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Mass Transit - Sun Metro

Mission Statement

The Mission of Sun Metro is to provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer service and economic opportunity.

Budget Summary	FY11 Actual	FY12 Actual	FY13 Actual	2nd Qtr FY14 Projections	FY11 Adopted	FY12 Adopted	FY13 Adopted	FY14 Adopted	FY14 Adjusted	FY15 Requested	FY15 Proposed	FY15 Adopted
Personal Services	35,252,141	36,425,464	33,630,356	31,916,516	33,593,321	34,326,068	30,829,098	30,696,563	30,688,121	32,008,128	0	0
Contractual Services	5,237,968	6,143,893	10,464,392	12,699,062	4,996,238	6,191,411	10,878,637	12,378,435	12,905,096	14,540,223	0	0
Materials/Supplies	8,330,757	8,712,784	9,719,381	11,332,924	10,623,005	10,989,215	10,984,624	11,037,630	10,174,392	11,190,639	0	0
Operating Expenditures	15,979,407	14,342,237	15,148,497	5,135,242	4,941,592	5,089,619	5,015,555	5,119,515	7,860,406	5,598,996	0	0
Non-Operating/Intergovt. Exp	1,216,856	1,880,851	916,912	3,713,000	1,918,078	3,701,146	4,186,830	4,287,625	3,728,964	4,273,375	0	0
Internal Transfers	270,833	0	0	0	713,099	0	0	0	0	0	0	0
Capital Outlay	0	10,335	300,700	3,000,000	1,628,000	867,450	1,122,794	2,485,000	5,980,424	3,145,000	0	0
Total Appropriation	66,287,962	67,515,564	70,180,236	67,796,744	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0

Source of Funds	FY11 Actual	FY12 Actual	FY13 Actual	2nd Qtr FY14 Projections	FY11 Adopted	FY12 Adopted	FY13 Adopted	FY14 Adopted	FY14 Adjusted	FY15 Requested	FY15 Proposed	FY15 Adopted
General Government	0	-42	0	0	0	0	0	0	0	0	0	0
Community Development Block Grants	0	0	0	0	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	0
Nonmajor Governmental Funds	0	0	0	0	0	0	0	0	0	0	0	0
Fiduciary Funds	0	0	0	0	0	0	0	0	0	0	0	0
Proprietary Funds	66,287,962	67,515,606	70,180,236	67,796,744	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0
Total Funds	66,287,962	67,515,564	70,180,236	67,796,744	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0

Positions	FY12 Adopted	FY13 Adopted	FY14 Adopted	FY15 Requested	FY15 Proposed	FY15 Adopted
Non-General Fund	718.12	718.97	630.00	630.00		
Less outsourcing of specialized transportation, safety and training services by November 11, 2012.	0.00	-130.66	0.00			
Total Authorized	718.12	588.31	630.00	630.00	0.00	0.00

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Mass Transit - Sun Metro

Division Summary

	FY11 Actual	FY12 Actual	FY13 Actual	FY11 Adopted	FY12 Adopted	FY13 Adopted	FY14 Adopted	FY14 Adjusted	FY15 Requested	FY15 Proposed	FY15 Adopted
General Government											
Mass Transit Administration	0	-42	0	0	0	0	0	0	0	0	0
Proprietary Funds											
Fixed Route Operations	24,873,254	24,374,195	26,690,970	25,599,063	25,143,767	25,663,228	27,045,625	27,045,623	28,539,240	0	0
Transit Maintenance	12,611,000	13,100,877	12,938,816	12,446,914	13,536,677	14,497,920	16,683,900	16,875,654	17,822,321	0	0
Mass Transit Administration	12,352,627	14,184,134	16,384,322	11,584,992	13,641,381	11,302,883	11,532,213	12,142,216	12,873,086	0	0
Mass Transit Inventory Purchases	9,029,473	8,033,177	8,740,891	9,550,675	9,684,029	9,852,170	9,874,391	9,236,934	9,481,357	0	0
Lift Operations	7,128,145	7,140,981	6,951,950	6,594,084	6,608,528	7,931,325	7,432,052	7,432,052	8,470,023	0	0
Transit Planning	821,699	1,445,587	2,206,912	672,974	696,753	2,135,385	1,888,011	4,501,959	1,402,975	0	0
Transit Safety Security	1,226,232	987,910	1,357,839	1,515,306	1,537,803	1,486,797	1,422,968	1,422,967	1,648,717	0	0
Sun Metro Capital Grants	5,437,709	4,450,783	1,256,578	0	0	0	0	1,916,933	0	0	0
Mass Transit Inventory Issues	-7,192,178	-6,201,838	-6,348,043	-9,550,675	-9,684,029	-9,852,170	-9,874,391	-9,236,934	-9,481,357	0	0
Sub Total	66,287,962	67,515,606	70,180,236	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0
All Funds Total	66,287,962	67,515,564	70,180,236	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0

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	FY 11	FY 12	FY 13	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY 14	FY 15
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADJUSTED thru 02/28/2014	REQUESTED	PROPOSED	ADOPTED
REVENUE BY SOURCE											
Taxes	0	0	0	0	0	0	0	0	0	0	0
Franchises	0	0	0	0	0	0	0	0	0	0	0
Service Revenues	0	0	0	0	0	0	0	0	0	0	0
Operating Revenues	0	0	0	0	0	0	0	0	0	0	0
Non-Operating Revenues	0	387	0	0	0	0	0	0	0	0	0
Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0
Transfers In	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES	0	387	0	0	0	0	0	0	0	0	0
REVENUE BY ACCOUNT											
TAXES											
TOTAL TAXES	0	0	0	0	0	0	0	0	0	0	0
FRANCHISES											
TOTAL FRANCHISES	0	0	0	0	0	0	0	0	0	0	0
SERVICE REVENUES											
TOTAL SERVICE REVENUES	0	0	0	0	0	0	0	0	0	0	0
OPERATING REVENUES											
TOTAL OPERATING REVENUES	0	0	0	0	0	0	0	0	0	0	0
NON-OPERATING REVENUES											
450690 VENDING MACHINE PROCEEDS	0	387	0	0	0	0	0	0	0	0	0
TOTAL NON-OPERATING REVENUES	0	387	0	0	0	0	0	0	0	0	0
INTERGOVERNMENTAL REVENUES											
TOTAL INTERGOVERNMENTAL REVENUES	0	0	0	0	0	0	0	0	0	0	0
TRANSFERS IN											
TOTAL TRANSFERS IN	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES	0	387	0	0	0	0	0	0	0	0	0

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 GF Revenue - Budgets
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REPORT: 416NGF - REVENUE

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	FY 11	FY 12	FY 13	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY 15	FY 15
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADJUSTED thru 02/28/2014	REQUESTED	PROPOSED	ADOPTED
REVENUE BY SOURCE											
Taxes	35,812,504	36,294,778	37,476,150	35,606,835	37,001,512	38,661,744	40,355,629	41,808,032	40,368,170	0	0
Franchises	34,880	30,638	29,651	35,652	37,435	31,700	26,100	26,100	40,000	0	0
Service Revenues	19,328,106	20,559,099	20,985,085	19,523,819	20,475,881	21,200,722	21,435,898	21,435,898	22,455,800	0	0
Operating Revenues	(104,638)	(189,624)	(173,725)	117,615	123,496	2,000	0	0	0	0	0
Non-Operating Revenues	20,996	(116,197)	3,471,875	2,591,033	2,969,182	2,516,000	3,600,000	3,600,000	3,550,000	0	0
Intergovernmental Revenues	15,580,635	4,919,486	3,244,238	538,379	557,403	605,372	587,141	3,655,620	637,306	0	0
Transfers In	2,294	8,432	37,280	0	0	0	0	811,754	0	0	0
Operating GLS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES	70,674,777	61,506,611	65,070,555	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	67,051,276	0	0
REVENUE BY ACCOUNT											
TAXES											
411000 SALES TAX	35,812,504	36,294,778	37,476,150	35,606,835	37,001,512	38,661,744	40,355,629	41,808,032	40,368,170	0	0
TOTAL TAXES	35,812,504	36,294,778	37,476,150	35,606,835	37,001,512	38,661,744	40,355,629	41,808,032	40,368,170	0	0
FRANCHISES											
420000 OTHER FRANCHISE FEES	34,880	30,638	29,651	35,652	37,435	31,700	26,100	26,100	40,000	0	0
TOTAL FRANCHISES	34,880	30,638	29,651	35,652	37,435	31,700	26,100	26,100	40,000	0	0
SERVICE REVENUES											
430500 FARE BOX REVENUE	7,827,673	8,217,176	8,284,601	7,340,685	7,707,719	8,526,254	8,720,415	8,720,415	9,250,000	0	0
430510 TICKET SALES	519,182	515,004	567,393	527,939	554,336	551,000	607,818	607,818	613,000	0	0
430520 TROLLEY TOKEN SALES	83,612	92,499	85,724	82,329	86,445	102,700	88,740	88,740	93,000	0	0
430530 LIFT BUS REVENUE - TICKETS	215,060	257,803	252,583	276,676	290,510	269,000	238,000	238,000	267,000	0	0
430540 SENIOR CITIZEN BUS PASS	196,110	168,000	151,775	223,452	234,625	175,200	169,877	169,877	150,000	0	0
430570 LIFT BUS REVENUE - FARE BOX	256,356	256,010	277,350	265,825	279,116	269,900	269,178	269,178	270,000	0	0
430590 NON-TRANSPORTATION REVENUE	88,479	118,219	136,302	73,970	74,710	129,998	162,800	162,800	162,800	0	0
430600 UNION DEPOT OFFICE LEASE REVEN	32,670	32,670	32,670	58,644	42,174	32,670	32,670	32,670	20,000	0	0
430620 REIMBURSED DAMAGES	35,700	30,731	3,451	30,207	30,509	31,100	33,200	33,200	30,000	0	0
430630 WARRANTY CLAIMS REIMBURSEMENT	938	0	0	14,000	14,140	1,000	0	0	0	0	0
430660 FTA SUBSIDY	9,969,580	10,773,391	11,134,535	10,492,770	11,017,409	11,000,000	11,000,000	11,000,000	11,500,000	0	0
430670 FARE BOX COUNTY SERVICE	51,996	54,235	55,318	33,769	35,457	56,400	58,200	58,200	50,000	0	0
430680 FARE BOX CITY OF SUNLAND PARK	50,752	43,361	3,384	103,553	108,731	55,500	55,000	55,000	50,000	0	0
TOTAL SERVICE REVENUES	19,328,106	20,559,099	20,985,085	19,523,819	20,475,881	21,200,722	21,435,898	21,435,898	22,455,800	0	0
OPERATING REVENUES											
404468 UNEMPLOYMENT CONTRIBUTIONS	0	0	59	0	0	0	0	0	0	0	0
440050 PARKING FEE REVENUE	(104,638)	(189,624)	(173,784)	117,615	123,496	2,000	0	0	0	0	0
TOTAL OPERATING REVENUES	(104,638)	(189,624)	(173,725)	117,615	123,496	2,000	0	0	0	0	0
NON-OPERATING REVENUES											
405067 REIMBURSED EXPENDITURES	20,996	73,135	3,471,827	2,591,033	2,969,182	2,516,000	3,600,000	3,600,000	3,550,000	0	0
450620 GAINS ON DISP-ENTERP FIX ASSET	0	(189,834)	0	0	0	0	0	0	0	0	0
450630 PUBLIC INFOR DISTRIBUTION FEE	0	0	48	0	0	0	0	0	0	0	0
450690 VENDING MACHINE PROCEEDS	0	502	0	0	0	0	0	0	0	0	0
TOTAL NON-OPERATING REVENUES	20,996	(116,197)	3,471,875	2,591,033	2,969,182	2,516,000	3,600,000	3,600,000	3,550,000	0	0
INTERGOVERNMENTAL REVENUES											
460000 FEDERAL GRANT PROCEEDS	15,680,635	4,919,486	3,244,238	538,379	557,403	605,372	587,141	3,655,620	637,306	0	0
460010 STATE GRANT PROCEEDS	(100,000)	0	0	0	0	0	0	0	0	0	0
TOTAL INTERGOVERNMENTAL REVENUES	15,580,635	4,919,486	3,244,238	538,379	557,403	605,372	587,141	3,655,620	637,306	0	0

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TRANSFERS IN												
470020	FUND BALANCE TRANSFERS (SOURCE	0	0	0	0	0	0	0	811,754	0	0	0
470290	PROCEEDS-SALE OF USED EQUIP	2,294	8,432	37,280	0	0	0	0	0	0	0	0
TOTAL TRANSFERS IN		2,294	8,432	37,280	0	0	0	0	811,754	0	0	0
OPERATINGGLS												
TOTAL OPERATINGGLS		0	0	0								
TOTAL REVENUES		70,674,777	61,506,611	65,070,555	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	67,051,276	0	0

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NGF Revenue - Budgets
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REPORT: 416AF - REVENUE

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Date: 5/5/2014 7:20

REVENUE BY SOURCE	FY 11	FY 12	FY 13	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY 14	FY 15
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADJUSTED thru 02/28/2014	REQUESTED	PROPOSED	ADOPTED
Taxes	35,812,504	36,294,778	37,476,150	35,606,835	37,001,512	38,661,744	40,355,629	41,808,032	40,368,170	0	0
Franchises	34,880	30,638	29,651	35,652	37,435	31,700	26,100	26,100	40,000	0	0
Service Revenues	19,328,106	20,559,099	20,985,085	19,523,819	20,475,881	21,200,722	21,435,898	21,435,898	22,455,800	0	0
Operating Revenues	(104,638)	(189,624)	(173,725)	117,615	123,496	2,000	0	0	0	0	0
Non-Operating Revenues	20,996	(115,810)	3,471,875	2,591,033	2,969,182	2,516,000	3,600,000	3,600,000	3,550,000	0	0
Intergovernmental Revenues	15,580,635	4,919,486	3,244,238	538,379	557,403	605,372	587,141	3,655,620	637,306	0	0
Transfers In	2,294	8,432	37,280	0	0	0	0	811,754	0	0	0
Operating GLS	0	0	0	0	0	0	0	0	0	0	0
TOTAL REVENUES	70,674,777	61,506,999	65,070,555	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	67,051,276	0	0
REVENUE BY ACCOUNT											
TAXES											
411000 SALES TAX	35,812,504	36,294,778	37,476,150	35,606,835	37,001,512	38,661,744	40,355,629	41,808,032	40,368,170	0	0
TOTAL TAXES	35,812,504	36,294,778	37,476,150	35,606,835	37,001,512	38,661,744	40,355,629	41,808,032	40,368,170	0	0
FRANCHISES											
420000 OTHER FRANCHISE FEES	34,880	30,638	29,651	35,652	37,435	31,700	26,100	26,100	40,000	0	0
TOTAL FRANCHISES	34,880	30,638	29,651	35,652	37,435	31,700	26,100	26,100	40,000	0	0
SERVICE REVENUES											
430500 FARE BOX REVENUE	7,827,673	8,217,176	8,284,601	7,340,685	7,707,719	8,526,254	8,720,415	8,720,415	9,250,000	0	0
430510 TICKET SALES	519,182	515,004	567,393	527,939	554,336	551,000	607,818	607,818	613,000	0	0
430520 TROLLEY TOKEN SALES	83,612	92,499	85,724	82,329	86,445	102,700	88,740	88,740	93,000	0	0
430530 LIFT BUS REVENUE - TICKETS	215,060	257,803	252,583	276,676	290,510	269,000	238,000	238,000	267,000	0	0
430540 SENIOR CITIZEN BUS PASS	196,110	168,000	151,775	223,452	234,625	175,200	169,877	169,877	150,000	0	0
430570 LIFT BUS REVENUE - FARE BOX	256,356	256,010	277,350	265,825	279,116	269,900	269,178	269,178	270,000	0	0
430590 NON-TRANSPORTATION REVENUE	88,479	118,219	136,302	73,970	74,710	129,998	162,800	162,800	162,800	0	0
430600 UNION DEPOT OFFICE LEASE REVEN	32,670	32,670	32,670	58,644	42,174	32,670	32,670	32,670	20,000	0	0
430620 REIMBURSED DAMAGES	35,700	30,731	3,451	30,207	30,509	31,100	33,200	33,200	30,000	0	0
430630 WARRANTY CLAIMS REIMBURSEMENT	938	0	0	14,000	14,140	1,000	0	0	0	0	0
430660 FTA SUBSIDY	9,969,580	10,773,391	11,134,535	10,492,770	11,017,409	11,000,000	11,000,000	11,000,000	11,500,000	0	0
430670 FARE BOX COUNTY SERVICE	51,996	54,235	55,318	33,769	35,457	56,400	58,200	58,200	50,000	0	0
430680 FARE BOX CITY OF SUNLAND PARK	50,752	43,361	3,384	103,553	108,731	55,500	55,000	55,000	50,000	0	0
TOTAL SERVICE REVENUES	19,328,106	20,559,099	20,985,085	19,523,819	20,475,881	21,200,722	21,435,898	21,435,898	22,455,800	0	0
OPERATING REVENUES											
404468 UNEMPLOYMENT CONTRIBUTIONS	0	0	59	0	0	0	0	0	0	0	0
440050 PARKING FEE REVENUE	(104,638)	(189,624)	(173,784)	117,615	123,496	2,000	0	0	0	0	0
TOTAL OPERATING REVENUES	(104,638)	(189,624)	(173,725)	117,615	123,496	2,000	0	0	0	0	0
NON-OPERATING REVENUES											
405067 REIMBURSED EXPENDITURES	20,996	73,135	3,471,827	2,591,033	2,969,182	2,516,000	3,600,000	3,600,000	3,550,000	0	0
450620 GAINS ON DISP-ENTERP FIX ASSET	0	(189,834)	0	0	0	0	0	0	0	0	0
450630 PUBLIC INFOR DISTRIBUTION FEE	0	0	48	0	0	0	0	0	0	0	0
450690 VENDING MACHINE PROCEEDS	0	889	0	0	0	0	0	0	0	0	0
TOTAL NON-OPERATING REVENUES	20,996	(115,810)	3,471,875	2,591,033	2,969,182	2,516,000	3,600,000	3,600,000	3,550,000	0	0
INTERGOVERNMENTAL REVENUES											
460000 FEDERAL GRANT PROCEEDS	15,680,635	4,919,486	3,244,238	538,379	557,403	605,372	587,141	3,655,620	637,306	0	0
460010 STATE GRANT PROCEEDS	(100,000)	0	0	0	0	0	0	0	0	0	0
TOTAL INTERGOVERNMENTAL REVENUES	15,580,635	4,919,486	3,244,238	538,379	557,403	605,372	587,141	3,655,620	637,306	0	0
TRANSFERS IN											
470020 FUND BALANCE TRANSFERS (SOURCE)	0	0	0	0	0	0	0	811,754	0	0	0

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470290	PROCEEDS-SALE OF USED EQUIP	2,294	8,432	37,280	0	0	0	0	0	0	0	0
	TOTAL TRANSFERS IN	<u>2,294</u>	<u>8,432</u>	<u>37,280</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>811,754</u>	<u>0</u>	<u>0</u>	<u>0</u>
	OPEERATINGGLS											
	TOTAL OPERATINGGLS	<u>0</u>	<u>0</u>	<u>0</u>								
	TOTAL REVENUES	<u>70,674,777</u>	<u>61,506,999</u>	<u>65,070,555</u>	<u>58,413,333</u>	<u>61,164,909</u>	<u>63,017,538</u>	<u>66,004,768</u>	<u>71,337,404</u>	<u>67,051,276</u>	<u>0</u>	<u>0</u>

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AF Revenue - Budgets
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REPORT: 436GF - APPROPRIATIONS
 560 SUN METRO
 Date: 5/5/2014 7:33

APPROPRIATIONS BY CHARACTER	FY 11	FY 12	FY 13	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY 14	FY 15
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADJUSTED thru 02/28/2014	REQUESTED	PROPOSED	ADOPTED
Personal Services	0	0	0	0	0	0	0	0	0	0	0
Contractual Services	0	0	0	0	0	0	0	0	0	0	0
Materials and Supplies	0	0	0	0	0	0	0	0	0	0	0
Operating Expenditures	0	0	0	0	0	0	0	0	0	0	0
Non-Operating Expenditures	0	(42)	0	0	0	0	0	0	0	0	0
Intergovernmental Expenditures	0	0	0	0	0	0	0	0	0	0	0
Other Uses	0	0	0	0	0	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0	0	0	0	0	0
TOTAL APPROPRIATIONS	0	(42)	0	0	0	0	0	0	0	0	0
APPROPRIATIONS BY ACCOUNT											
PERSONAL SERVICES											
TOTAL PERSONAL SERVICES	0	0	0	0	0	0	0	0	0	0	0
CONTRACTUAL SERVICES											
TOTAL CONTRACTUAL SERVICES	0	0	0	0	0	0	0	0	0	0	0
MATERIALS AND SUPPLIES											
TOTAL MATERIALS AND SUPPLIES	0	0	0	0	0	0	0	0	0	0	0
OPERATING EXPENDITURES											
TOTAL OPERATING EXPENDITURES	0	0	0	0	0	0	0	0	0	0	0
NON-OPERATING EXPENDITURES											
554050 PETTY CASH SHORTAGE (OVER)-EXP	0	(42)	0	0	0	0	0	0	0	0	0
TOTAL NON-OPERATING EXPENDITURES	0	(42)	0	0	0	0	0	0	0	0	0
INTERGOVERNMENTAL EXPENDITURES											
TOTAL INTERGOVERNMENTAL EXPENDITURES	0	0	0	0	0	0	0	0	0	0	0
OTHER USES											
TOTAL OTHER USES	0	0	0	0	0	0	0	0	0	0	0
CAPITAL OUTLAY											
TOTAL CAPITAL OUTLAY	0	0	0	0	0	0	0	0	0	0	0
TOTAL APPROPRIATIONS	0	(42)	0	0	0	0	0	0	0	0	0

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REPORT: 436NGF - APPROPRIATIONS

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Date: 5/5/2014 7:34

APPROPRIATIONS BY SOURCE	FY 11	FY 12	FY 13	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY 15	FY 15
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADJUSTED thru 02/28/2014	REQUESTED	PROPOSED	ADOPTED
Personal Services	35,272,324	36,442,540	33,630,356	33,593,321	34,326,068	30,829,098	30,696,563	30,688,121	32,008,128	0	0
Contractual Services	5,237,968	6,143,893	10,464,392	4,996,238	6,191,411	10,878,637	12,378,435	12,905,096	14,540,223	0	0
Materials and Supplies	8,330,757	8,712,784	9,719,381	10,623,005	10,989,215	10,984,624	11,037,630	10,174,392	11,190,639	0	0
Operating Expenditures	15,979,407	14,342,237	15,148,497	4,941,592	5,089,619	5,015,555	5,119,515	7,860,406	5,598,996	0	0
Non-Operating Expenditures	1,216,856	1,880,893	916,912	1,382,166	2,289,285	2,555,630	2,265,666	1,965,666	2,251,416	0	0
Intergovernmental Expenditures	0	0	0	535,912	1,411,861	1,631,200	2,021,959	1,763,298	2,021,959	0	0
Other Uses	270,833	0	0	713,099	0	0	0	0	0	0	0
Capital Outlay	0	10,335	300,700	1,628,000	867,450	1,122,794	2,485,000	5,980,424	3,145,000	0	0
TOTAL APPROPRIATIONS	66,308,145	67,532,682	70,180,236	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0
APPROPRIATIONS BY ACCOUNT											
PERSONAL SERVICES											
501000 NON-UNIFORM WAGES AND SALARIES	19,780,854	19,725,491	18,098,423	20,897,245	21,220,490	17,753,793	18,378,471	18,331,169	19,414,465	0	0
501001 COMP ABS NPO AND OPEB	1,450,248	1,558,126	1,457,973	0	0	0	0	0	0	0	0
501002 OVERTIME - CIVILIAN	4,042,937	4,497,704	4,087,676	2,890,932	2,508,688	2,672,017	0	0	2,714,858	0	0
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	40,107	74,167	176,819	0	0	0	0	0	0	0	0
501010 SHIFT DIFFERENTIAL - CIVILIAN	138,972	147,517	127,144	61,670	66,144	133,302	0	0	134,300	0	0
501011 PART-TIME TEMPORARY - CIVILIAN	527,128	773,321	643,132	483,320	978,631	1,165,066	620,909	646,880	651,570	0	0
501013 OVERTIME - UNIFORM	0	0	0	0	0	0	2,430,000	2,430,000	0	0	0
501014 SICK VAC LEAVE PAYOFF -UNIFORM	0	0	35,552	0	0	0	0	0	0	0	0
501016 SHIFT DIFFERENTIAL - UNIFORM	0	0	0	0	0	0	128,299	128,298	0	0	0
501030 TEMPORARY SERVICES CONTRACTS	31,497	0	0	0	0	0	0	0	0	0	0
501100 WORKERS COMPENSATION - CIVILIAN	2,117,128	2,061,183	2,214,220	2,117,500	2,066,039	2,224,492	2,095,361	2,095,468	1,989,741	0	0
501101 UNEMPLOYMENT COMPEN - CIVILIAN	48,039	37,567	21,654	48,647	38,150	21,757	43,179	43,215	20,252	0	0
501104 LIFE INSURANCE	0	0	727	0	0	0	0	73	0	0	0
501108 POS CITY - EMPLOYER CONTRIB	2,008,299	2,176,752	1,982,134	2,004,410	2,176,257	1,978,546	2,006,678	2,012,172	2,206,576	0	0
501114 LIFE INSURANCE - CIVILIAN	54,204	55,232	45,759	54,416	55,387	46,685	51,564	51,566	56,314	0	0
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	31,860	25,471	18,941	32,465	32,465	34,422	31,686	31,686	33,505	0	0
501120 OTHER EMPLOYEE BENEFITS	0	0	5,994	0	0	0	0	0	0	0	0
501124 CITY PENSION PLAN CONTRIBUTION	2,837,972	3,029,381	2,834,364	2,785,292	2,832,677	2,783,415	2,903,770	2,908,545	2,845,423	0	0
501129 FICA CITY MATCH - CIVILIAN	1,441,569	1,479,403	1,239,288	1,509,560	1,536,409	1,347,436	1,336,973	1,338,920	1,255,566	0	0
501130 FICA MED- CITY MATCH-CIVILIAN	337,406	346,256	287,946	353,306	359,761	315,558	313,046	313,501	293,656	0	0
501140 RETIREES HEALTH PLAN	384,105	454,970	352,609	354,558	454,970	352,609	356,628	356,628	391,903	0	0
TOTAL PERSONAL SERVICES	35,272,324	36,442,540	33,630,356	33,593,321	34,326,068	30,829,098	30,696,563	30,688,121	32,008,128	0	0
CONTRACTUAL SERVICES											
520010 TEMPORARY SERVICES CONTRACTS	0	137,970	69,530	0	95,520	95,000	0	43,000	35,000	0	0
521010 ACCOUNTING/AUDIT SERVICES	71,242	63,895	61,029	62,861	62,861	63,000	63,000	63,000	63,000	0	0
521080 DATA PROCESSING SERVICES	0	428,047	0	0	0	0	0	0	0	0	0
521100 EXTERNAL LEGAL COUNSEL SERVICE	36,960	39,400	40,117	40,600	40,600	40,600	40,600	40,600	40,600	0	0
521120 HEALTH CARE PROVIDERS SERVICES	30,076	33,012	32,384	32,000	45,000	40,000	40,000	40,000	55,000	0	0
521130 INTERPRETER SERVICES	810	0	1,525	800	500	500	3,000	3,000	3,000	0	0
521160 MANAGEMENT CONSULTING SERVICES	284,900	214,413	85,166	0	0	0	0	0	0	0	0
521170 PROMOTIONAL SERVICES	106,444	174,281	174,095	202,025	631,100	319,900	350,000	350,000	300,000	0	0
521220 GAS FRANCHISE REVIEW SERVICES	0	0	(155)	0	0	0	0	0	0	0	0
522020 DATA PROCESS SERVICES CONTRACT	9,935	11,715	482,550	16,845	18,525	14,970	18,480	277,141	543,382	0	0
522040 ENVIRONMENTAL CONTRACTS	34,090	50,746	35,895	90,166	93,522	76,324	60,000	60,000	50,000	0	0
522060 MAINT SVCS CONTRACT-JANITORIAL	610,331	657,659	650,604	599,150	700,484	653,670	765,039	765,039	882,702	0	0
522070 MANAGEMENT SERVICES CONTRACTS	549,068	527,125	5,546,018	605,637	735,002	5,935,002	7,594,575	7,594,575	7,993,627	0	0
522090 PRINTING SERVICES CONTRACTS	74,356	101,187	109,969	236,177	195,109	123,000	123,000	123,000	187,500	0	0
522100 PURCHASED TRANSP CONTRACTS	181,191	674,147	173,523	211,312	250,000	62,500	0	0	0	0	0
522120 SECURITY CONTRACTS	896,189	823,130	929,255	1,060,528	1,084,452	929,500	850,000	850,000	1,080,000	0	0
522140 TRAINING INSTRUCTION CONTRACTS	16,218	0	0	36,379	20,000	10,000	10,000	10,000	10,000	0	0
522150 OUTSIDE CONTRACTS - NOC	213,959	200,499	481,108	274,732	257,901	242,780	180,266	380,266	487,280	0	0
522160 FOREIGN TRADE ZONE INSPECTIONS	0	1,728	0	0	0	0	0	0	0	0	0
522200 PEST CONTROL CONTRACTS	6,795	6,180	7,922	18,508	13,278	15,150	18,000	18,000	12,000	0	0

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522210	GROUNDKEEPING HORTI CONTRACTS	38,329	48,437	34,846	43,896	42,230	48,800	66,100	66,100	65,000	0	0
522220	LINEN AND INDUSTRIAL CONTRACTS	37,748	38,950	38,836	84,763	44,223	44,230	44,230	44,230	44,230	0	0
522260	BLDGS FACILITIES MAINT CONTRAC	186,868	170,253	204,098	176,800	283,092	291,100	131,728	131,728	218,000	0	0
522270	PUBLIC ACCESSES MAINT CONTRACT	0	95,125	1,000	0	100,000	125,000	150,000	150,000	130,000	0	0
522280	VEH HEAVY EQUIP OFF RD MAINT C	1,135,547	811,746	453,767	217,500	373,500	472,000	759,402	759,402	759,402	0	0
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	177	1,300	1,300	172,970	190,267	190,267	160,000	0	0
522310	BUS SHELTER CLEANING	212,211	268,024	308,045	374,088	403,500	530,509	380,498	380,498	470,000	0	0
523000	EQUIP MAINT-INTERFUND SVCS	992	0	305	0	0	0	0	0	0	0	0
523020	PRINT SHOP ALLOC-INTERFUND SVC	6,761	12,607	2,362	25,776	20,000	10,000	6,000	6,000	6,000	0	0
523040	MAIL ROOM CHARGES	364	2,715	1,037	800	600	500	500	500	500	0	0
524060	PARKING LOTS-LEASES	0	0	25,000	0	0	0	0	25,000	129,300	0	0
524070	TIRES-LEASES	471,949	525,872	487,815	501,928	598,682	540,507	512,800	512,800	565,000	0	0
524120	LAND - LEASES	1,725	1,792	1,846	54,567	54,567	1,800	1,900	1,900	210,700	0	0
524130	COPIER CONTRACT SERVICES	22,911	23,240	24,723	27,100	25,863	19,325	19,050	19,050	39,000	0	0
	TOTAL CONTRACTUAL SERVICES	5,237,968	6,143,893	10,464,392	4,996,238	6,191,411	10,878,637	12,378,435	12,905,096	14,540,223	0	0

MATERIALS AND SUPPLIES

530010	GASOLINE - UNLEADED	574,294	516,342	471,693	478,524	372,814	450,300	100,000	100,000	15,000	0	0
530040	LUBRICANTS ANTIFREEZE	484,335	146,315	196,056	279,429	413,531	368,000	350,000	350,000	395,577	0	0
530050	DIESEL	0	0	1,462	19,125	14,135	16,200	15,000	15,000	15,000	0	0
530070	PROPANE	0	0	0	1,200	1,200	0	0	0	0	0	0
530080	LIQUIFIED NATURAL GAS	5,258,743	4,336,318	5,019,591	6,121,645	5,798,287	5,112,486	5,551,239	5,551,239	5,505,780	0	0
530100	EXCISE TAX REFUND	(2,397,404)	(780,204)	0	0	0	0	0	0	0	0	0
531000	OFFICE SUPPLIES	34,139	31,250	37,400	59,264	57,334	58,870	42,370	44,370	51,300	0	0
531010	EQUIPMENT PURCHASE UNDER 500	2,633	3,288	4,208	18,088	8,100	8,100	7,500	9,000	19,000	0	0
531020	PROMOTIONAL SUPPLIES	0	0	0	15,000	15,000	0	0	0	0	0	0
531030	PUBLICATIONS & SUBS(SUPPLIES)	3,463	6,399	899	3,000	3,000	3,000	2,750	2,750	2,750	0	0
531040	SUPPLIES COMPUTER EQUIPMENT	12,620	5,740	8,786	11,271	11,700	26,500	24,000	24,000	29,000	0	0
531050	DESKTOP SOFTWARE SUPPLIES	0	0	0	0	0	118,769	232,869	232,869	417,000	0	0
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	395	0	0	3,980	3,500	1,000	1,000	1,000	0	0	0
531080	TRAINING MATERIALS	57,614	7,460	246	15,000	10,000	10,500	10,000	10,000	10,000	0	0
531110	CLEANING SUPPLIES	102,059	90,646	74,651	134,000	141,978	149,880	130,000	130,000	200,000	0	0
531120	CLINICAL MEDICAL SUPPLIES	593	0	71	10,000	8,000	8,000	4,000	4,000	4,000	0	0
531150	FOOD AND BEVERAGES SUPPLIES	4,623	6,347	8,723	900	1,268	3,125	3,000	3,000	6,000	0	0
531170	EQUIP MAINT SUP-LOW COST ITEM	31,403	35,714	33,770	36,000	30,942	35,890	25,324	25,324	35,324	0	0
531180	VEHICLE MAINTENANCE SUPPLIES	3,375,908	3,590,495	3,248,933	2,651,952	3,458,076	3,936,661	3,800,000	2,843,805	3,800,000	0	0
531200	UNIFORMS AND APPAREL SUPPLIES	142,535	83,124	78,724	192,335	121,400	96,535	86,660	86,660	95,150	0	0
531210	INVENTORY PURCH-MAT & SUPPLIES	0	1,120	0	0	0	0	0	0	0	0	0
531220	MAINTENANCE SUPPLIES PARTS NOC	74,576	107,720	74,252	101,392	73,374	94,980	93,500	93,500	95,500	0	0
531230	SAFETY GEAR	32,859	44,137	21,445	31,000	36,000	36,000	32,000	32,000	33,000	0	0
531260	CHEMICAL SUPPLIES	139,456	130,382	117,345	129,000	126,914	120,668	120,000	120,000	120,000	0	0
532000	BUILDINGS FACILITIES MAINT REP	122,912	110,516	98,428	112,400	118,450	130,000	209,258	209,258	169,258	0	0
532010	FUELING FACILITY - MAINT & REP	98,548	78,208	163,195	160,000	133,900	159,600	159,600	159,600	120,000	0	0
532020	LAND LANDSCAPING - MAINT & REP	1,523	0	4,898	5,000	0	0	0	0	0	0	0
532040	VEHICLES - MAINT & REPAIRS	0	31,891	7,833	0	0	0	0	72,000	0	0	0
532060	OFFICE EQUIPMENT-MAINT & REP	178	338	0	500	500	500	500	500	2,000	0	0
532080	PUBLIC SAFETY EQUIP-MAINT REP	16,393	27,120	18,534	33,000	29,812	32,060	32,060	32,060	20,000	0	0
532150	ELECTRICAL SUPPLIES - REPAIR	0	0	14,594	0	0	0	0	0	0	0	0
533000	EQUIPMENT MAT 500 - 4 999 99	2,100	0	0	0	0	2,000	0	0	5,000	0	0
533010	FURNITURE 500 - 4 999 99	70,923	5,900	0	0	0	0	0	0	0	0	0
533020	DATA PROCESS EQP 500-4 999 99	19,119	89,220	7,077	0	0	0	0	17,457	15,000	0	0
533030	OTHER EQUIPMENT 500-4 999 99	25,941	6,698	3,885	0	0	0	0	0	5,000	0	0
533040	FURNITURE & EQUIP LESS 500	38,276	300	2,684	0	0	5,000	5,000	5,000	5,000	0	0
	TOTAL MATERIALS AND SUPPLIES	8,330,757	8,712,784	9,719,381	10,623,005	10,989,215	10,984,624	11,037,630	10,174,392	11,190,639	0	0

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CAPITAL OUTLAY												
580000	LAND	(100,000)	(1,556,872)	(294,031)	500,000	276,950	500,000	0	0	0	0	0
580020	BUILDINGS	0	0	5	0	0	0	0	0	0	0	0
580040	PUBLIC USE FACILITIES EQUIP	217,541	(133,465)	163,836	0	0	0	0	(37,842)	0	0	0
580060	VEHICULAR EQUIPMENT	858,049	269,080	0	1,063,000	451,000	470,000	1,875,000	1,875,000	1,875,000	0	0
580070	PUBLIC SAFETY EQUIPMENT	429,344	14,334	59,011	0	0	0	0	83,688	0	0	0
580080	MAJOR OFFICE EQUIP & APPLIANCE	42,718	2,177	0	0	0	25,000	50,000	75,000	50,000	0	0
580090	FURNITURE AND FIXTURES	70,924	0	0	5,000	0	0	0	0	0	0	0
580100	DATA PROCESSING EQUIPMENT	537,414	529,194	501,939	0	79,500	67,794	500,000	633,047	1,080,000	0	0
580110	CULTURAL WORKS	31,857	8,794	0	0	0	0	0	0	0	0	0
580160	CONTRACTUAL ARCHITEC & DESIGN	(30,287)	57,786	86,699	0	0	0	0	620,000	0	0	0
580210	CITY ENGINEERING CHARGES (CWIP)	3,280	1,490	0	0	0	0	0	0	0	0	0
580220	CITY ADMIN CHARGES (CWIP)	4,770	7,504	21,083	0	0	0	0	0	0	0	0
580240	TESTING (CWIP)	(314)	1,244	4,611	0	0	0	0	0	0	0	0
580260	INSPECTIONS (CWIP)	25,284	0	9,585	0	0	0	0	0	0	0	0
580270	CONSTRUCTION (CWIP)	5,333,875	351,619	867,850	60,000	60,000	60,000	60,000	1,507,217	140,000	0	0
580290	HEAVY OFF ROAD EQUIPMENT	0	94,723	0	0	0	0	0	0	0	0	0
580340	PUBLIC ACCESS	4,400	3,970	0	0	0	0	0	0	0	0	0
580350	COMMUNICATIONS EQUIPMENT	0	88,834	0	0	0	0	0	0	0	0	0
580510	PROJECT ENGINEERING	27,934	0	6,120	0	0	0	0	0	0	0	0
580530	CONSTRUCTION MANAGEMENT	51,943	38,857	2,309	0	0	0	0	0	0	0	0
580540	CARS_PICKUPS_VANS	0	687,150	0	0	0	0	0	26,406	0	0	0
580550	BUSES_LARGE TRUCKS	(1,926,060)	3,865,058	2,970	0	0	0	0	1,197,908	0	0	0
589999	Asset Management Offset	(5,582,670)	(4,321,143)	(1,131,287)	0	0	0	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	10,335	300,700	1,628,000	867,450	1,122,794	2,485,000	5,980,424	3,145,000	0	0
TOTAL APPROPRIATIONS		66,308,145	67,532,682	70,180,236	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0

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APPROPRIATIONS BY SOURCE	FY 11	FY 12	FY 13	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY 15	FY 15
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADOPTED	ADOPTED	ADOPTED	ADJUSTED thru 02/28/2014	REQUESTED	PROPOSED	ADOPTED
Personal Services	35,272,324	36,442,540	33,630,356	33,593,321	34,326,068	30,829,098	30,696,563	30,688,121	32,008,128	0	0
Contractual Services	5,237,968	6,143,893	10,464,392	4,996,238	6,191,411	10,878,637	12,378,435	12,905,096	14,540,223	0	0
Materials and Supplies	8,330,757	8,712,784	9,719,381	10,623,005	10,989,215	10,984,624	11,037,630	10,174,392	11,190,639	0	0
Operating Expenditures	15,979,407	14,342,237	15,148,497	4,941,592	5,089,619	5,015,555	5,119,515	7,860,406	5,598,996	0	0
Non-Operating Expenditures	1,216,856	1,880,851	916,912	1,382,166	2,289,285	2,555,630	2,265,666	1,965,666	2,251,416	0	0
Intergovernmental Expenditures	0	0	0	535,912	1,411,861	1,631,200	2,021,959	1,763,298	2,021,959	0	0
Other Uses	270,833	0	0	713,099	0	0	0	0	0	0	0
Capital Outlay	0	10,335	300,700	1,628,000	867,450	1,122,794	2,485,000	5,980,424	3,145,000	0	0
TOTAL APPROPRIATIONS	66,308,145	67,532,640	70,180,236	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0	0

APPROPRIATIONS BY ACCOUNT

PERSONAL SERVICES

501000 NON-UNIFORM WAGES AND SALARIES	19,780,854	19,725,491	18,098,423	20,897,245	21,220,490	17,753,793	18,378,471	18,331,169	19,414,465	0	0
501001 COMP ABS NPO AND OPEB	1,450,248	1,558,126	1,457,973	0	0	0	0	0	0	0	0
501002 OVERTIME - CIVILIAN	4,042,937	4,497,704	4,087,676	2,890,932	2,508,688	2,672,017	0	0	2,714,858	0	0
501004 SICK VAC LEAVE PAYOFF-CIVILIAN	40,107	74,167	176,819	0	0	0	0	0	0	0	0
501010 SHIFT DIFFERENTIAL - CIVILIAN	138,972	147,517	127,144	61,670	66,144	133,302	0	0	134,300	0	0
501011 PART-TIME TEMPORARY - CIVILIAN	527,128	773,321	643,132	483,320	978,631	1,165,066	620,909	646,880	651,570	0	0
501013 OVERTIME - UNIFORM	0	0	0	0	0	0	2,430,000	2,430,000	0	0	0
501014 SICK VAC LEAVE PAYOFF-UNIFORM	0	0	35,552	0	0	0	0	0	0	0	0
501016 SHIFT DIFFERENTIAL - UNIFORM	0	0	0	0	0	0	128,299	128,298	0	0	0
501030 TEMPORARY SERVICES CONTRACTS	31,497	0	0	0	0	0	0	0	0	0	0
501100 WORKERS COMPENSATION- CIVILIAN	2,117,128	2,061,183	2,214,220	2,117,500	2,066,039	2,224,492	2,095,361	2,095,468	1,989,741	0	0
501101 UNEMPLOYMENT COMPEN - CIVILIAN	48,039	37,567	21,654	48,647	38,150	21,757	43,179	43,215	20,252	0	0
501104 LIFE INSURANCE	0	0	727	0	0	0	0	73	0	0	0
501108 POS CITY - EMPLOYER CONTRIB	2,008,299	2,176,752	1,982,134	2,004,410	2,176,257	1,978,546	2,006,678	2,012,172	2,206,576	0	0
501114 LIFE INSURANCE - CIVILIAN	54,204	55,232	45,759	54,416	55,387	46,685	51,564	51,566	56,314	0	0
501117 ALLOW(EXC MIL& UNIF)-CIVILIA	31,860	25,471	18,941	32,465	32,465	34,422	31,686	31,686	33,505	0	0
501120 OTHER EMPLOYEE BENEFITS	0	0	5,994	0	0	0	0	0	0	0	0
501124 CITY PENSION PLAN CONTRIBUTION	2,837,972	3,029,381	2,834,364	2,785,292	2,832,677	2,783,415	2,903,770	2,908,545	2,845,423	0	0
501129 FICA CITY MATCH - CIVILIAN	1,441,569	1,479,403	1,239,288	1,509,560	1,536,409	1,347,436	1,336,973	1,338,920	1,255,566	0	0
501130 FICA MED- CITY MATCH-CIVILIAN	337,406	346,256	287,946	353,306	359,761	315,558	313,046	313,501	293,656	0	0
501140 RETIREES HEALTH PLAN	384,105	454,970	352,609	354,558	454,970	352,609	356,628	356,628	391,903	0	0
TOTAL PERSONAL SERVICES	35,272,324	36,442,540	33,630,356	33,593,321	34,326,068	30,829,098	30,696,563	30,688,121	32,008,128	0	0

CONTRACTUAL SERVICES

520010 TEMPORARY SERVICES CONTRACTS	0	137,970	69,530	0	95,520	95,000	0	43,000	35,000	0	0
521010 ACCOUNTING/AUDIT SERVICES	71,242	63,895	61,029	62,861	62,861	63,000	63,000	63,000	63,000	0	0
521080 DATA PROCESSING SERVICES	0	428,047	0	0	0	0	0	0	0	0	0
521100 EXTERNAL LEGAL COUNSEL SERVICE	36,960	39,400	40,117	40,600	40,600	40,600	40,600	40,600	40,600	0	0
521120 HEALTH CARE PROVIDERS SERVICES	30,076	33,012	32,384	32,000	45,000	40,000	40,000	40,000	55,000	0	0
521130 INTERPRETER SERVICES	810	0	1,525	800	500	500	3,000	3,000	3,000	0	0
521160 MANAGEMENT CONSULTING SERVICES	284,900	214,413	85,166	0	0	0	0	0	0	0	0
521170 PROMOTIONAL SERVICES	106,444	174,281	174,095	202,025	631,100	319,900	350,000	350,000	300,000	0	0
521220 GAS FRANCHISE REVIEW SERVICES	0	0	(155)	0	0	0	0	0	0	0	0
522020 DATA PROCESS SERVICES CONTRACT	9,935	11,715	482,550	16,845	18,525	14,970	18,480	277,141	543,382	0	0
522040 ENVIRONMENTAL CONTRACTS	34,090	50,746	35,895	90,166	93,522	76,324	60,000	60,000	50,000	0	0
522060 MAINT SVCS CONTRACT-JANITORIAL	610,331	657,659	650,604	599,150	700,484	653,670	765,039	765,039	882,702	0	0
522070 MANAGEMENT SERVICES CONTRACTS	549,068	527,125	5,546,018	605,637	735,002	5,935,002	7,594,575	7,594,575	7,993,627	0	0
522090 PRINTING SERVICES CONTRACTS	74,356	101,187	109,969	236,177	195,109	123,000	123,000	123,000	187,500	0	0
522100 PURCHASED TRANSP CONTRACTS	181,191	674,147	173,523	211,312	250,000	62,500	0	0	0	0	0
522120 SECURITY CONTRACTS	896,189	823,130	929,255	1,060,528	1,084,452	929,500	850,000	850,000	1,080,000	0	0

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522140	TRAINING INSTRUCTION CONTRACTS	16,218	0	0	36,379	20,000	10,000	10,000	10,000	10,000	0	0
522150	OUTSIDE CONTRACTS - NOC	213,959	200,499	481,108	274,732	257,901	242,780	180,266	380,266	487,280	0	0
522160	FOREIGN TRADE ZONE INSPECTIONS	0	1,728	0	0	0	0	0	0	0	0	0
522200	PEST CONTROL CONTRACTS	6,795	6,180	7,922	18,508	13,278	15,150	18,000	18,000	12,000	0	0
522210	GROUNDKEEPING HORTI CONTRACTS	38,329	48,437	34,846	43,896	42,230	48,800	66,100	66,100	65,000	0	0
522220	LINEN AND INDUSTRIAL CONTRACTS	37,748	38,950	38,836	84,763	44,223	44,230	44,230	44,230	44,230	0	0
522260	BLDG FACILITIES MAINT CONTRAC	186,868	170,253	204,098	176,800	283,092	291,100	131,728	131,728	218,000	0	0
522270	PUBLIC ACCESSES MAINT CONTRACT	0	95,125	1,000	0	100,000	125,000	150,000	150,000	130,000	0	0
522280	VEH HEAVY EQUIP OFF RD MAINT C	1,135,547	811,746	453,767	217,500	373,500	472,000	759,402	759,402	759,402	0	0
522290	OFFICE EQUIP MAINT CONTRACTS	0	0	177	1,300	1,300	172,970	190,267	190,267	160,000	0	0
522310	BUS SHELTER CLEANING	212,211	268,024	308,045	374,088	403,500	530,509	380,498	380,498	470,000	0	0
523000	EQUIP MAINT-INTERFUND SVCS	992	0	305	0	0	0	0	0	0	0	0
523020	PRINT SHOP ALLOC-INTERFUND SVC	6,761	12,607	2,362	25,776	20,000	10,000	6,000	6,000	6,000	0	0
523040	MAIL ROOM CHARGES	364	2,715	1,037	800	600	500	500	500	500	0	0
524060	PARKING LOTS-LEASES	0	0	25,000	0	0	0	0	25,000	129,300	0	0
524070	TIRES-LEASES	471,949	525,872	487,815	501,928	598,682	540,507	512,800	512,800	565,000	0	0
524120	LAND - LEASES	1,725	1,792	1,846	54,567	54,567	1,800	1,900	1,900	210,700	0	0
524130	COPIER CONTRACT SERVICES	22,911	23,240	24,723	27,100	25,863	19,325	19,050	19,050	39,000	0	0
TOTAL CONTRACTUAL SERVICES		5,237,968	6,143,893	10,464,392	4,996,238	6,191,411	10,878,637	12,378,435	12,905,096	14,540,223	0	0

MATERIALS AND SUPPLIES

530010	GASOLINE - UNLEADED	574,294	516,342	471,693	478,524	372,814	450,300	100,000	100,000	15,000	0	0
530040	LUBRICANTS ANTIFREEZE	484,335	146,315	196,056	279,429	413,531	368,000	350,000	350,000	395,577	0	0
530050	DIESEL	0	0	1,462	19,125	14,135	16,200	15,000	15,000	15,000	0	0
530070	PROPANE	0	0	0	1,200	1,200	0	0	0	0	0	0
530080	LIQUIFIED NATURAL GAS	5,258,743	4,336,318	5,019,591	6,121,645	5,798,287	5,112,486	5,551,239	5,551,239	5,505,780	0	0
530100	EXCISE TAX REFUND	(2,397,404)	(780,204)	0	0	0	0	0	0	0	0	0
531000	OFFICE SUPPLIES	34,139	31,250	37,400	59,264	57,334	58,870	42,370	44,370	51,300	0	0
531010	EQUIPMENT PURCHASE UNDER 500	2,633	3,288	4,208	18,088	8,100	8,100	7,500	9,000	19,000	0	0
531020	PROMOTIONAL SUPPLIES	0	0	0	15,000	15,000	0	0	0	0	0	0
531030	PUBLICATIONS & SUBS(SUPPLIES)	3,463	6,399	899	3,000	3,000	3,000	2,750	2,750	2,750	0	0
531040	SUPPLIES COMPUTER EQUIPMENT	12,620	5,740	8,786	11,271	11,700	26,500	24,000	24,000	29,000	0	0
531050	DESKTOP SOFTWARE SUPPLIES	0	0	0	0	0	118,769	232,869	232,869	417,000	0	0
531070	PHOTOGRAPHY FILM VIDEO SUPPLY	395	0	0	3,980	3,500	1,000	1,000	1,000	0	0	0
531080	TRAINING MATERIALS	57,614	7,460	246	15,000	10,000	10,500	10,000	10,000	10,000	0	0
531110	CLEANING SUPPLIES	102,059	90,646	74,651	134,000	141,978	149,880	130,000	130,000	200,000	0	0
531120	CLINICAL MEDICAL SUPPLIES	593	0	71	10,000	8,000	8,000	4,000	4,000	4,000	0	0
531150	FOOD AND BEVERAGES SUPPLIES	4,623	6,347	8,723	900	1,268	3,125	3,000	3,000	6,000	0	0
531170	EQUIP MAINT SUP-LOW COST ITEM	31,403	35,714	33,770	36,000	30,942	35,890	25,324	25,324	35,324	0	0
531180	VEHICLE MAINTENANCE SUPPLIES	3,375,908	3,590,495	3,248,933	2,651,952	3,458,076	3,936,661	3,800,000	2,843,805	3,800,000	0	0
531200	UNIFORMS AND APPAREL SUPPLIES	142,535	83,124	78,724	192,335	121,400	96,535	86,660	86,660	95,150	0	0
531210	INVENTORY PURCH-MAT & SUPPLIES	0	1,120	0	0	0	0	0	0	0	0	0
531220	MAINTENANCE SUPPLIES PARTS NOC	74,576	107,720	74,252	101,392	73,374	94,980	93,500	93,500	95,500	0	0
531230	SAFETY GEAR	32,859	44,137	21,445	31,000	36,000	36,000	32,000	32,000	33,000	0	0
531260	CHEMICAL SUPPLIES	139,456	130,382	117,345	129,000	126,914	120,668	120,000	120,000	120,000	0	0
532000	BUILDINGS FACILITIES MAINT REP	122,912	110,516	98,428	112,400	118,450	130,000	209,258	209,258	169,258	0	0
532010	FUELING FACILITY - MAINT & REP	98,548	78,208	163,195	160,000	133,900	159,600	159,600	159,600	120,000	0	0
532020	LAND LANDSCAPING - MAINT & REP	1,523	0	4,898	5,000	0	0	0	0	0	0	0
532040	VEHICLES - MAINT & REPAIRS	0	31,891	7,833	0	0	0	0	72,000	0	0	0
532060	OFFICE EQUIPMENT-MAINT & REP	178	338	0	500	500	500	500	500	2,000	0	0
532080	PUBLIC SAFETY EQUIP-MAINT REP	16,393	27,120	18,534	33,000	29,812	32,060	32,060	32,060	20,000	0	0
532150	ELECTRICAL SUPPLIES - REPAIR	0	0	14,594	0	0	0	0	0	0	0	0
533000	EQUIPMENT MAT 500 - 4 999 99	2,100	0	0	0	0	2,000	0	0	5,000	0	0
533010	FURNITURE 500 - 4 999 99	70,923	5,900	0	0	0	0	0	0	0	0	0
533020	DATA PROCESS EQP 500-4 999 99	19,119	89,220	7,077	0	0	0	0	17,457	15,000	0	0
533030	OTHER EQUIPMENT 500-4 999 99	25,941	6,698	3,885	0	0	0	0	0	5,000	0	0
533040	FURNITURE & EQUIP LESS 500	38,276	300	2,684	0	0	5,000	5,000	5,000	5,000	0	0
TOTAL MATERIALS AND SUPPLIES		8,330,757	8,712,784	9,719,381	10,623,005	10,989,215	10,984,624	11,037,630	10,174,392	11,190,639	0	0

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CAPITAL OUTLAY											
580000	LAND	(100,000)	(1,556,872)	(294,031)	500,000	276,950	500,000	0	0	0	0
580020	BUILDINGS	0	0	5	0	0	0	0	0	0	0
580040	PUBLIC USE FACILITIES EQUIP	217,541	(133,465)	163,836	0	0	0	0	(37,842)	0	0
580060	VEHICULAR EQUIPMENT	858,049	269,080	0	1,063,000	451,000	470,000	1,875,000	1,875,000	1,875,000	0
580070	PUBLIC SAFETY EQUIPMENT	429,344	14,334	59,011	0	0	0	0	83,688	0	0
580080	MAJOR OFFICE EQUIP & APPLIANCE	42,718	2,177	0	0	0	25,000	50,000	75,000	50,000	0
580090	FURNITURE AND FIXTURES	70,924	0	0	5,000	0	0	0	0	0	0
580100	DATA PROCESSING EQUIPMENT	537,414	529,194	501,939	0	79,500	67,794	500,000	633,047	1,080,000	0
580110	CULTURAL WORKS	31,857	8,794	0	0	0	0	0	0	0	0
580160	CONTRACTUAL ARCHITEC & DESIGN	(30,287)	57,786	86,699	0	0	0	0	620,000	0	0
580210	CITY ENGINEERING CHARGES (CWIP)	3,280	1,490	0	0	0	0	0	0	0	0
580220	CITY ADMIN CHARGES (CWIP)	4,770	7,504	21,083	0	0	0	0	0	0	0
580240	TESTING (CWIP)	(314)	1,244	4,611	0	0	0	0	0	0	0
580260	INSPECTIONS (CWIP)	25,284	0	9,585	0	0	0	0	0	0	0
580270	CONSTRUCTION (CWIP)	5,333,875	351,619	867,850	60,000	60,000	60,000	60,000	1,507,217	140,000	0
580290	HEAVY OFF ROAD EQUIPMENT	0	94,723	0	0	0	0	0	0	0	0
580340	PUBLIC ACCESS	4,400	3,970	0	0	0	0	0	0	0	0
580350	COMMUNICATIONS EQUIPMENT	0	88,834	0	0	0	0	0	0	0	0
580510	PROJECT ENGINEERING	27,934	0	6,120	0	0	0	0	0	0	0
580530	CONSTRUCTION MANAGEMENT	51,943	38,857	2,309	0	0	0	0	0	0	0
580540	CARS_PICKUPS_VANS	0	687,150	0	0	0	0	0	26,406	0	0
580550	BUSES_LARGE TRUCKS	(1,926,060)	3,865,058	2,970	0	0	0	0	1,197,908	0	0
589999	Asset Management Offset	(5,582,670)	(4,321,143)	(1,131,287)	0	0	0	0	0	0	0
TOTAL CAPITAL OUTLAY		0	10,335	300,700	1,628,000	867,450	1,122,794	2,485,000	5,980,424	3,145,000	0
TOTAL APPROPRIATIONS		66,308,145	67,532,640	70,180,236	58,413,333	61,164,909	63,017,538	66,004,768	71,337,404	70,756,361	0

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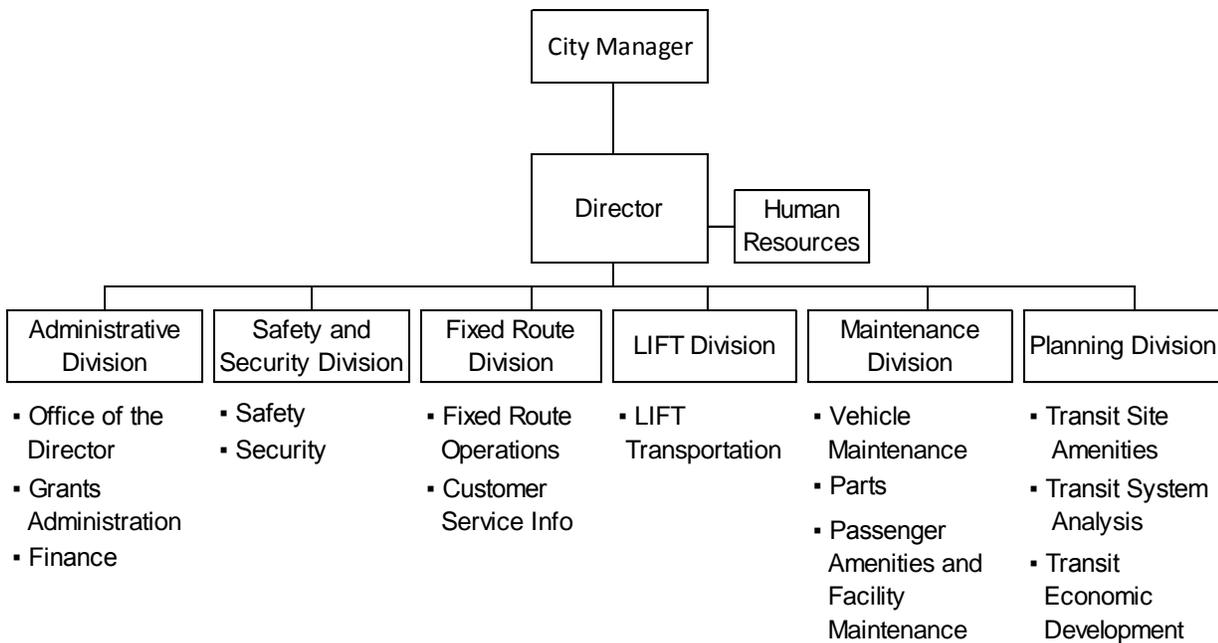
Position Description	FY 2014 Adopted	FY 2015 Requested
(Act) Fleet Maint Supervisor	1.00	1.00
(Con) Director Mass Transit	1.00	1.00
(Con) Grants Planner	1.00	1.00
(Con) LIFT Srvs Comp Officer	1.00	1.00
(Con) Maintenance Manager	1.00	1.00
(Con) Public Affairs Coord.	1.00	1.00
(Con) Support Services II	1.00	1.00
(Con) Transit Term Oper Off	1.00	1.00
(Con) Website Coordinator	1.00	1.00
(Con)Asst Dir Trans Adm & Fin	1.00	1.00
(Con)Public Affairs Specialist	1.00	1.00
(Con)Trans Ori Dev & Proj Mgr	1.00	1.00
(UF) Fleet Service Assistant	1.00	1.00
(UF) Senior Secretary	1.00	1.00
Accountant	3.00	3.00
Accounting/Payroll Clerk	5.00	5.00
Accounting/Payroll Specialist	3.00	3.00
Administrative Assistant	1.00	1.00
Assistant Security Manager	-	1.00
Associate Accountant	1.00	1.00
Business & Financial Manager	1.00	1.00
Cashier	7.00	7.00
Coach Operator	360.00	360.00
Coach Operator Trainee	21.00	21.00
Coin Sorter Operator	2.00	2.00
Communication Dispatcher	4.00	4.00
Cont - Asst Dir for Transit	1.00	1.00
Cont - Asst. Dir of Maintenanc	1.00	1.00
Customer Relations Clerk	10.00	10.00
Departmental Human Resources M	1.00	1.00
Document Center Specialist	1.00	1.00
Electronics Lead Technican	1.00	1.00
Electronics Technician	6.00	6.00
Facilities Maint Lead Worker	1.00	1.00
Facilities Maintenance Lead Wo	1.00	1.00
Facilities Maintenance Supervi	1.00	1.00

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Facilities Maintenance Worker	5.00	4.00
Fixed Route Assistant Superint	2.00	2.00
Fleet Body Repair Lead Technic	1.00	1.00
Fleet Body Repair Technician	7.00	7.00
Fleet Body Shop Supervisor	2.00	2.00
Fleet Maintenance Chief	1.00	1.00
Fleet Maintenance Lead Tech	2.00	2.00
Fleet Maintenance Lead Technic	14.00	14.00
Fleet Maintenance Supervisor	10.00	9.00
Fleet Maintenance Technician	34.00	34.00
Fleet Maintenance Trainer Supe	1.00	1.00
Fleet Service Assistant	17.00	18.00
Fleet Service Worker	6.00	6.00
General Service Worker	3.00	3.00
Human Resources Analyst	1.00	1.00
Human Resources Specialist	1.00	1.00
Lead Maintenance Mechanic	2.00	2.00
Maintenance Mechanic	5.00	5.00
Maintenance Service Ticket Wri	2.00	2.00
Materials Specialist	4.00	4.00
Planner	1.00	1.00
Secretary	1.00	1.00
Senior Accountant	1.00	1.00
Senior Graphics Technician	1.00	1.00
Senior Office Assistant	3.00	3.00
Senior Secretary	2.00	2.00
Senior Service Planner	2.00	2.00
Stores Clerk	7.00	7.00
Trades Helper	6.00	6.00
Traffic Engineer	1.00	1.00
Transit Data Specialist	1.00	1.00
Transit Fleet Service Supervis	1.00	1.00
Transit Planning & Program Coo	1.00	1.00
Transit Schedule Writer	3.00	3.00
Transit Stock Controller	1.00	1.00
Transit Supervisor	32.00	32.00
Grand Total	630.00	630.00

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SUN METRO



DEPARTMENT MISSION

The Mission of Sun Metro is to provide a first-class public transportation service to all El Pasoans and visitors so they can experience safe, reliable, professional, courteous customer service and economic opportunity.

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BUDGET HIGHLIGHTS

Fiscal Year 2013 was yet another exciting year for the City of El Paso's Mass Transit Department (Sun Metro). Construction started on the new Operations and Maintenance Facility on the East side; additionally construction started on the Mesa Rapid Transit System (RTS) Corridor and a design contract was awarded for the Dyer RTS Corridor. Sun Metro continued its successes in 2013 to include continued increases in ridership, expansion of services such as night service, added transit amenities to include over 70 bus shelters, route expansions and further progress towards transit oriented developments (TOD). Other achievements included the creation of several new employee committees to help administrative staff better understand the needs of the workforce.

In FY 2014, Sun Metro will move forward on an aggressive schedule to complete and implement the Mesa RTS Corridor and begin construction of the Alameda Avenue RTS corridor, with the Dyer and Montana corridors following shortly after. Sun Metro will add 71 new fixed route shelters throughout the City and the continued promotion of Fort Bliss routes to help support troop expansions. Four new Park and Ride routes will also be generated for the West Side, Zaragoza, and Mission Valley areas, and expansion of the parking lot at the Mission Valley Transfer Center. Further, Sun Metro will work with EPCC and UTEP in establishing different student fare programs and enhanced service in the form of increased express routes and new cross-town routes. Finally, along with City staff, Sun Metro continues the process required for a proposed Streetcar project.

With all the successes and goals, Sun Metro must take a serious look at how to maintain the extended services and the demands placed on the existing facilities and vehicles due in part to continued ridership increases and the RTS. Uncertainties about federal funding that come from the two-year reauthorization transportation bill and the fuel tax credit require Sun Metro to assess what it needs to do to sustain its growth and success beyond fiscal year 2014. This includes the Federal Transit Administration's replacement of competitive grants with the utilization of formula funding, which is not necessarily favorable for Sun Metro and requires closer work with federal officials on a new transportation reauthorization bill starting in FY 2016.

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ISSUE STATEMENTS

Issue 1

The complex characteristics of the highly anticipated RTS system and the expectations of an expanding, first-class service, combined with the uncertainty of operational funding, if not addressed, will result in:

- RTS system failure;
- Public perception of RTS and overall Sun Metro service will be negatively impacted;
- Overall customer satisfaction/service will drop;
- Degradation of the fixed-route service;
- Increase in failure rates of equipment;
- Performance measures (e.g., on-time performance, road calls, Preventive Maintenance Checks (PMs), service interruptions) will be negatively impacted;
- Increased local and federal political scrutiny; and
- Reduction in ridership, lowering our fare box recovery ratio.

Issue 2

The current growth of fixed route and the accelerated multi-modal initiatives, if not planned and deployed properly, will exceed the operational resources of Sun Metro.

Issue 3

The uncertainty of long-term federal funding and local sales tax growth coupled with the demand for growth, if not addressed, will result in the decline of current service and jeopardize the sustainability of the city's smart growth initiative and endanger the economic stability of Sun Metro.

Issue 4

Failure of employees to understand and buy into Sun Metro's vision and esprit de corps will, if not addressed, harm customer service and hinder performance.

STRATEGIC RESULTS

Strategic Result 1

By July 2014 and April 2015 the Mesa and Alameda RTS corridors will be operational, respectively.

As measured by:

- December 2013, the Ops/Maintenance facility will be completed (addresses Issue Statements 1, 2).
- At same time, ten articulated buses will be delivered by March 2014 and 14 articulated buses by February, 2015. (addresses Issue Statements 1, 2).
- September, 2014, a financial plan will be in place which ensures full funding for Mesa RTS and future projects (addresses Issue Statements 1, 2, 3).
- April, 2014, Mesa RTS staff will be employed and fully trained, and by January, 2015 Alameda RTS will be fully staffed. (addresses Issue Statements 1, 2, 4).¹

Strategic Result 2

By Fall 2016, the Dyer RTS corridor will be operational.

As measured by:

- Summer 2016, ten articulated buses will be delivered (addresses Issue Statements 1, 2).
- September, 2015, a financial plan will be in place which ensures full funding for Dyer RTS (addresses Issue Statements 1, 2, 3).
- One month prior to implementation, staff supporting Dyer RTS corridor will be employed and trained (addresses Issue Statements 1, 2, 4).¹

Strategic Result 3

By Fall, 2017, the Montana RTS corridor will be operational.

As measured by:

- January, 2016, FTA funding will be secured (addresses Issue Statements 1, 3).
- Three months prior to implementation, 14 articulated buses will be delivered (addresses Issue Statements 1, 2).
- September, 2016, a financial plan will be in place which ensures full funding for Montana RTS (addresses Issue Statements 1, 2, 3).
- One month prior to implementation, Montana RTS staff will be employed and trained (addresses Issue Statements 1, 2, 4).¹

Strategic Result 4

By the end of 2015, Sun Metro (considering fixed route growth and RTS expansion) will demonstrate its credibility through the highest level of performance.

As measured by:

- The end of 2017, the 5-year bus mid-life rebuild program will be completed at \$5 million/year for Fixed Route growth alone, without RTS expansion (addresses Issue Statements 1, 2, 4).

¹To include implementation of organizational administrative infrastructure for new RTS Division to manage all 4 RTS corridors in future.

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- The end of 2015, ridership will be at 20 million for the year; representing an 8% increase/year for Fixed Route growth alone without RTS expansion (addresses Issue Statements 1, 2).
- 97% on-time performance for Fixed Route and RTS (addresses Issue Statements 1, 2, 4).²
- 0.02% missed service for Fixed Route and RTS (addresses Issue Statements 1, 2, 4).
- 39,000 miles between road calls for Fixed Route and RTS (addresses Issue Statements 1, 2, 4).
- 99% on-time preventive maintenance for Fixed Route and RTS (addresses Issue Statements 1, 2, 4).

Strategic Result 5

By March, 2014, Sun Metro will secure Federal/Local funding.

As measured by:

- March, 2014, a 5 year transportation reauthorization bill providing \$16 million operating funds annually for the city of El Paso will be secured (addresses Issue Statements 1, 3).
- March, 2014, retroactive reinstatement of the alternative fuel tax credit – \$2.5 million/year—will be achieved (addresses Issue Statements 1, 3).
- September, 2015, a \$0.75 fee for every vehicle registered in the county will be assessed (addresses Issue Statements 1, 3).
- January, 2015, Sun Metro will implement a \$0.50 across-the-board fare increase, generating an additional \$1.5 million/year (addresses Issue Statements 1, 3).
- January, 2015, at least one alternative source of revenue will be identified and developed pursuant to economic impact study; e.g. developer impact fees, corridor or TOD fees, student user fees, etc. (addresses Issue Statements 1, 3).
- If streetcar initiative is implemented, then minimally, either preceding bullet points 1, 2, and 3 will be approved, or points 1, 2, and 4 will be approved (addresses Issue Statements 1, 2, 3).

Strategic Result 6

By the end of Fiscal Year 2014, Sun Metro will be a highly communicative organization whose employees are collectively committed to Sun Metro's mission and to a relentless focus on delivering exceptional customer service.

As measured by:

- Customer complaints 8 per 100K passengers (addresses Issue Statements 1, 2, 4).
- Collisions less than 2 per 100k miles (addresses Issue Statements 1, 2, 4).
- 97% on-time performance - current: 96.9% (addresses Issue Statements 1, 2, 4).
- Staffing levels not below 95% - current: 92% (addresses Issue Statements 1, 2, 4).

² Current on-time performance is 98.0%; for this Strategic Result, a very slight decrease in on-time performance is initially anticipated.

DEPARTMENT ORGANIZATION

1. Administrative Division
 - 1.1. Office of the Director
 - 1.2. Human Resources
 - 1.3. Grants Administration
 - 1.4. Finance

2. Safety and Security Division
 - 2.1. Safety
 - 2.2. Security

3. Fixed Route Division
 - 3.1. Fixed Route Operations
 - 3.2. Customer Service Information

4. LIFT Division
 - 4.1. LIFT Transportation

5. Maintenance Division
 - 5.1. Vehicle Maintenance
 - 5.2. Parts
 - 5.3. Passenger Amenities and Facility Maintenance

6. Planning Division
 - 6.1. Transit Site Amenities
 - 6.2. Transit System Analysis
 - 6.3. Transit Economic Development

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SIGNIFICANT CHANGES

All Funds

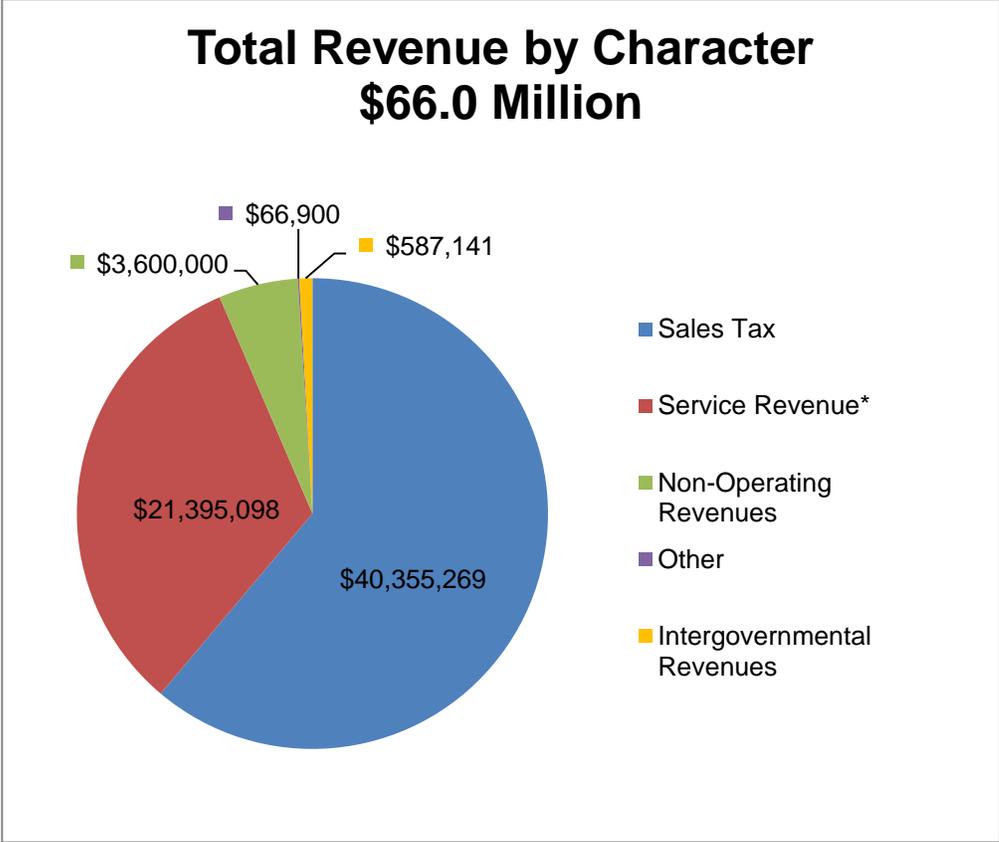
Revenue Changes	Dollars
Increased Sales Tax Revenue, due to increase in overall state tax collections	\$1,698,443
Increased start-up, one-time federal revenue, from the Metropolitan Planning Organization for the Mesa Rapid Transit System (RTS) expansion	\$1,000,000
Increased fare revenue, due to additional routes and service improvements	\$231,696
Expenditure Changes	Dollars
Personal Services	
Realized salary savings from outsourcing LIFT (specialized transportation) and Safety and Security services, includes a reduction of 130.66 full-time-equivalent positions	(\$1,500,000)
Realized savings from attrition (slightly less than in FY 2013)	(\$14,203)
Annualized FY 2013 pay grade slotting and market rate adjustments to salaries	\$568,450
Added 29 positions for RTS expansion in the Spring for operations, maintenance, and security needs	\$280,500
Added 7 positions mid-year for new operations facility	\$100,928
Added 5 coach operators for optimal staffing and to minimize overtime	\$138,710
Increased pension contribution rate from 12.85% to 13.45%	\$249,170
Increased health contributions, based on actuals vs. estimated	\$192,741
Contractual Services	
Expanded the management services contracts for LIFT and security and safety services from 9.5 to 12 months; includes \$60,000 for performance incentives	\$1,568,447
Increased heavy vehicle equipment maintenance contracts for older bus equipment, engine, and transmission replacement	\$287,402
Increased janitorial contracts for new operational/maintenance facility	\$111,369
Decreased transportation contracts (taxi services) due to outsourcing the LIFT	(\$62,500)
Decreased security contract costs	(\$79,500)
Realized savings by eliminating temporary services contracts due to outsourcing the LIFT	(\$95,000)
Decreased bus shelter cleaning services to align with historical expenditures	(\$150,011)
Decreased building facilities maintenance contracts to align with historical expenditures	(\$159,372)

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All Funds

Expenditure Changes (Continued)	Dollars
Materials and Supplies	
Increased liquefied natural gas fuel for 10 new buses to serve the Mesa Rapid Transit System and 25 new buses for the LIFT	\$262,514
Increased information technology support for financial and human resources software, VOIP handset phone system, and data center backup	\$114,100
Increased building facilities maintenance repair parts, such as refrigeration supplies, fuel pumps, and hardware	\$79,258
Decreased office supplies	(\$9,500)
Decreased uniforms and apparel supplies	(\$9,875)
Decreased low cost equipment maintenance items	(\$10,566)
Decreased lubricants antifreeze supplies	(\$18,000)
Decreased cleaning supplies	(\$19,880)
Decreased vehicle maintenance supplies	(\$136,661)
Realized savings from replacing 25 buses that use unleaded gas with 25 buses that use compressed natural gas for the LIFT	(\$350,300)
Operating Expenditures	
Increased electricity and water for the satellite maintenance facility	\$133,500
Decreased planning grant needs due to availability of previous years' funding	(\$43,000)
Realized savings in operating expenditures from outsourcing LIFT	(\$16,245)
Non-Operating Expenditures	
Decreased principal and interest payments, based on loan schedules for bonds	(\$289,964)
Intergovernmental Expenditures	
Increased city match for Sun Metro's portion of anticipated grants, includes a grant for 9 replacement buses for Fixed Route	\$390,759
Capital Outlay	
Increased vehicular equipment for mid-life rebuild of bus engines and transmissions (bus life expectancy is 12 years)	\$1,405,000
Increased data processing equipment, includes \$65,000 for desktop and laptop computer replacement	\$432,206
Removed budget for land purchase	(\$500,000)

REVENUE BY CHARACTER

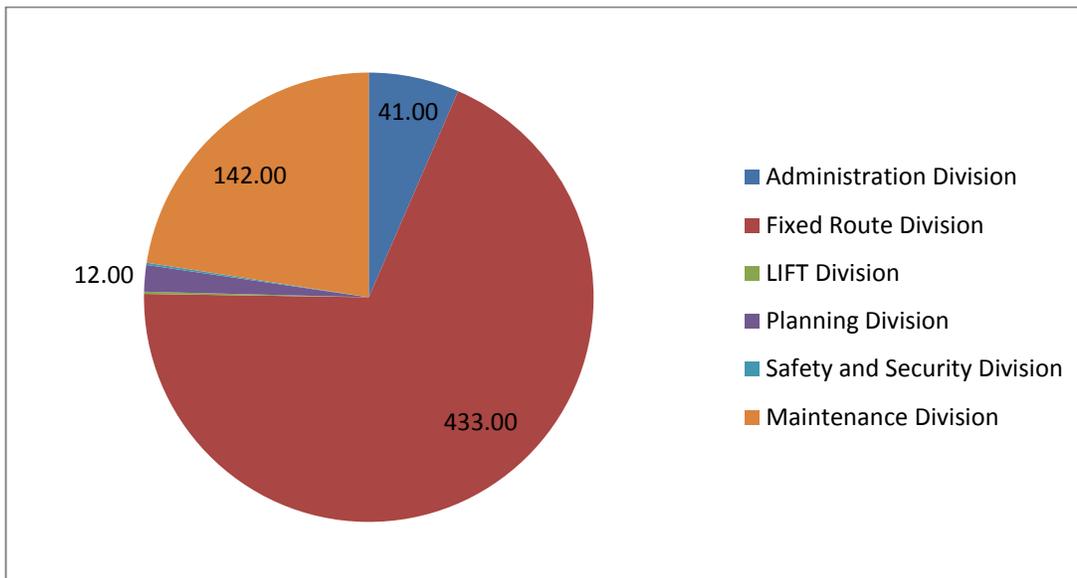
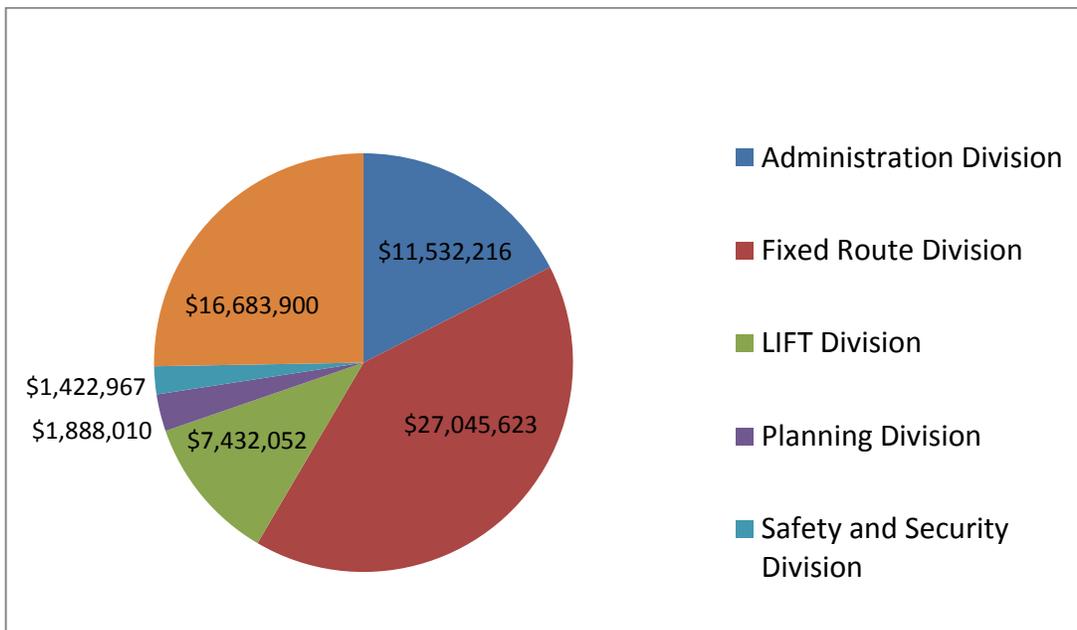


* Service Revenue Breakdown is as follows:

FTA Subsidy	\$11,000,000
Farebox Revenue	9,102,793
Ticket Sales	1,104,435
Non-Transportation Revenue	<u>187,870</u>
	\$21,395,098

EXPENSES AND FULL-TIME-EQUIVALENT POSITIONS

Division	Total	FTE
Administration Division	\$11,532,216	41.00
Fixed Route Division	\$27,045,623	433.00
LIFT Division	\$7,432,052	1.00
Planning Division	\$1,888,010	12.00
Safety and Security Division	\$1,422,967	1.00
Maintenance Division	\$16,683,900	142.00
Grand Total	\$66,004,768	630.00



DIVISION: ADMINISTRATIVE

The purpose of the Administrative Division is to provide direction, HR, Grants Administration, and Financial services to the department so it can provide first-class transportation services to El Pasoans and visitors.

PROGRAM/COST: Office of the Director / \$1,283,794

The purpose of the Director's Office Program is to provide Sun Metro representation, direction, and communication services to El Pasoans, and visitors so they can experience a first-class public transportation system.

Office of the Director		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Strategic and operational results achieved	N/A	72%	80%
Result	Annual ridership	16,402,000	17,100,000	17,656,545
Output	Number of City Official inquiry responses provided	N/A	10	6
Demand	Number of marketing presentations expected to be requested	N/A	55	48
Efficiency	Hourly operations cost	\$74.63	\$78.00	\$82.50

PROGRAM/COST: Human Resources / \$410,345

The purpose of the Human Resources Program is to provide information, guidance, and support services to the department so it can have the resources available to achieve the department's mission.

Human Resources		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent turnover rate	23.0%	15.0%	12.5%
Result	Percent vacancy rate	8%	1%	5%
Output	Number of employee training hours excluding Fixed Route Operations*	15,504	9,028	9,106
Demand	Number of positions to be filled	96	70	78
Efficiency	Program expenditure per employee	N/A	N/A	\$628.75

*Training of LIFT staff absorbed in Fixed Route in FY 2012 created a one-time increase.

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PROGRAM/COST: Grants Administration / \$228,844

The purpose of the Grants Administration Program is to provide grantsmanship services to the City of El Paso so it can maintain and grow its transportation services.

Grants Administration		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent of grants without audit findings	N/A	99%	100%
Result	Close out during fiscal year of grants with 95-100% disbursement rate	N/A	N/A	75%
Output	Increase in disbursement frequency to avoid deactivation of funds	N/A	N/A	<120 Days
Demand	Total dollars awarded by fiscal year for Capital investments	\$16.6M	\$9.0M	\$14.0M
Efficiency	Program expenditure per dollar grant funds managed	N/A	\$0.05	\$0.09

PROGRAM/COST: Finance / \$9,609,233

The purpose of the Finance Program is to provide financial management, reporting and customer support services to City and agency management and employees, riders and vendors so management and staff can receive accurate and timely information to make decisions, riders can receive courteous customer service and vendors can receive timely payments.

Finance		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent customer complaints	<1%	<1%	<2%
Result	Vendor invoices paid timely	N/A	85%	90%
Output	Number of sales transactions completed	N/A	225,000	250,000
Demand	Vendor payments completed	N/A	9,000	9,000
Efficiency	Program operating expenditure % of department total operating expenditure	N/A	7.50%	2.75%

DIVISION: SAFETY AND SECURITY

The purpose of the Safety and Security Division is to provide safety procedures, emergency and security response, and investigation training services to the department, passengers, and motorists so they can experience an accident free, secure, and protected environment.

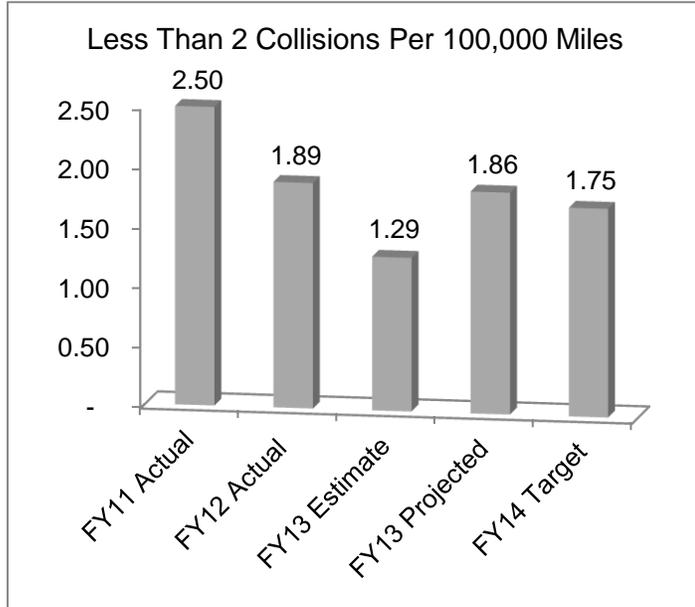
KEY RESULT: Less Than 2 Collisions Per 100,000 Miles

Why is This Measure Important?

The collision rate helps measure the attainment of providing an accident free transportation experience for Sun Metro passengers. Having the goal of less than 2 collisions per 100,000 miles per month ensures the focus is on safety procedures, emergency and security response, and investigation training services to department staff, passengers, and motorists.

What Do These Numbers Tell Us?

Two (2) collisions per 100,000 miles is the national threshold established by the Federal Transportation Administration. Maintaining less than 2 collisions per 100,000 miles on a monthly basis indicates Sun Metro’s safety operations have been effective at mitigating such accidents.



PROGRAM/COST: Safety / \$310,831

The purpose of the Safety Program is to provide safety procedures, analysis, and investigation training services to passengers, pedestrians, motorists, property owners and Sun Metro employees so they can experience an accident free transportation environment delivered by a healthy workforce.

Safety		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Less than 2 collisions per 100,000 miles	1.89	1.86	1.75
Result	Number of passenger injury claims per 100,000 miles	1.23	1.15	1.00
Output	Number of on the job accidents	118	99	95
Demand	Drug and alcohol tests required	25%/10%	25%/10%	25%/10%
Efficiency	Program expenditure per Sun Metro employee	N/A	N/A	\$521

PROGRAM/COST: Security / \$1,112,136

The purpose of the Security Program is to provide emergency and security response, planning and coordination services to Sun Metro passengers and employees, governmental agencies, and the general public so they can experience a secure and protected environment.

Security		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Number of reported security incidents per 100,000 passengers	0.87	1.22	1.38
Result	Number of driver assaults annually	0	<5	<3
Output	Individuals banned due to criminal activity	19	13	15
Demand	Incidents expected to be reported	144	207	244
Efficiency	Program expenditure per passenger	N/A	\$0.068	\$0.070

DIVISION: FIXED ROUTE

The purpose of the Fixed Route Division is to provide transit and customer services to the riding public so they can reach their destination in a safe, timely and reliable manner.

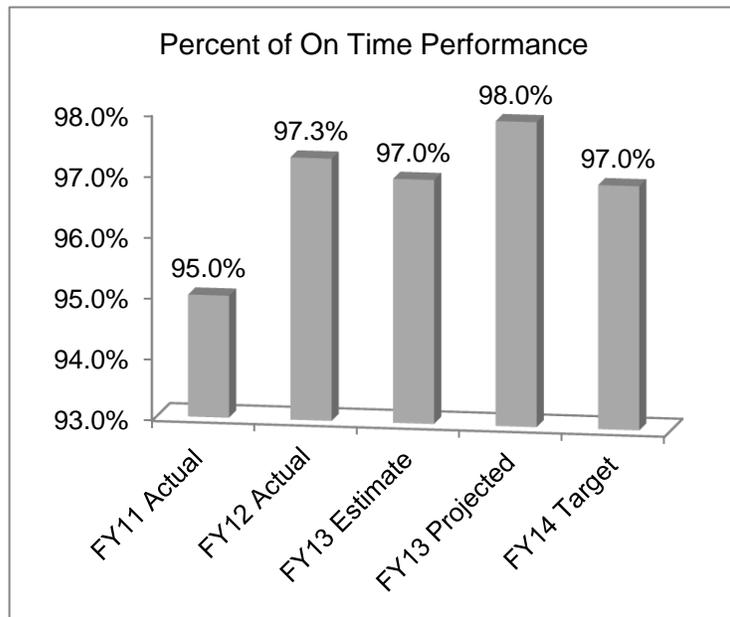
KEY RESULT: Percent of On Time Performance

Why is This Measure Important?

On time performance measures system reliability and whether customer schedule expectations are being met. On time is determined by buses arriving at their scheduled times at selected stops through the automatic vehicle locator (AVL) system.

What Do These Numbers Tell Us?

Based on the AVL data, riders are arriving timely at their destination on time 97% of the time. Or, 3% are arriving 6 to twelve minutes late. To improve this measure, Sun Metro analyzes route inefficiencies and related planning and support to bus operations. Attention to this percentage ensures fixed route operations focuses on riders reaching their destination in a safe, timely, and reliable manner.



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PROGRAM/COST: Fixed Route Operations / \$26,619,364

The purpose of the Fixed Route Operations Program is to provide transit services to the riding public so they can reach their destination in a safe, timely and reliable manner.

	Fixed Route Operations	FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent on time performance	97.3%	98.0%	97.0%
Result	Percent missed service	0.07%	0.02%	0.02%
Output	Number of supervisor and driver training hours	2,841	10,725	3,032
Demand	Customer complaints expected to be received	1,212	525	550
Efficiency	Fixed Route Operations cost per hour	N/A	\$51.10	\$53.65

PROGRAM/COST: Customer Service Information / \$426,259

The purpose of the Customer Service Information Program is to provide trip planning and customer response services to passengers so they can learn and use the Sun Metro system.

	Customer Service Information	FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Customer complaints of 10 or less per 100,000 passengers	9	7	8
Result	Percent of calls dropped	13.75%	15.10%	15.10%
Output	Customer inquiry responses	465,949	375,837	420,000
Demand	Customer inquiry responses expected to be requested	540,226	432,714	488,572
Efficiency	Program expenditure per passenger trip	N/A	\$0.030	\$0.025

DIVISION: LIFT (Living Independently Facilitated by Transportation)

The purpose of the LIFT Division is to provide specialized transportation, scheduling and customer services to eligible passengers with disabilities so they can meet their transportation needs to live independently.

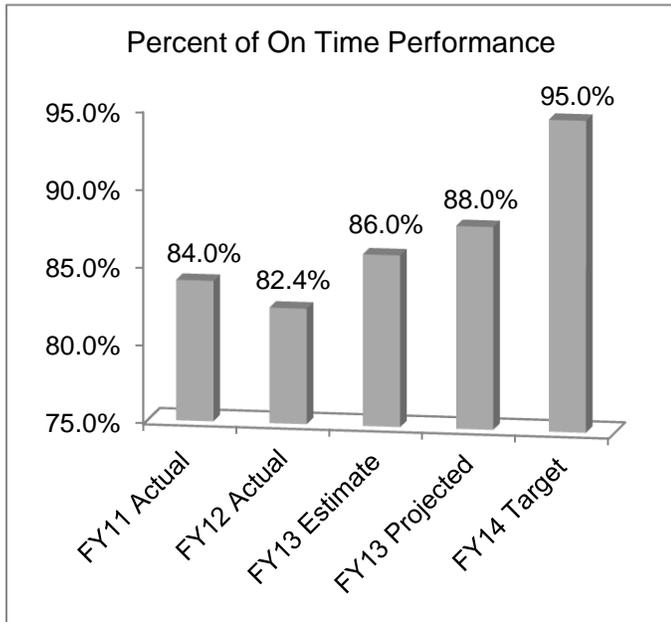
KEY RESULT: Percent of On Time Performance

Why is This Measure Important?

On time performance represents the internal department's efforts to work together to deliver timely, courteous and efficient service Sun Metro passengers. On time is defined as responding within 30 minutes of the time quoted to the passenger. If a LIFT vehicle not arrive within a 30-minute window to pick-passenger, the department did not deliver the expected service. The percentage reflects scheduled trips that were performed on time.

What Do These Numbers Tell Us?

More passenger trips have been on time than prior years which represents improved customer service. Sun Metro, in conjunction MV Transportation, continues to look at ways increase on time performance by considering impact of teamwork, customer demand and updating communication technology.



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PROGRAM/COST: LIFT Transportation / \$7,432,052

The purpose of the LIFT Transportation Program is to provide specialized transportation services to certified persons with disabilities and or other low income passengers so they can meet their transportation needs to live independently.

	Lift Transportation	FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent on time performance	82.4%	88.0%	95.0%
Result	Number of trips per revenue hour	1.9	1.95	2
Output	LIFT trips provided	238,800	250,000	250,000
Demand	Detail Bus cleanings	1,663	1,060	1,100
Efficiency	Program cost per LIFT trip	N/A	\$46.63	\$40.00

DIVISION: MAINTENANCE

The purpose of the Maintenance Division is to provide inspection and repair services to Sun Metro divisions so they can provide passengers with a first-class transportation experience.

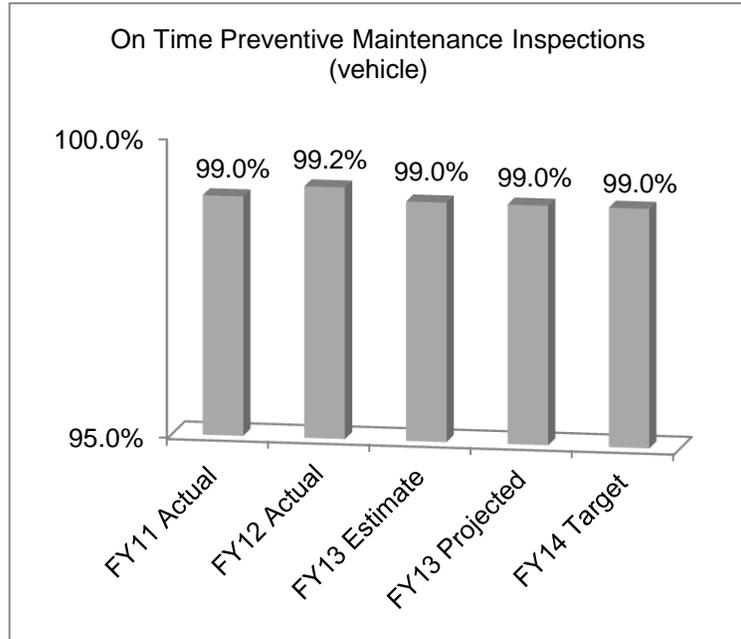
KEY RESULT: On Time Preventive Maintenance Inspections (vehicle)

Why is This Measure Important?

On time preventive maintenance, including inspections and repairs, reduces failures (breakdowns) and keeps buses operational. On time is defined as a bus being seen in 6,000 intervals for preventive maintenance within 500 miles over or under this interval. These efforts lower customer inconveniences and the taxpayer cost of repair or replacement.

What Do These Numbers Tell Us?

Buses are brought in for equipment inspections and repair services on schedule 99% of the time. This result indicates Sun Metro maintenance is ensuring the necessary inventory of safe operating buses and equipment is available, minimizing interrupted trips and meeting passenger demands.



mile

PROGRAM/COST: Vehicle Maintenance / \$13,064,338

The purpose of the Vehicle Maintenance Program is to provide equipment inspections and repair services to Sun Metro divisions so they can have safe, reliable equipment and provide first-class customer service.

Vehicle Maintenance		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	On time preventive maintenance inspections (vehicle)	99.2%	99.0%	99.0%
Result	Number of total miles driven between maintenance related road calls	31,118	41,328	39,000
Output	Number of repairs completed	16,673	11,611	11,800
Demand	Number of preventive maintenance inspections required by service mileage standards	1,210	1,224	1,260
Efficiency	Maintenance expenditure per equipment mile	\$1.17	\$1.26	\$1.30

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PROGRAM/COST: Parts / \$409,822

The purpose of the Parts Program is to provide parts issuance and inventory services to Sun Metro divisions so they can inspect and repair vehicles and equipment in a timely manner to provide a first-class public transportation service.

Parts		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent of vehicle and equipment parts available in inventory at the time of request	N/A	99.5%	99.0%
Result	"Bus down" parts request fulfilled within 3 business days	N/A	25.0%	30.0%
Output	Number of parts issuances	50,529	42,697	42,695
Demand	Inventory replenishments expected to be required	50,086	44,528	51,733
Efficiency	Program expenditure per equipment miles for parts	\$0.36	\$0.37	\$0.39

PROGRAM/COST: Passenger Amenities & Facility Maintenance / \$3,209,740

The purpose of the Passenger Amenities and Facilities Maintenance Program is to provide inspection, repair and emergency response services to passengers and employees so they can experience a fully operational and safe transit infrastructure.

Passenger Amenities and Facility Maintenance		FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent on time preventive maintenance inspections completed	N/A	94.0%	95.0%
Result	Percent emergency repairs completed within 8 hours	N/A	96.0%	96.0%
Output	Number of shelter cleanings	N/A	22,207	24,600
Demand	Number of shelter repairs expected to be required	306	104	117
Efficiency	Program expenditure per shelter cleaning	\$11.99	\$11.99	\$12.24

DIVISION: PLANNING

The purpose of the Planning Division is to provide transit system analysis to intergovernmental agencies, the business community, El Pasoans and visitors so they can plan and experience first-class transit services that help grow the economy.

KEY DEMAND: Percentage of Bus stops With Shelters

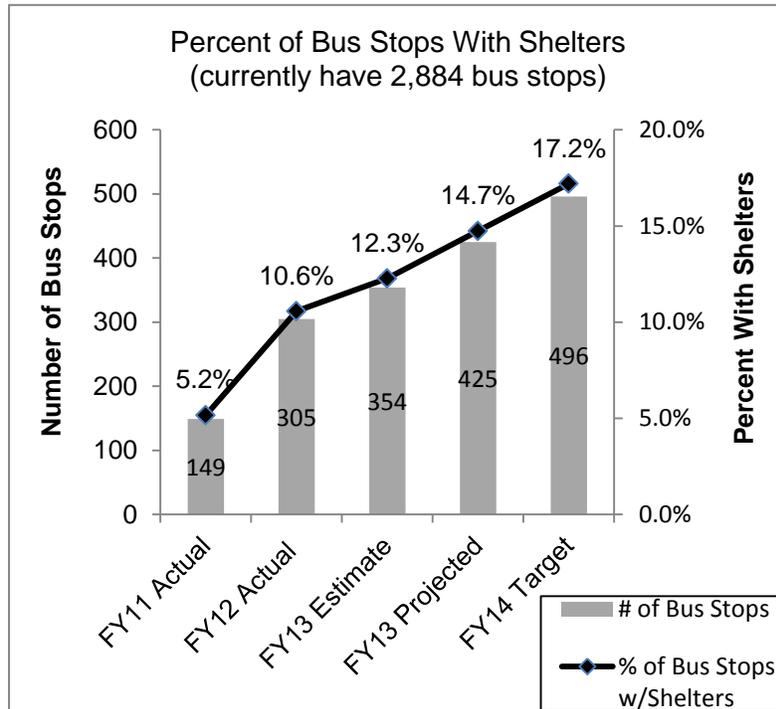
Why is This Measure Important?

Providing amenities that meet an expected level of design standards contributes to the passenger’s experience, which in turn impacts the potential for continued and expanded use of Sun Metro’s services. Having a target for bus shelters keeps the focus on the customer’s comfort.

What Do These Numbers Tell Us?

The goal is to have 20% of existing bus stops supplemented with bus shelters. Sun Metro analyzes bus stop inventory on a regular basis to identify where bus shelters are necessary. The method used to identify these locations is based on a scoring process which dedicates point levels to potential ridership “generators” that are one-fourth to one-half mile away from a bus stop.

Ridership generator examples are apartment complexes, schools, and major route intersections. Sun Metro includes citizen recommendations in the analysis.



PROGRAM/COST: Transit Site Amenities / \$687,483

The purpose of the Transit Site Amenities Program is to provide site analysis and amenity design standard services to El Pasoans and visitors so they can experience a first-class public transportation system.

	Transit Site Amenities	FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent of bus stops with shelters (currently have 2,884 bus stops)	10.6% (305 bus stops)	14.7% (425 bus stops)	17.2% (496 bus stops)
Result	Percent of bus stops with current schedules	N/A	100%	100%
Output	Site amenity enhancements provided	N/A	142	212
Demand	Number of bus stop sites expected to meet shelter scoring standards	167	142	212
Efficiency	Percent of available operational shelter lights	N/A	100%	100%

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PROGRAM/COST: Transit System Analysis/ \$1,065,399

The purpose of the Transit System Analysis Program is to provide planning and grant application services to intergovernmental agencies and transit customers so they can design multi-modal transportation systems and customers can reliably schedule their daily commute.

	Transit System Analysis	FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Ridership without Rapid Transit System expansion	16,402,000	17,100,000	17,656,545
Result	Adjust 5% of the lowest performing routes annually	3.45%	5.08%	5.08%
Output	Route performance analysis reports completed	6	7	7
Demand	% difference between actual system hours and scheduled system hours	3.71%	1.13%	1.00%
Efficiency	Passengers per Revenue hour for the upper 80% of system routes	26.5	27.0	28.0

PROGRAM/COST: Transit Economic Development / \$135,128

The purpose of the Transit Economic Development Program is to provide capital improvement, RTS and Transit-Oriented Development coordination services to the business community and governmental entities so they can plan, invest, and grow the local economy.

	Transit Economic Development	FY 2012 Actual	FY 2013 Projected	FY 2014 Target
Result	Percent of population growth within ½ mile of RTS corridors	N/A	N/A	N/A
Result	Number of transit oriented developments along RTS corridors	N/A	N/A	N/A
Output	Number of new building and business permits within ½ mile of RTS transit stations	N/A	N/A	N/A
Demand	Number of transit economic development coordination presentations expected to be required	N/A	N/A	N/A
Efficiency	RTS passenger trip cost	N/A	N/A	N/A

Note: Sun Metro will start measuring corridors upon implementation of Mesa RTS.