Courses:

American Government and Politics (Undergraduate)

Foreign Policy of the United States (Undergraduate and Graduate)

International Politics (Undergraduate)

International Regimes (Undergraduate)

The Inter-American System: Organization of American States (Undergraduate)

International Law (Undergraduate)

International Law and Organizations (Graduate)

Border Issues and Topics (Graduate)

Qualitative Methods Research Seminar (Graduate)

Research in Latin American and Border Studies (Graduate)

University 1301 (Undergraduate)

**UNIVERSIDAD AUTÓNOMA DE CIUDAD JUÁREZ**

Faculty Member of the Social Sciences Doctorate Program

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## **PUBLICATIONS**

### **ARTICLES**

“United States International Anti-Narcotics Policy: Lessons from Mexico” in *National Security Studies Quarterly*, (April 1997), 71-90

“Quo Vadis Taiwan?” in *Cambridge Review of International Affairs*, Vol. 14, No. 2 (April 2001), 187-200—in collaboration with Dr. Stephen Gibert

“The State of Affairs: Drugs and the U.S.-Mexico Border,” in of the *South Atlantic Quarterly* on the U.S.-Mexico Border, 105:5 (Fall 2006)

### **BOOK CHAPTERS**

“Ciudad Juárez y El Paso: tan cerca y tan lejos: Estudio sobre las estadísticas delictivas en la Región Paso del Norte” in *Gobernabilidad en la Región Paso del Norte*, María del Socorro Tabuenca and Tony Payan, editors (Ciudad Juárez, Chihuahua, México: Ediciones y Gráficos Eón, 2004)

“The Costs of Homeland Security” in *European Union and North American Border Security Policies in Comparative Perspective*, Emmanuel Brunet-Jailly, editor (Ottawa: University of Ottawa Press 2006)

### **BOOKS**

*Gobernabilidad o Ingovernabilidad en la Región Paso del Norte* (Ciudad Juárez, Chihuahua: El Colegio de la Frontera Norte, 2004), co-edited with Dr. Maria Socorro Tabuenca

*Cops, Soldiers, and Diplomats: Explaining Agency Behavior in the Drug War* (Lanham, MD: Lexington Books, 2006)

*The Three U.S.-Mexico Border Wars: Drugs, Immigration and Homeland Security* (Westport, CT: Praeger, 2006)

### **PAPERS IN PROGRESS**

The Panopticon Border: The Use of Technology on the U.S.-Mexico Border

Better Bureaucracies, Better Criminals: How U.S. Border Strategies Produce Stronger Criminal Networks

México Viejo, México Nuevo: Hacia Una Nueva Política Exterior

The Constitutional Aspects of United States and Mexican Foreign Policies

Violence on the U.S.-Mexico Border

### **BOOKS IN PROGRESS**

*A Brincos y Sombrerazos: Mexican Foreign Policy under Vicente Fox: 2000-2006*

*La Democracia Bárbara: Reflexiones desde donde termina la cultura y comienza la carne asada.* With Raúl Ruiz Gómez, Ramón Ortiz and Francisco Ortiz Bello

*Just Water: The Past, Present and Future Water Resource Management in the Region Paso del Norte.* With Dr. Irasema Coronado

*Lineae Terrarum: Border Studies Today*, several volumes co-edited with Dr. Tony Kruszewski, Dr. Kathy Staudt and Dr. Irasema Coronado

## **GRANTS RECEIVED**

Georgetown University Fellowship 1995-2000	
1999 Mellon Dissertation Fellowship Grant	\$1000.00
2003 Office of Research and Sponsored Projects	\$2500.00
2004 Office of Research and Sponsored Projects	\$2700.00

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### GRANTS PENDING

The Mexico North Research Network	\$ 5,000.00
Woodrow Wilson Center—Latin American Program	\$10,000.00
Homeland Security Department—Consortium Grant	\$220,000.00
Una Chapman Cox Foundation	\$160,000.00

### CONFERENCES

Coloquio Internacional Migraciones y Fronteras. Universidad de Ciencias y Artes de Chiapas. Tuxtla Gutiérrez, Chiapas. Noviembre 14-17, 2006. Paper: *Conferencia Magistral Migraciones y Fronteras*.

Nacional Hispanic Institute. Austin, Texas. November 11, 2006. Presentation: *Hispanic Youth Leadership Challenge for the 21st Century*.

BRIT VIII Border Regions in Transition. Lublin, Poland and Lviv, Ukraine. September 20-25, 2006. Paper: *The Panopticon Border and the State of Exception on the U.S.-Mexico Boundary*

American Political Science Association. Philadelphia, PA. August 30-September 3, 2006. *A Short Course on Borders*

Seminario Permanente sobre Procesos Electorales en México: El voto de los mexicanos en el extranjero. Tijuana, Baja California. August 25, 2006. Paper: *Sin Querer Queriendo: Explaining Why the Mexican Vote Abroad Failed*

Association of Borderlands Studies. Phoenix, AZ. April 17-20, 2006. Paper: *Better Criminals, Better Bureaucracies: How U.S. Anti-Criminal Policies Make Better Criminal Networks*

LINEAE TERRARUM: International Borders. El Paso, Texas; Ciudad Juárez, Chihuahua; Las Cruces, New Mexico. March 26-20, 2006. Co-Chairman and Organizer

European Union and North American Border Security in Comparative Perspective. Victoria, British Columbia. December 3-5, 2005. Paper: *The Costs of Homeland Security*

XXX Coloquio sobre Relaciones Internacionales de la Universidad Nacional Autónoma de México. México City, México. May 21-24, 2005. Paper: *The State of U.S.-Mexico Relations/El estado de las relaciones México-Estados Unidos*

Crossing Border: U.S.-Latin American Relations. San Francisco, CA. March 2-4, 2005. Paper: *The Three Border Wars: Homeland Security*

BRIT VII Border Regions in Transition. Jerusalem, Israel. January 9-15, 2006. Paper: *Who Governs? Agency and Interests in Cross Border Governance*

Reunión Preparatoria de El Colegio de la Frontera Norte. Tijuana, Baja California, México. December 6, 2004. Presentation: *Hacia una agenda inicial de investigación regional/transfronteriza*

American Political Science Association. Chicago, ILL. September 2-7, 2004. Paper: *Foreign Policy Attitudes on the U.S.-Mexico Border*

Border Security: The New Realities. El Paso, Texas. May 24-25, 2004. Paper: *Border Communities and the New Homeland Security Landscape*

Toward a New Theory for Religion as Art. Albuquerque, NM. May 12-14, 2004. Paper: *The Spirit of Guadalupe: Immigration, Economics and Human Rights*

Association of Borderlands Studies. Salt Lake City, UT. April 21-24, 2004. Paper: *Technology and the New Security Environment on the Border*

Midwestern Political Science Association. Chicago, ILL. April 15-19, 2004. Paper: *Foreign Policy Attitude Formation on the U.S.-Mexico Border: A Survey*

Western Political Science Association. Portland, OR. March 11-14, 2004. Paper: *Foreign Policy Attitudes at the Border: A Survey*

Citizens United for the Rehabilitation of Errants. Washington, DC. June 12-15, 2001. Paper: *Criminal Justice: An Update on Deportable Prisoners*

Citizens United for the Rehabilitation of Errants. New York City. October 4-10, 2001. Paper: *Legal Recourses of Deportable Prisoners.*

International Security Studies Section. Arlington, VA. November 11-13, 1999. Paper: *Making War or Making Love: Predicting Stability and Conflict in Asia and Europe*

American Political Science Association. Washington, DC; Boston, MA; Chicago, ILL; and Philadelphia, PA. 1995, 1996, 1997, 1998, 1999 and 2000. Various papers as a graduate student

## **PRESENTATIONS**

II Coloquio Sobre Migraciones y Fronteras. Presentation: The Past and the Future of the U.S.-Mexico Border Through Its Great Eras. San Cristobal de las Casas, Chiapas, Mexico. November 14-17, 2006.

University of West Georgia and Kennesaw State University. Presentation: The Three U.S.-Mexico Border Wars: Drugs, Immigration and Homeland Security. Atlanta, Georgia. November 2 and 3, 2006.

I Coloquio sobre la reforma electoral en el Estado de Chihuahua. Presentation: Las Candidaturas Independientes. Cámara Nacional de Comercio/Universidad Autónoma de Chihuahua/Asociación de Periodistas de Ciudad Juárez. Ciudad Juárez, Chihuahua, México. October 26, 2006.

Foro Estudiantil Fronterizo/1<sup>st</sup> Border Social Forum. Presentation: Migration on the U.S.-Mexico Border. October 11, 2006.

Colloquium on "Farmingville." Universidad Autónoma de Ciudad Juárez. Ciudad Juárez, Chihuahua, México. August 23, 2006

Mayor's Congreso on Immigration Reform. El Paso, Texas. August 16, 2006. Presentation: Three U.S.-Mexico Border Wars: Immigration

Center for Civic Engagement. Results of the Mexico Presidential and the Implications for U.S.-Mexico Relations 2006-2012. El Paso, Texas. The University of Texas at El Paso. July 12, 2006.

*The Three U.S.-Mexico Border Wars: Drugs, Immigration and Homeland Security.* Book Presentation: El Paso, Texas. The University of Texas at El Paso's Blumberg Auditorium. June 7, 2006

VII Feria Binacional del Libro Paso del Norte. Ciudad Juárez, Chihuahua, México. May 18-20, 2005. Presentation: Gobernabilidad o Ingovernabilidad en la Región Paso del Norte

Saint Mary's University. San Antonio, Texas. April 5, 2006. Presentation: *Good Fences Make Good Neighbors.*

John Benn Shepherd Public Leadership Institute. Upward Bound Program. January 14, 2006. Presentation: *Federal, State and Local Politics*

Club Rotario Juárez Campestre. Presentation: "Mirando al futuro: las consecuencias de la reelección de George W. Bush para las relaciones México-Estados Unidos. November 26, 2004.

Center for Life Long Learning, The University of Texas at El Paso. Various presentations on U.S.-Mexico Relations, Border Issues, and Foreign Policy topics. El Paso, Texas. 2003-2006.

### POLITICAL, ACADEMIC and PROFESSIONAL ACTIVITIES

Advisor for The University of Texas at El Paso's Model Organization of American States Team, 2001-Present.

Campaign Consultant for the 2002 Mayoral Race in Ciudad Juárez, Chihuahua, Mexico.

Campaign Manager for the 2003 Federal Congressional Elections, 4<sup>th</sup> Federal District of Chihuahua, Mexico.

Academic Advisor to The University of Texas at El Paso's International Relations Society. 2003-Present.

Editor-in-Chief of the *Journal of Law and Border Studies*, The University of Texas at El Paso Center for Law and Border Studies. 2003-Present.

Member of the Board of Directors of *Nóesis*, the academic quarterly journal of the Universidad Autónoma de Ciudad Juárez.

Co-host of the Talk Show "Realidades." Monday through Friday 5:00 PM. Radio Station: 860 AM. 2004.

Secretary of the Association of Border Journalists, Ciudad Juárez, Chihuahua, Mexico. April 2004-present.

Member of the Border Forum, a UTEP team of scholars that organized the "Lineae Terrarum: International Borders Conference." This conference, which took place in March 2006, covered border theory, border health, border security, border trade and commerce, and other important topics in various panels over several days. This project should result in the publication of a series on border theories and border theory application along borderlines in five continents.

Member of the organization "Ciudadanos por una Mejor Administración Pública." This organization creates and applies evaluative methodologies to local government performance and transparency in order to achieve a more effective public administration in Ciudad Juárez.

Advisor to The University of Texas at El Paso's Model United Nations Team. 2005.

Co-host of the Talk Show "2006: Nueva Era México," on the Presidential Elections of 2006 (2006-Present)

### ACHIEVEMENTS

Phi Beta Kappa, 1991-Present  
Georgetown Fellow, 1994-2000  
Mellon Fellowship, 1999  
Various Other Awards

### MEMBERSHIPS

American Political Science Association (APSA)  
Western Political Science Association (WPSA)  
Midwestern Political Science Association (MPSA)  
Association of Borderlands Studies (ABS)  
Club de Periodistas Fronterizos, AC  
Ciudadanos por una Mejor Administración Pública, AC. (CIMAP)

### VOLUNTEER WORK AND ACTIVITIES

Member of the Board of Directors of CURE, an organization seeking prison reform, 1998-present

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Member of CIMAP (Ciudadanos por una Mejor Administración Pública - Citizens for a Better Public Administration). Ciudad Juárez, Chihuahua, México. 2002-Present.

Founder and Director of FIND-CURE, a Chapter of National CURE that looks after the rights of foreign prisoners, 2003-Present

### **REVIEWER WORK**

Journal of Borderlands Studies

Geopolitics

Journal of Law and Border Studies

The University of Arizona Press

### **EDITORIAL BOARD SERVICE**

Journal of Law and Border Studies, Co-Editor-in-Chief (2003-2005)

Noésis: Revista de Ciencias Sociales y Humanidades (2005-Present)

### **SKILLS**

Languages: Bilingual in English and Spanish (written and simultaneous translations);

Other languages in different degrees of fluency: Greek, Latin, French, Italian and German.

## **Belen B. Robles, President & CEO, Belen Robles & Associates**

Belen B. Robles is the history making first woman president of the nation's oldest and largest Hispanic civil rights organization. Robles, an active member of LULAC for over 40 years has held several elected and appointed positions on both the local and national level. She has been recognized as an outstanding leader in helping Hispanic American obtain civil rights and social justice for themselves and their families.

Throughout her four decades of community involvement, Ms. Robles has played an active role in ensuring that the culture, history and economic conditions of her constituents are not overlooked in the corridors of power. As Immediate Past National President, she is a member of the LULAC National Board and the LULAC National Executive Committee.

**Career History**      1999 to Present as President and CEO of Belen Robles and Associates, a consulting firm that offers major corporations, industries and government agencies consultation services on Hispanic issues, public relations, image-enhancement marketing, and diversity training.

Forty-one years of hands on, in-depth experience in the Immigration and Naturalization Service and U. S. Customs Service. For sixteen years she was a Senior Customs Officer of a U. S. Customs District that included New Mexico and West Texas and was responsible for the procurement, contracts, equipment, personnel and administration of a budget of over \$45 million dollars annually. The various management positions she held with U. S. Customs Service included, Chief Inspector for Cargo Operations, Assistant Deputy District Director for Inspection and Control, Chief Inspector, Bridge of the Americas, and El Paso International Airport and Foreign Trade Zone Supervisor.

**Education**      Graduated from Bowie High School  
1971-1994 On-going training on law, law enforcement techniques, Specialized Enforcement Techniques, courses  
1978-1994 two and four week annual training on Management, Enforcement Techniques, Human Resources, Budget, Labor-Management, EEO

**Family**      Ramiro Robles, husband; children, Mary Helen LoPresti, Carlos and Ramiro, Jr.

**Languages**      Fluent in English and Spanish

**Community  
Involvement**

President, International Hispanic Cultural Institute, Inc.  
Chair, LULAC National Education Service Centers (LNESEC)  
Chair, Paso al Norte Immigration Museum Board  
Chair, National SER Jobs for Progress  
Member of the Board, Hispano-American Biomedical Association, Inc.  
Member of Advisory Board, Wells Fargo Bank  
Member of the Board, Rainbow-Push Coalition  
Director, El Paso Hispanic Chamber of Commerce  
Member of the Board, National Border Leadership Institute  
Member of the Board, National Association for Corporate Responsibility  
Member of the Board, National Hispanic Leadership Agenda  
Member of the Board, Mexico-America Bi-National Solidarity Foundation  
Representative, International Summit of the Americas, Miami, Florida  
Representative, Women's Global Summit, London, England  
Member, Israel Orientation Tour for U.S. Women Leaders  
Honorary Member, Rotary International  
Presenter, President's Commission on Women in American History  
Guest, White House State Dinner for the President of Mexico

**Federal  
Involvement**

Member, Commission for Better U.S.-Mexico Relations  
Advisor, Cabinet-level Hearings on Mexican American Affairs  
Panel Member, INS/Border Patrol Merger  
Co-Chair, National EEO Conference  
Chair, National Advisory Committee to INS Commissioner  
Member, Decennial Census Advisory Committee to the Secretary of Commerce

**Awards and  
Accomplishments**

- Inducted in to the El Paso Women Hall of Fame (2004)
- El Paso "Hispanos Truinfadors" Award (2003)

- National Hispana Leadership Panelist for, “A Latina Celebration” (2003)
- U.S. Hispanic Leadership Institute National Hero Award (2000)
- Hispanic Magazine Leadership for Community Service (1997)
- Governor of Puerto Rico, Governor’s Service Award (1996)
- El Paso Greater Chamber of Commerce, Community Leader Award (1996)
- El Paso Association of Jewish Women ‘s Women in Leadership Award (1996)
- Mayor of El Paso, Conquistador Award (1995)
- Who’s Who in the World of Women (1995)
- Inducted in to the National LULAC Women’s Hall of Fame (1992)
- U. S. Customs Outstanding Performance Award (1990)
- U. S. Customs Commissioner’s Unit Citation (1989)
- Outstanding Women in Federal Service Award (1986)
- U. S. Customs Commissioner’s Unit Citation (1986)
- Chamizal Medallion presented by President Lyndon B. Johnson (1968)
- Received numerous plaques and other momentous in recognition by mayors, and other elected officials for outstanding service rendered to their constituents during the LULAC National Presidency

## SCOTT A. MCLAUGHLIN

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### PROFESSIONAL PROFILE

- Senior Level Manager with more than 19 years experience in the transportation industry.
- Responsible for directing and overseeing all company functions including, sales, accounting, operations, human resources, safety, marketing, maintenance and recruiting.
- Results oriented achiever with strong interpersonal skills and excellent track record for identifying opportunities for sustained profitable growth.

### PROFESSIONAL EXPERIENCE

**President, Stagecoach Cartage & Distribution, LP, El Paso, Texas, 1988 - Present**

**1988-1991 - Sales Manager, 1991- 1994 - Vice President, 1994 to Present - President**

- Developed, implemented and directed company functions and processes to grow annual revenue from 4 million in FY 1988 to 34 Million FY 2006.
- Directed the selection, implementation and customization of company software platforms as well as oversee all company IT functions.
- Oversee purchasing and utilization for over 200 power units and 300 trailers.
- Oversee and direct strategic planning.
- Direct the management of over 300 company employees in four corporate locations.
- Responsible for management of major accounts.
- Select and oversee purchasing of all company facilities and real estate.

**Account Manager, J.B. Hunt Transport, Lowell Arkansas, 1987-1988**

- Completed management training program that covered all phases of company operations, including operations, sales, finance, safety, claims and maintenance.
- Accepted a corporate account manager position to oversee the logistics and load matching for all inbound tractors into Ohio and West Virginia.

### EDUCATION

- *Bachelor of Arts in Marketing*, Texas A&M University, College Station, Texas 1987
  - Member of Corp of Cadets, Ross Volunteers, various clubs and organizations
- *Master of Business Administration*, University of Texas at El Paso, El Paso, Texas 1995

Professional Certifications:

- Licensed U.S. Customs Broker, License 15612, El Paso, Texas 1997
- U.S. Army Airborne School Graduate, Fort Benning, Georgia, 1984

### CIVIC

- Chase Bank Advisory Board
- Young Presidents Organization - Chapter Chair
- Paso Del Norte Group
- Texas A&M Club - El Paso
- Lector - Immaculate Conception Church - 1998-2000