



SERVICE SOLUTIONS SUCCESS

City of El Paso

Budget Wrap-up

August 4, 2014





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FY 2015 Game Plan

Revenues -

- Avoid mid-year corrections
- Set at realistic levels
- Derive forecast from four years of actuals and FY 2014 projection

Expenses –

- Additional economic development incentives \$3.8M
- Increase for debt service \$3.5M
- Impact of Uniform and Non-Uniform pay increases \$4.4M
- Pension and Health Care increases \$1.6M

Identify efficiencies and align with Council's Key Focus Areas



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FY 2015 Funding Key Focus Areas

Public Safety – Police and Fire

- Fully funded 45 officers from the 118th Police Academy graduating in January, 2015
- Funded the 119th Police academy of 50 cadets beginning June, 2015
- Restored full contract for G4S Prisoner Transport and Booking service
- Restored funding for the Fire Paramedic Class
- Restored medical equipment funding for Fire
- Funded Firefighter Trainee Academy of 30 starting in July, 2015

Economic Development –

- Business Retention & Expansion Taskforce funded to extend outreach in the business community
- Marketing & Communication strategy executed in collaboration with Destination El Paso and the Airport
- Implement the EB-5 Regional Center to increase job creation and domestic capital investment
- Fully funded three additional inspectors and plumber in City Development



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FY 2015 Alignment with Key Focus Areas

Fiscal Responsibility & Sound Governance –

- Introduced overall Effective Tax Rate of \$0.699784
- Kept debt service rate 2.37 cents below forecast for 2015 (\$0.2388 vs \$0.2625)

Quality of Life –

- Restored funding for park land management, facility maintenance, and port-a-potties
- Added Quality of Life positions in Engineering
- Restored funding at Zoo, Library, Parks and Museums and minimized fee increases

Workforce Focus –

- Added funding for Lean Six Sigma training
- Funded “U Matter” – a new motivational program for employees



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Tax Rates

Proposed Rate \$0.699569/\$100

Introduced Rate \$0.699784/\$100

Effective Rate \$0.699784/\$100

Rollback Rate \$0.736467/\$100

- Certified values increased revenue by net \$1.8 million
- \$2.9 million less \$1.1 required to support TRZ #2 and #3 debt



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FY 2015 Revised Proposed General Fund Budget

Revenues

Proposed Budget	\$352,933,102
Plus: Revenue Restorations	5,160,615
Plus: Savings from Plaza Debt Service and Effective Rate	414,535
Plus: Reimbursed Expenditures from Environmental Fee	1,325,467
	<u>\$359,833,719</u>

Appropriations

Proposed Budget	\$352,933,102
Plus: Service Restorations	4,512,187
Plus: TRZ #2 & #3 Debt Subsidy	1,062,963
Plus: Expenses related to Environmental Fee	1,325,467
	<u>\$359,833,719</u>



FY 2015 General Fund Revenues *Changes from Proposed*

- Certified Property Valuations – Gross \$2.9M, Net increase after TRZ subsidy of \$1.8M
- Environmental Services – 5% Franchise Fee \$2.2M
- International Bridges
 - Net increase in transfer to the General Fund \$666,382
 - Parking meter fee increase \$345,585
- 911 District and El Paso County portion of P25 radio communications \$305,930
- Municipal Court – additional revenue from publishing warrant list \$140K
- Engineering – transfer from capital projects \$240K
- El Paso Electric – delayed implementation of increase to 1/1/15 **(\$1,274,694)**
- Parks/City Development – reduction to fee increases **(\$617,991)**



Solid Waste Franchise Fee

FY15 Operating Revenue \$44,020,098

5% Franchise Fee \$2,201,005

170,000 estimated accounts = \$1.10 / month

150,000* estimated accounts = \$1.25 / month

*Exempts estimated 20,000 senior households



FY 2015 General Fund Expenditures

<i>Departments</i>	<i>FY 14</i>	<i>FY 14</i>	<i>FY 15</i>	<i>FY 15</i>	<i>FY2015 Revised Proposed Over/(Under) FY2014 Adopted</i>	
	<i>Adopted</i>	<i>Adjusted</i>	<i>Proposed</i>	<i>Revised Proposed</i>	<i>Amount</i>	<i>Percent</i>
City Attorney	3,972,005	4,327,018	3,952,705	3,956,898	(15,107)	(0.38%)
City Development	8,339,418	8,463,335	9,169,634	9,378,447	1,039,030	12.46%
City Manager	2,878,521	2,835,479	2,950,561	2,841,762	(36,758)	(1.28%)
Community and Human Development	463,234	444,380	446,033	472,546	9,312	2.01%
Department of Transportation	13,263,070	13,934,532	12,348,063	12,896,288	(366,782)	(2.77%)
Engineering and Construction Management	4,945,303	4,898,989	4,896,545	5,177,145	231,842	4.69%
Fire	96,234,569	95,748,575	95,437,726	94,289,099	(1,945,470)	(2.02%)
General Services	25,014,882	25,014,885	24,698,918	26,321,958	1,307,076	5.23%
Human Resources	1,923,230	1,813,562	1,939,493	1,939,493	16,263	0.85%
Information Technology	10,857,634	10,479,689	12,507,756	11,800,139	942,505	8.68%
Library	8,678,310	8,628,189	8,463,219	8,904,570	226,260	2.61%



FY 2015 General Fund Expenditures

<i>Departments</i>	<i>FY 14</i>	<i>FY 14</i>	<i>FY 15</i>	<i>FY 15</i>	<i>FY2015 Revised Proposed Over/(Under) FY2014 Adopted</i>	
	<i>Adopted</i>	<i>Adjusted</i>	<i>Proposed</i>	<i>Revised Proposed</i>	<i>Amount</i>	<i>Percent</i>
Mayor and Council	1,346,734	1,312,241	1,257,190	1,257,190	(89,544)	(6.65%)
Municipal Clerk	5,058,023	5,058,023	5,297,363	5,529,068	471,045	9.31%
Museum and Cultural Affairs	2,332,762	2,328,138	2,367,009	2,367,009	34,247	1.47%
Non-Departmental	20,831,614	19,061,711	23,431,136	26,234,706	5,403,092	25.94%
Office of the Comptroller	2,076,225	2,076,232	2,059,069	2,059,069	(17,156)	(0.83%)
Parks and Recreation	11,867,021	11,867,024	12,143,135	12,318,613	451,592	3.81%
Police	118,251,195	117,009,820	117,173,593	118,671,303	420,108	0.36%
Public Health	6,052,616	6,052,141	6,096,059	6,096,059	43,443	0.72%
Purchasing and Strategic Sourcing	933,846	828,059	1,136,859	1,141,359	207,513	22.22%
Tax	2,159,016	2,159,017	2,148,012	2,148,012	(11,004)	(0.51%)
Zoo	3,776,642	3,724,592	3,762,986	4,032,986	256,344	6.79%
Grand Total	351,255,869	348,065,631	353,683,062	359,833,719	8,577,850	2.44%



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FY 2015 General Fund Expenditures

Changes from Proposed

- City Development - \$208,814 for three inspectors and one plumber
- Community Development - \$26,513 for Neighborhood Services
- Dept. of Transportation - \$548,225 for in-house paving
- Engineering - \$280,600 for positions related to QOL projects
- Fire – (\$1,148,627)
 - \$550,105 for paramedic class, academy, medical equipment
 - (\$1,698,732) HazMat transferred from General Fund to Environmental Fee fund
- General Services - \$1,623,040 for portable restrooms, land management, and facilities maintenance
- Information Technology – (\$707,617) to realign activities and focus on existing system
- Library - \$403,697 to restore positions, janitorial, and parking tags



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FY 2015 General Fund Restorations

Changes from Proposed

- Municipal Clerk - \$231,705 to restore positions and publication of warrant list in newspaper
- Non-Departmental - \$3,611,185
 - (\$1,100,000) decreased salary reserve
 - \$500,000 for vehicle replacement
 - \$1,062,963 for TRZ debt subsidy
 - \$3,026,731 transferred to Animal Shelter
- Parks - \$175,478 to restore positions for pools and recreation centers
- Police - \$1,497,710 to restore G4S and add 10 cadets to academy
- Purchasing - \$4,500 for Small Business Summit
- Zoo - \$270,000 increase in General Fund subsidy due to reduction in admission price increases



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Comments or Questions?